INFORMATION MANAGEMENT

Selected Agencies’ Handling of Personal Information
INFOGRAPHIC MANAGEMENT
Selected Agencies’ Handling of Personal Information

Why GAO Did This Study
To obtain government services, members of the public must often provide agencies with personal information, which includes both identifying information (such as a name or Social Security number, which can be used to locate or identify someone) and nonidentifying information (such as age or gender). GAO was asked to review agencies’ handling of the personal information they collect and whether this handling conforms with federal law, regulation, and agency guidance.

What GAO Found
GAO reviewed the processes used in handling personal information collected from the public on forms at four different agencies—Agriculture, Education, Labor, and State. These four agencies were chosen because their forms represent a range of characteristics, including the time needed to fill them out (the total paperwork burden hours) and the purpose of the information they collect. In reviewing these forms, GAO concentrated on four areas (information collection, privacy, security, and records management).

Handling of personal information varied among the agencies studied. Overall, agencies collected a substantial amount of personal information of a wide variety of types, including personal identifying information (names and Social Security numbers) and demographic, financial, and legal data (see display below). Agency procedures for handling personal information collected were complex, involving numerous processes and a wide range of personnel with access to the information. The personal information collected was shared extensively with other federal agencies, other government entities (state, local, tribal, and foreign), and private individuals and organizations through authorized procedures.

The agencies generally complied with the key requirements and guidance pertaining to information collection, privacy, security, and records management. However, GAO identified isolated instances of forms that were not accurate or current; other forms did not contain the proper privacy notices.

What GAO Recommends
To strengthen agency compliance with requirements for handling personal information, GAO recommends that the Secretary of Labor ensure that data collection forms are up to date and include appropriate Privacy Act and other notices. GAO also recommends that the Secretary of Agriculture ensure that the notices of how the department shares forms data be assessed and forms updated as appropriate.

Labor, Agriculture, Education, and State officials generally agreed with GAO’s report. In addition, Labor officials posted a valid, up-to-date form as recommended.

This is a test for developing highlights for a GAO report. The full report, including GAO’s objectives, scope, methodology, and analysis is available at www.gao.gov/cgi-bin/getrpt?GAO-02-1058. For additional information about the report, contact Linda Koonatz (202-512-6240). To provide comments on this test highlights, contact Keith Fultz (202-512-3200) or E-mail HighlightsTest@gao.gov.
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September 30, 2002

The Honorable Joseph I. Lieberman
Chairman, Committee on Governmental Affairs
United States Senate

Dear Mr. Chairman:

The security and protection of personal information is a topic of growing national concern. Personal information is provided to the government by the public for a specific purpose—to receive a government benefit, obtain a service or loan, or participate in a program. However, this information in the hands of unauthorized persons can present a risk to those who provide it—such as misuse of personal information or loss of personal privacy.

This report addresses the flow and management of personal information at four agencies: the Departments of Agriculture, Education, Labor, and State. At your request, we selected one information collection form requesting personal information at each of these agencies, to review its life cycle from collection, use, dissemination, and storage, through archiving and/or disposal. As agreed with your office, our objectives were to (1) document the flow of and practices associated with the handling of personal information within these agencies and (2) evaluate these information flows and practices against agency and federal guidance.

To fulfill our objectives, we modeled the data flows for each of these forms. We conducted structured interviews with top agency officials and program managers to understand the data flow and agency practices. We also reviewed applicable laws and regulations and analyzed agency documentation on policies and procedures for using, protecting, making available, and disposing of this information. We conducted our review from March 2001 to July 2002, in accordance with generally accepted government auditing standards.

1 Personal information is defined as all information associated with an individual and includes both identifying information (e.g., name, Social Security number, E-mail address, and agency-assigned case number) and nonidentifying information (e.g., age, finances, and gender).

2 Collections of information include (1) requests for information for transmission to the government, such as application forms and written report forms; (2) record keeping requirements; and (3) third party or public disclosure requirements.
On August 19, 2002, we provided a detailed briefing to your office on the results of our work. The briefing slides are included as appendix I, and a detailed discussion of objectives, scope, and methodology is included as appendix II. The purpose of this report is to provide the published briefing slides and appendixes to you and to officially transmit our recommendations to the Secretaries of Labor and Agriculture.

In brief, we reported that these four agencies’ handling of personal information varied greatly—including the types and amount collected—and a wide range of personnel had access to the information. Further, these agencies generally followed the applicable laws and regulations in the collections we reviewed, and the agency officials recognized the need to protect this information. We did, however, note isolated instances of forms that were not accurate or current, and other forms that did not contain the proper privacy notices.

Recommendations

In order to meet the requirements of the Privacy Act and other relevant laws and guidance protecting personally identifiable information, we recommend that the Secretary of Labor ensure that the appropriate agency officials review their data collection forms to ensure that the electronic forms (1) include the Paperwork Reduction Act and Privacy Act statements and all notices, as appropriate; and (2) are valid and up to date. We also recommend that the Secretary of Agriculture ensure that Agriculture officials periodically determine that notices of how they share personal information from their data collections are still valid (updating their forms as appropriate).

Agency Comments

In providing oral comments on a draft of this report, officials at Labor, State, Agriculture, and Education—including the Assistant Secretary for Employment Standards at Labor, the Director of Information Management and Liaison at State, and representatives from the offices of the Chief Information Officers at Agriculture and Education—generally agreed with our results. Officials also provided technical comments that we incorporated as appropriate. In addition, Labor noted that, as we recommended, they have now posted a valid, up-to-date electronic

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1 We have amended the briefing as of September 12, 2002, to include technical corrections and suggestions provided by the agencies.
employee compensation form on their Web site, which includes the required Paperwork Reduction Act and Privacy Act statements.

As agreed with your office, unless you publicly announce its contents earlier, we plan no further distribution of this report until 30 days from the date of this letter. At that time, we will send copies to the Secretaries of the Departments of Agriculture, Education, Labor, and State; the Director of the Office of Management and Budget; and other interested congressional committees. Copies will also be available at no charge on our Web site at www.gao.gov.

Should you have any questions on matters contained in this report, please contact me at (202) 512-6240, or by E-mail at koontzl@gao.gov. Other key contributors to this report included Elizabeth Bernard, Tonia Brown, Barbara Collier, Patricia Fletcher, Katherine Howe, Michael Jarvis, Colleen Phillips, David Plocher, and Warren Smith.

Sincerely yours,

Linda D. Koontz
Director, Information Management Issues
Appendix I

Selected Agencies’ Handling of Personal Information

Briefing for Staff

Committee on Governmental Affairs
United States Senate

August 15, 2002

As amended September 12, 2002
Appendix I
Selected Agencies’ Handling of Personal Information

Briefing Outline

• Background
• Summary of Objectives, Scope, and Methodology
• Results in Brief
• How Agencies Handle Personal Information
• Agencies’ Handling of Personal Information Is Generally Adequate
  • Information Collection
  • Privacy
  • Security
  • Records Management
Appendix I
Selected Agencies’ Handling of Personal Information

Briefing Outline (cont’d)

• Conclusions
• Recommendations
• Agency Comments and Our Evaluation
Personal information is all information associated with an individual and includes both identifying information (which can be used to locate or identify an individual) and nonidentifying information.

- **Identifying information** includes name, aliases, Social Security number, E-mail address, driver's license identification number, and agency-assigned case number.

- **Nonidentifying** personal information includes age, education, finances, physical attributes, and gender.

In order to obtain government services or fulfill government obligations—such as obtaining Medicare payments, applying for small business loans, and paying taxes—individuals often must provide government agencies detailed personal information about themselves, their spouses, dependents, and parents.
Widespread use of computerized recordkeeping and growth in the use of the Internet to collect and share information have resulted in public concern about the privacy of personal information collected by the government. These concerns include those related to the government’s ability to ensure the accuracy and confidentiality of information about individuals and prevent misuse of personal information. For example:

• A 2001 survey from the Information Technology Association of America noted that a majority of Americans believe that business does a better job of protecting their information than does their government, and that Americans are concerned (81%) that their government-held personal data may be misused.

• In a September 2000 study sponsored by the Council for Excellence in Government, by more than two to one, Americans want to proceed slowly (65%) rather than quickly (30%) in implementing e-government because of concerns about security, privacy, and access.

• In the same survey, Americans expressed serious concern about the potential for government employees to misuse personal information (55%) and the general potential for less personal privacy (53%).
The Paperwork Reduction Act (PRA) recognized that information is a valuable government resource and must be appropriately managed throughout its life cycle, from its collection to final disposition, whether destruction or preservation. The act also includes specific requirements for managing the collection of information at federal agencies. Other laws and guidance (such as the Privacy Act of 1974, the Computer Security Act, and the Federal Records Act), when combined with the PRA, describe the life cycle framework for information management.

The Privacy Act of 1974 is the primary act regulating the federal government’s use of personal information. It places limitations on collection, disclosure, and use of personal information maintained in systems of records by federal agencies.

- A system of records is a group of records under the control of an agency from which information is retrieved by the name of the individual or by some identifying number, symbol, or other particular assigned to the individual.

- One exemption under the act is routine use, which permits disclosure of a record to governmental and nongovernmental agencies and individuals for a purpose that is compatible with the purpose for which the information was collected.
The Computer Matching and Privacy Protection Act of 1988 established safeguards regarding an agency's use of Privacy Act records in performing certain computerized matching programs.

- According to the act, a written *computer matching agreement* is required for any computerized comparison of two or more automated systems of records for the purposes of determining the eligibility of applicants for assistance under federal benefits programs, or of recouping payments or delinquent debts under federal benefits programs. Agreements are also required for any computerized comparison of federal personnel or payroll systems.

- Computer matching agreements must specify the purpose and legal authority for conducting the match and how these matches will be performed.
The Computer Security Act of 1987 requires agencies to develop plans for the security and privacy of sensitive information in federal computer systems.

The Government Information Security Reform (GISRA) provisions in the 2001 Defense Authorization Act require agencies to establish risk-based, agencywide information security programs, which must be independently evaluated annually.

The Federal Records Act addresses how agencies manage records, sanctions unlawful removal and/or destruction of records, and provides for submission of permanent records to the Archivist.

Major guidance for the management of personal information is found in


- National Archives and Records Administration regulations in the U.S. Code of Federal Regulations, Title 36; and

- National Institute of Standards and Technology information security guidance.
As agreed with your office, our objectives were to

- determine how agencies are handling personal information collected on selected information collection forms; and

- evaluate the adequacy of agencies’ handling of personal information against federal law, regulation, and agency guidance.
We selected a judgmental sample of four forms with the goal of obtaining a range of the following:

- type of information collected, e.g., demographic, financial, medical;
- collection and submission media, e.g., paper, electronic;
- type of collection, e.g., application for a loan or grant, medical benefits and/or workplace compensation, receipt of a service;
- scope of the system, including computer matching agreements;
- size of the paperwork burden; and
- the categories of individuals providing the information, e.g., farmers, students, federal workers, and the general public.

An additional selection criterion was that the information collected through each form was maintained in a system of records covered by the Privacy Act.
Objectives, Scope and Methodology (cont’d)

We chose the following four forms to review:

- **Agriculture:** Farm Service Agency’s “Request for Direct Loan Assistance.” The Farm Service Agency provides direct farm ownership, direct farm operating, and emergency loans to qualified farmers. For fiscal year 2001, FSA approved 1,472 farm ownership loans with a value of $163 million, 14,403 operating loans with a value of $690 million, and 1,679 emergency loans with a value of $90 million.

- **Education:** Office of Federal Student Aid’s “Free Application for Federal Student Aid.” The Office of Federal Student Aid provides schools and financial institutions with information about a student’s financial status and loan/grant eligibility. The Federal Student Aid programs are the largest source of student aid in America, providing over $60 billion a year in grants, loans, and work-study assistance.
Appendix I
Selected Agencies’ Handling of Personal Information

Objectives, Scope and Methodology (cont’d)

• Labor: Federal Employees’ Compensation Program’s “Claim for Compensation.” The Federal Employees’ Compensation Program provides workers’ compensation coverage to federal and postal workers for employment-related injuries and occupational diseases. Benefits include wage replacement, payment for medical care, and (where necessary) medical and vocational rehabilitation assistance in returning to work. For fiscal year 2000, this program provided 273,000 workers slightly more than $2 billion in benefits for work-related injuries and illnesses.

• State: Bureau of Consular Affairs’ “Application for U.S. Passport.” The Bureau of Consular Affairs provides passports for U.S. citizens to travel abroad. In FY 2001, a total of 7.1 million passports were issued.

To determine how agencies are handling personal information, we conducted structured interviews with agency officials and analyzed agency policies and procedures. We used workflow modeling software during sessions with agency officials to describe the steps in the process, the data flows, and who handles the information.
To evaluate the adequacy of how agencies manage personal information, we focused on information collection, privacy, security, and records management. We reviewed relevant laws and regulations, OMB guidance, and agency procedures. We then compared these requirements and guidance to agency practice.

(Details of our objectives, scope, and methodology can be found in appendix II.)
Handling of personal information varied among the agencies studied and had the following overall characteristics:

- Agencies collected a substantial amount of personal information of a wide variety of types, including personal identifying information (names and Social Security numbers) and demographic, financial, and legal data.
- This information was collected from a range of categories of individuals—farmers, federal employees, students, and citizens seeking to travel abroad.
- Paperwork burden—the time required to fill out each form—ranged from 13 to 60 minutes.
- The personal information collected was shared extensively with other federal agencies, other government entities (state, local, tribal, and foreign), and private individuals and organizations.

Agency procedures for handling personal information collected were complex, involving numerous processes and a wide range of personnel with access to the information.
Appendix I
Selected Agencies’ Handling of Personal Information

Results in Brief (cont’d)

The four agencies generally handled personal information adequately in the areas reviewed: information collection, privacy, security, and records management.

• The agencies generally complied with key requirements and guidance in these areas.

• We identified isolated instances of forms that were not accurate or current, and other forms that did not contain the proper privacy notices.

To further strengthen agency compliance with requirements for handling personal information, we are making recommendations to the Secretaries of Labor and Agriculture.
How Agencies Handle Personal Information
Data Flow Characteristics

All four forms examined varied in the types of personal information collected, in the categories of individuals supplying the information, in the levels of burden imposed in filling them out, in the processes and personnel involved in their handling, and in the extent of sharing with other entities.

**Types of information.** For the four forms, agencies collected a substantial amount of personal information of varying types. The following illustrates the types of personal information collected.

<table>
<thead>
<tr>
<th>Information about</th>
<th>Personal identifiers</th>
<th>Demographic data</th>
<th>Financial/legal data</th>
</tr>
</thead>
<tbody>
<tr>
<td>Individual applicant</td>
<td>Legal name</td>
<td>Date of birth</td>
<td>Salary</td>
</tr>
<tr>
<td>Spouse</td>
<td>Maiden name</td>
<td>Place of birth</td>
<td>Investments</td>
</tr>
<tr>
<td>Children</td>
<td>Aliases</td>
<td>Citizenship</td>
<td>Net worth</td>
</tr>
<tr>
<td>Dependents</td>
<td>Home phone number</td>
<td>Marital status</td>
<td>Credit history</td>
</tr>
<tr>
<td>Parents</td>
<td>Business phone number</td>
<td>Date of marriage/divorce</td>
<td>Child support</td>
</tr>
<tr>
<td></td>
<td>Social Security number</td>
<td>Number in household</td>
<td>Bankruptcy</td>
</tr>
<tr>
<td></td>
<td>Driver’s license number</td>
<td>Education level</td>
<td>Criminal record</td>
</tr>
<tr>
<td></td>
<td>Alien registration number</td>
<td>Occupation</td>
<td>Drug convictions</td>
</tr>
<tr>
<td></td>
<td>Legal address</td>
<td>Gender</td>
<td>Litigation</td>
</tr>
<tr>
<td></td>
<td>E-mail address</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Physical attributes, e.g., height, eye color
Categories of individuals. Many categories of individuals—farmers, federal employees, students, and U.S. citizens seeking to travel outside the country—provide personal information to request a service, receive a financial benefit, or become eligible for a program of the federal government.

Paperwork burden. As required by the PRA, agencies measure the paperwork burden associated with filling out forms. The burden for these forms ranged from 13 to 60 minutes.
The following chart provides summary information on the four forms we reviewed.

<table>
<thead>
<tr>
<th>Agency</th>
<th>Categories of individuals</th>
<th>Burden in minutes*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agriculture</td>
<td>farmers</td>
<td>60 minutes</td>
</tr>
<tr>
<td>Education</td>
<td>students</td>
<td>60 minutes</td>
</tr>
<tr>
<td>Labor</td>
<td>federal employees</td>
<td>13 minutes</td>
</tr>
<tr>
<td>State</td>
<td>U.S. citizens</td>
<td>20 minutes</td>
</tr>
</tbody>
</table>

* The amount of time needed to fill out a form is indicated by burden hour estimates, expressed in minutes of time.
Information Sharing. For the four forms we reviewed, the agencies shared personal information extensively with other federal government agencies, other governmental bodies (state, local and tribal), and foreign governments. Information was also shared with private entities including individuals and organizations.

For example, sharing was done (1) as a routine use and (2) under computer matching agreements between agencies.
### How Agencies Handle Personal Information: Data Flow Characteristics (cont’d)

#### Routine use with other government agencies

<table>
<thead>
<tr>
<th>Agency</th>
<th>Agriculture</th>
<th>Education</th>
<th>Labor</th>
<th>State</th>
</tr>
</thead>
<tbody>
<tr>
<td>Courts</td>
<td>x</td>
<td>x</td>
<td>x</td>
<td></td>
</tr>
<tr>
<td>Defense Manpower Data Center</td>
<td>x</td>
<td></td>
<td>x</td>
<td></td>
</tr>
<tr>
<td>Department of Justice</td>
<td>x</td>
<td>x</td>
<td>x</td>
<td></td>
</tr>
<tr>
<td>Department of Labor</td>
<td>x</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Foreign governments</td>
<td></td>
<td>x*</td>
<td></td>
<td></td>
</tr>
<tr>
<td>HUD</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Internal Revenue Service</td>
<td>x</td>
<td></td>
<td>x</td>
<td></td>
</tr>
<tr>
<td>Law enforcement agencies (federal, state, local)</td>
<td>x</td>
<td>x</td>
<td>x</td>
<td>x</td>
</tr>
<tr>
<td>OMB</td>
<td></td>
<td>x</td>
<td>x</td>
<td></td>
</tr>
<tr>
<td>OSHA</td>
<td></td>
<td></td>
<td>x</td>
<td></td>
</tr>
<tr>
<td>Other governmental bodies</td>
<td></td>
<td>x</td>
<td>x</td>
<td></td>
</tr>
<tr>
<td>State agencies</td>
<td>x</td>
<td></td>
<td>x</td>
<td></td>
</tr>
<tr>
<td>U.S. Postal Service</td>
<td>x</td>
<td></td>
<td>x</td>
<td></td>
</tr>
</tbody>
</table>

*State shares information with foreign governments only on limited occasions.
Some examples of routine uses with other government agencies include the following:

- State disclose applicants’ mailing addresses to the Internal Revenue Service for the purpose of enabling the IRS to locate such taxpayers to collect taxes and other related tax activities. State also discloses to the IRS names, dates of birth, and Social Security numbers of passport applicants.

- Education discloses personally identifying information, financial data, or expected family contribution data from the applicants to state agencies that have formal agreements with the Secretary of Education for the purposes of coordinating student financial aid.
## How Agencies Handle Personal Information

### Data Flow Characteristics (cont’d)

#### Routine use with other private entities, both individuals and organizations

<table>
<thead>
<tr>
<th>Agency</th>
<th>Agriculture</th>
<th>Education</th>
<th>Labor</th>
<th>State</th>
</tr>
</thead>
<tbody>
<tr>
<td>Attorneys</td>
<td>x</td>
<td></td>
<td>x</td>
<td>x</td>
</tr>
<tr>
<td>Business firms in specified trade areas</td>
<td>x</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Collection agencies</td>
<td>x</td>
<td></td>
<td>x</td>
<td></td>
</tr>
<tr>
<td>Consumer reporting agencies</td>
<td></td>
<td></td>
<td>x</td>
<td>x</td>
</tr>
<tr>
<td>Contractors providing IT services</td>
<td>x</td>
<td></td>
<td>x</td>
<td></td>
</tr>
<tr>
<td>Credit bureaus</td>
<td></td>
<td></td>
<td></td>
<td>x</td>
</tr>
<tr>
<td>Financial consultants, advisors</td>
<td>x</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Financial/lending institutions</td>
<td></td>
<td></td>
<td></td>
<td>x</td>
</tr>
<tr>
<td>Institutions of postsecondary education</td>
<td></td>
<td></td>
<td>x</td>
<td></td>
</tr>
<tr>
<td>Labor unions</td>
<td></td>
<td></td>
<td></td>
<td>x</td>
</tr>
<tr>
<td>Medical insurance or health plan</td>
<td></td>
<td></td>
<td></td>
<td>x</td>
</tr>
<tr>
<td>Parents, spouses, or immediate families</td>
<td></td>
<td></td>
<td>x</td>
<td>x</td>
</tr>
<tr>
<td>Parties involved in litigation</td>
<td></td>
<td></td>
<td></td>
<td>x</td>
</tr>
<tr>
<td>Physicians &amp; other health care providers</td>
<td></td>
<td></td>
<td></td>
<td>x</td>
</tr>
<tr>
<td>Rehabilitation agencies</td>
<td></td>
<td></td>
<td></td>
<td>x</td>
</tr>
</tbody>
</table>
How Agencies Handle Personal Information
Data Flow Characteristics (cont’d)

Some examples of routine use with other entities included the following:

- Agriculture discloses information to lending institutions when it has determined that the farm loan applicant is financially capable of qualifying for credit with or without a guarantee.

- Education may disclose personal information, including financial data, to institutions of postsecondary education to which the applicants have noted that they intend to apply for admission.

- Labor shares information with physicians and other health care providers for the purpose of evaluating and/or treating the claimant for compensation.
Education’s Office of Federal Student Aid shared information under computer matching agreements. This office had 11 such agreements with 10 agencies:

- Department of Defense
- Department of Health and Human Services
- Department of Housing and Urban Development
- Department of Justice
- Department of Veterans Affairs
- Immigration and Naturalization Service
- Internal Revenue Service
- United States Postal Service
- Selective Service System
- Social Security Administration (two agreements)
How Agencies Handle Personal Information
Data Flow Characteristics (cont’d)

Some of Education’s computer matching agreements include matches with

- Department of Justice to determine if the applicant has been convicted of any drug-related offense,
- Department of Veterans Affairs to verify an applicant's veteran status,
- Immigration and Naturalization Service to verify the applicant’s entitlement to federal benefits,
- Selective Service System to verify if a male applicant has properly registered for the draft, and
- Social Security Administration to verify an applicant’s Social Security number.
Labor shared information under computer matching agreements with the Office of Personnel Management (OPM) and the Social Security Administration (SSA).

The agreement with OPM allows Labor to disclose employee compensation benefit data so that OPM can compare the data to its records on retirees and prevent payment of concurrent benefits. The agreement with SSA is a match to ensure that dual benefits are not paid by SSA to individuals receiving employee compensation benefits.
Agency procedures for handling the personal information were complex. Specifically:

- The information collected was subject to numerous processes: discrete activities performed on the data from its input to the information system to the final outputs.

- A wide range of agency personnel, with various job titles, had access to some or all of the information on the forms. For example, at State, personnel with job titles such as passport specialist, adjudication manager, and consular officer had access to passport information.
How Agencies Handle Personal Information
Data Flow Modeling (cont’d)

The following chart provides summary information on the four forms we reviewed.

<table>
<thead>
<tr>
<th>Agency</th>
<th>Processes</th>
<th>Job titles</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agriculture</td>
<td>8</td>
<td>8</td>
</tr>
<tr>
<td>Education</td>
<td>26</td>
<td>9</td>
</tr>
<tr>
<td>Labor</td>
<td>38</td>
<td>4</td>
</tr>
<tr>
<td>State</td>
<td>39</td>
<td>13</td>
</tr>
</tbody>
</table>
In modeling the flow of personal information for each of these forms, we started at a high level, depicting the following four categories.

- **Input channels:** The approved methods to deliver the information to the agency.

- **Outputs:** The results or products from the processing of the information in the system.

- **Laws and guidance:** The generally applicable controls, identified by agency officials, which govern the collection, use, maintenance, and disposition of the information. They include federal law, OMB guidance, and formal agency policies and procedures.

- **Agency personnel:** The agency or contract employees having direct access to some or all of the information contained on the form. They are represented by job title, not by actual number of personnel.

We then modeled the detailed step-by-step processes for the flow of the information on the forms, from the time it was received by the agency through its disposition.
How Agencies Handle Personal Information

Department of Agriculture

Agriculture’s Direct Loan Application overview

Input channels
- In person
- Fax
- Mail
- E-mail

Request for direct farm loan assistance

Outputs
- Approved loan application
- Rejected loan application
- Withdrawn application

Personnel
- 8 job titles

Laws & guidance: Computer Security Act; Consolidated Farm and Rural Development Act; Farm Service Agency Handbook and internal directives; Federal Records Act; Freedom of Information Act; OMB Circular A-129, Policies for Federal Credit Programs and Non-tax Receivables; other OMB guidance; Paperwork Reduction Act; Privacy Act; U.S. Code of Federal Regulations, Titles 7 and 36.
Agriculture’s Direct Loan Application details

Farmer
Submits loan application.

Withdraws loan application.

Receive application.

Determine eligibility.

Make loan decision.

Loan approval notice sent to applicant.

Loan rejection notice sent to applicant.

Four job titles:
1. Program technician
2. Rural development officer
3. District director
4. Farm loan manager
5. Farm loan officer
6. State executive director
7. State loan specialist
8. Farm loan chief

Six job titles:
1. Farm loan chief
2. District director
3. Farm loan officer
4. State executive director
5. Rural development officer
6. Program technician
7. State loan specialist
8. Loan approval officer
Appendix I
Selected Agencies’ Handling of Personal Information

How Agencies Handle Personal Information
Department of Education

Education’s Application for Federal Student Aid overview

**Input channels**: Internet, Mail, E-mail

**Student aid application**

**Outputs**: Student aid report to applicant, Student aid eligibility to colleges, Applicant PIN

**Personnel**: 9 job titles

How Agencies Handle Personal Information

Department of Education

Education’s Application for Federal Student Aid details

- Receive application for student aid
- Process application, determine eligibility, transmit data for computer matching
- Issue PIN to applicant for use with on-line application system
- Send student aid eligibility report
- Archive paper documentation
- Send student aid report sent to student
- Send student aid report sent to educational institution
- Student files aid application
- PIN sent to applicant

Job titles:
- Mail clerk
- Document analyst
- Scanning personnel
- Data entry
- Batch control personnel
- Quality control personnel
- Production control
- Printing personnel
- Storage/archive personnel

Subprocesses:
- Receive application for student aid
- Process application, determine eligibility, transmit data for computer matching
- Issue PIN to applicant
- Send student aid eligibility report
- Archive paper documentation
- Send student aid report sent to student
- Send student aid report sent to educational institution

Job titles:
- Mail clerk
- Document analyst
- Scanning personnel
- Data entry
- Batch control personnel
- Quality control personnel
- Production control
- Printing personnel
- Storage/archive personnel
Labor’s Claim for Federal Workers’ Compensation overview

**Input channels**  
- In person  
- Mail  
- Fax

**Outputs**  
- Notice of decision with appeal rights  
- Notice to Treasury to issue compensation check

**Personnel**  
- 4 job titles

**Laws & guidance:**  
Labor’s Claim for Federal Workers’ Compensation details

Employee files claim for compensation.

Receive, scan, and index compensation claim form.

Locate claim.

Examine claim.

Complete automated compensation payment system form and certify information.

Transmit data via national office.

Three job titles: One job title: One job title: One job title: Automated; no personnel required.

Nine subprocesses

13 subprocesses

11 subprocesses

Payment data sent to Treasury.

Notice of negative decision with appeal rights sent to claimant.

Mailroom staff

Data entry personnel

Scanning staff

Examiner/certifier
State’s Passport Application overview

Input channels
In person

Application for passport

Outputs
Passport issued
Passport denied

Personnel
13 job titles

State’s Passport Application details

Citizen applies for passport.

Accept application. Check validity.

Enter application data.

Scan photo and conduct image review.

Conduct name check verifications.

Adjudicate.

Print passport book.

Conduct quality control; give documentation to records management.

Eight job titles:

Eleven job titles:

Eight job titles:

Automated; no personnel required.

Seven job titles:

Four job titles:

Eleven job titles:

Nine subprocesses

Four subprocesses

Five subprocesses

Application denied.

Passport issued to applicant.

1. Regional director
2. Assistant regional director
3. Fraud program officials
4. Passport specialists
5. Customer service manager
6. Adjudication manager
7. Acceptance agents
8. Consular officers
9. IT specialist
10. Processing assistants
11. Contact representative
12. Foreign service nationals
13. Mellon Bank personnel
Agencies’ Handling of Personal Information Is Generally Adequate

For the four forms, agencies were generally handling personal information adequately in key areas: information collection, privacy, security, and records management. We identified isolated instances of forms that were not accurate or current and other forms that did not contain the proper privacy notices.

The following slides provide our detailed findings in each of the four areas.
Agencies’ Handling of Personal Information Is Generally Adequate—Collection

Under the Paperwork Reduction Act, agencies are required to follow an information review and clearance process for all forms in an information collection.

- The agency clearance process involves development of an information collection proposal meeting specific requirements, and subsequent evaluation and approval.
- After approval by the agency Chief Information Officer, OMB then assesses and can approve the form for a period of no longer than 3 years. OMB also assigns a control number and an expiration date.
- The agency must ensure that the form displays certain required information including a valid control number and a specific notice required by the PRA.
- The agency is also required to provide public notice of the proposed collection and to certify to OMB that the proposal meets PRA requirements.
In general, the agencies met the information collection requirements for these four forms. However, there were some isolated problems.

Specifically, at Labor and State, the forms displayed on the Internet showed expired OMB approvals.

In addition, Labor’s electronic form did not display required PRA notices, including

- the reason for collecting the information,
- a description of how the information would be used, and
- notice of the voluntary, required, or mandatory nature of the responses.
Officials at State noted that they had submitted the clearance paperwork to OMB, which was approved after our initial meetings with State. Labor acknowledged that the form posted to the Internet was out of date and needed to be brought up to date.

Without a valid OMB number, Labor and State have no authority to obtain an individual’s personal information. Further, by not having the required PRA statements on its form, Labor is not giving individuals critical information about their rights in filling out the form.

The following slides depict the results of our analysis of agency compliance with legal requirements.
### Agencies’ Handling of Personal Information Is Generally Adequate—Collection (cont’d)

<table>
<thead>
<tr>
<th>Requirements</th>
<th>USDA</th>
<th>Education</th>
<th>Labor</th>
<th>State</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. The information collection proposal includes—</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>need for the collection</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>description of the collection</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>plan for the collection</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>whether it would be covered under the Privacy Act</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>2. The agency collection review process ensures that—</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>the need was evaluated</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>the proper Federal Register notice is issued</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>there is an inventory</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>there are policies and procedures to ensure each form displays</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>the correct notices</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>an assessment of the burden hours was made</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>3. The agency clearance of proposed information collections includes—</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>approval of the CIO</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>submission of proper material to OMB</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>receipt of approval for the collection and control number from OMB</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
</tbody>
</table>

Unless otherwise indicated, a check means that the condition has been met for both paper and electronic forms.
### Agencies’ Handling of Personal Information Is Generally Adequate—Collection (cont’d)

<table>
<thead>
<tr>
<th>Requirements</th>
<th>USDA</th>
<th>Education</th>
<th>Labor</th>
<th>State</th>
</tr>
</thead>
<tbody>
<tr>
<td>4. The information collection forms include proper—</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>valid control numbers</td>
<td>X</td>
<td>X</td>
<td>No*</td>
<td>No*</td>
</tr>
<tr>
<td>PRA notice</td>
<td>X</td>
<td>X</td>
<td>No*</td>
<td>X</td>
</tr>
<tr>
<td>reasons for the collection</td>
<td>X</td>
<td>X</td>
<td>No</td>
<td>X</td>
</tr>
<tr>
<td>description of how the information will be used</td>
<td>X</td>
<td>X</td>
<td>No</td>
<td>X</td>
</tr>
<tr>
<td>time to complete the form</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>notice of voluntary, mandatory, or required responses</td>
<td>X</td>
<td>X</td>
<td>No</td>
<td>X</td>
</tr>
<tr>
<td>notice that a person need not respond to the form if a valid control number is missing</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>5. The agency provided public notice for the proposed information collection</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>6. The agency certified and documented that the information submitted to OMB complies with the PRA requirements</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
</tbody>
</table>

* While the paper forms met these requirements, the electronic versions of the form were not valid and current.

* State met this requirement after our evaluation was completed.
Under the Privacy Act, an agency cannot disclose information about an individual contained in a system of records without the prior consent of the individual, unless the law authorizes the disclosure.

- When agencies collect personal information, they are required to provide a notice in the Federal Register that includes certain information, such as the name and location of the system of records, categories of individuals in the system, and routine uses of the information.

- Agencies are to have agreements for computer matching programs.

- Policies are also required for collection of personal information posted on agency Web sites.

- The forms themselves must include notice of the Privacy Act, the authority for the collection, how the information collected will be used, the applicant’s rights under the Privacy Act, and the consequences to the applicant of not providing the requested information.
The four forms we reviewed generally complied with these requirements. At Labor, however, the form posted on the Internet did not include a Privacy Act notice or the required stipulations under the Privacy Act. One agency official noted that these were on their paper version of the form, and that the electronic version needed to be updated.

Without an explicit Privacy Act notice, individuals are not made aware of their rights when providing personal information to Labor. It is left to individuals to assume that privacy rights do or do not exist, which may influence their decision to provide the information. Further, without being informed of the effect, if any, of not providing the information, individuals cannot make an informed decision about what information they want to provide.

At Agriculture, the form includes a routine use (with Labor) that is no longer valid. Forms should be updated to reflect changes in routine uses.

The following slide depicts the results of our analysis of agency compliance with privacy requirements.
### Agencies’ Handling of Personal Information Is Generally Adequate—Privacy (cont’d)

<table>
<thead>
<tr>
<th>Requirements</th>
<th>USDA</th>
<th>Education</th>
<th>Labor</th>
<th>State</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. The personal information is included in a Privacy Act system of records</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>2. Notice has been published in the Federal Register</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>3. The Federal Register notice includes—</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>- name and location of system of records</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>- categories of individuals in the system</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>- routine uses of the information</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>- policies and practices regarding storage and access</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>- title and address of official responsible for the collection</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>5. Computer matching agreements are in place</td>
<td>NA</td>
<td>X</td>
<td>X</td>
<td>NA</td>
</tr>
<tr>
<td>6. There are policies for collection of personal information from agency Web sites</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>7. Respondents are notified on the form—</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>- the authority of the collection and whether it is voluntary or mandatory</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>- how the information will be used</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>- possible routine uses of the information</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>- consequences of not providing the information</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
</tbody>
</table>

*While the paper forms met these requirements, the electronic versions of the form were not valid and current.

*b The form contains a routine use that is no longer valid.
Both the Computer Security Act and GISRA require federal agencies to provide risk-based security protections for their information systems. Agencies are required to identify their systems that contain sensitive information, and develop, maintain, and periodically review security plans for those systems. They are also required to establish an agencywide information security program that must be annually reviewed and independently evaluated. GISRA further requires that the agency Chief Information Officer be responsible for supervising information security practices at the agency.
The four agencies showed evidence that these plans and programs were in existence. We did not, however, verify and assess the actual implementation of information security practices at these agencies. Further,

- GAO reports have consistently noted that information security is a high-risk area for the government in general, with potentially devastating consequences if it is not ensured.¹

- In addition, an audit by the Agriculture Office of Inspector General (OIG) in October 2001 found physical and operational security weaknesses at some locations of the Farm Services Agency’s payment and data systems.

The following slide depicts the results of our analysis of agency compliance with security requirements.

Agencies’ Handling of Personal Information Is Generally Adequate—Security (cont’d)

<table>
<thead>
<tr>
<th>Requirements</th>
<th>USDA</th>
<th>Education</th>
<th>Labor</th>
<th>State</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. The agency has identified systems containing sensitive information</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>2. The agency has an agencywide information security program</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>3. The agency periodically reviews its security plans as appropriate</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>4. The agency Chief Information Officer is responsible for information security functions in the agency</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X*</td>
</tr>
</tbody>
</table>

* At State, the Bureau of Diplomatic Security shares information security responsibility.
Agencies’ Handling of Personal Information Is Generally Adequate—Records Management

Under the Federal Records Act and implementing regulations, agencies are required to establish and maintain

- an active, continuing program for the economic and efficient management of the records of an agency; and

- policies and procedures on the use, retention, disposal, and archiving of records, as well as access to and protection of these records.

Overall, agencies were compliant with these selected records management practices. The next slide shows detailed results.

Agency officials also noted the challenges associated with managing and preserving electronic records. For example, State cited the need for additional electronic records guidance from the National Archives and Records Administration. Also, Labor recently began using a new document management system for its federal workers’ compensation files. The paper applications are imaged and the electronic version becomes the permanent record copy. In our June 2002 report, Information Management: Challenges in Managing and Preserving Electronic Records (GAO-02-586), we discuss these challenges and make recommendations to NARA to improve electronic records management and preservation.
Agencies’ Handling of Personal Information Is Generally Adequate—Records Management (cont’d)

The following depicts the results of our analysis of agency compliance with records management requirements.

<table>
<thead>
<tr>
<th>Requirements</th>
<th>USDA</th>
<th>Education</th>
<th>Labor</th>
<th>State</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. The agency has a records management program</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>2. The agency has policies and procedures to govern the maintenance and use of records that include the approval of disposal schedules by NARA</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>3. The agency has a policy for archiving information</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
</tbody>
</table>
The collection and flow of personal information—which consists of many highly complex processes and includes substantial sharing of data with other entities—varies greatly among agencies.

For the four forms we reviewed, the agencies had policies and procedures in place concerning information collection, privacy, security, and records management. The agencies also generally followed key requirements of the Privacy Act, the Paperwork Reduction Act, and other major laws, regulations, and guidance.

However, at selected agencies there were some identified problems, such as

- keeping forms and control numbers current,
- providing adequate Paperwork Reduction Act and Privacy Act statements and notifications on forms, and
- ensuring that routine use notice statements are up to date.
To meet the requirements of the Privacy Act and other relevant laws and guidance on managing personal information, we recommend that the Secretary of Labor ensure that the appropriate agency officials review their data collection forms so that they

- are valid and up to date, and
- include the Paperwork Reduction Act and Privacy Act statements and all notices, as appropriate.

We also recommend that the Secretary of Agriculture ensure that Agriculture officials periodically assess that their routine uses for their data collections are still valid (updating the forms as appropriate).
When commenting on a draft of this briefing, agency officials generally agreed with the facts as presented. Also, Agriculture, Education, and State officials provided technical corrections and suggestions, which were incorporated as appropriate.
Our objectives were to

- determine how agencies are handling personal information collected on selected information collection forms; and

- evaluate the adequacy of agencies’ handling of personal information against federal law, regulation, and agency guidance.

We chose one form per information collection from a system of records in each of four agencies: Department of Agriculture, Department of Education, Department of Labor, and Department of State. We chose these four agencies to reflect a broad range in the level of the paperwork burden that their information collection imposed on the public; the total paperwork burden ranged from a low of about 16.56 million hours to a high of about 186.11 million hours annually.

From these agencies, we selected four information collections that offered a range of the following variables:

- the type of information collected, e.g., demographic, financial, medical, or criminal activity;

- the collection and submission media, e.g., paper, facsimile, and/or electronic transactions;

- the type of collection, e.g., application for a direct or guaranteed loan, grant or subsidy, medical benefits and/or workplace compensation, or receipt of a service;

- the scope of the system, including computer matching agreements;

- the size of the collection burden in hours; and

- the population groups or audience using the collection, e.g., farmers, students, federal workers, and the general public.

Table 1 shows the forms that we analyzed and their owners.
To document the flow and practices associated with the handling of personal information, we developed detailed data flows of each of these forms in cooperation with agency personnel involved in the direct use of the data. First, we conducted structured interviews with top agency officials, including Chief Information Officers and staff, to understand the policy framework in place at the agency level. Second, we analyzed agency documentation on policies and procedures for using, protecting, and making available this information and mapped the procedures to the data flows. Third, we interviewed program managers responsible for the collection and use of the data collected on the forms to better understand the chosen information collection. Fourth, using data modeling software, we held in-depth data flow modeling meetings with agency staff who received, processed, maintained, and disposed of the data, as well as with the program managers responsible for the systems. Fifth, we submitted the model of the flow of personal information to the system users for their feedback to ensure the model's validity. Finally, we reviewed past GAO reports for relevant information on information collection, privacy, security, and records management.

In order to evaluate the information flows and practices against agency and federal guidance, we reviewed applicable laws and regulations and met with and obtained documentation from appropriate agency officials. We identified the key requirements of the laws and then compared these with

---

1 We used a data flow modeling tool called Workflow Analyzer from Meta Software to map the flow of personal information on each form.

We conducted our review from March 2001 to July 2002, in accordance with generally accepted government auditing standards.
## Selected Bibliography

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### Labor


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