HOMELAND SECURITY

US-VISIT Pilot Evaluations Offer Limited Understanding of Air Exit Options

What GAO Found

The evaluation report partially addressed statutory conditions and legislative directions and expectations. Specifically, the report addressed the statutory condition for CBP to collect biometric information on exiting foreign nationals and four legislative directions and expectations for conducting the pilots. However, DHS was unable to address the statutory condition for an airline scenario because no airline was willing to participate. Also, the report did not meet a legislative expectation for gathering information on the security of information collected from visitors subject to US-VISIT. DHS officials told us that DHS did not view the expectation in the House report as a requirement. Moreover, they said that security requirements were tested prior to the pilots and there were no reported security incidents. However, DHS did not supply documentation that demonstrated the operational verification of pilot security requirements.

The evaluation report generally aligned with the scope and approach in the evaluation plan. Specifically, the objectives and operational conditions described in the evaluation report were generally consistent with the evaluation plan. However, the report did not fully align with the evaluation plan because certain metrics, observations, and costs (e.g., percentage of system downtime or inoperability, costs for requirements analysis) were not reported as planned. Also, the reported scope and approach of the pilots included limitations not defined in the plan, such as suspending exit screening at departure gates to avoid flight delays. Such divergence was due, in part, to a desire to minimize the pilot’s impact on the airports, airlines, and travelers.

The pilots were not conducted in accordance with the evaluation plan, in that they did not meet the plan’s stated purpose of operationally evaluating the air exit requirements. More specifically, about 30 percent of the requirements were not operationally tested, either as part of the pilots or as part of another exit project. Rather, they were tested, for example, prior to commencement of pilot operations or as part of another exit project that has yet to complete operational testing. DHS officials considered such testing of requirements to be sufficient.

The evaluation plan did not satisfy relevant guidance, such as defining standards for gauging the pilots’ performance, defining a comprehensive methodology for selecting airports and flights, and planning data analysis to ensure that the results of the evaluation support air exit decision making. The evaluation plan diverged from such guidelines, in part, because DHS viewed reporting on how the pilot results would be used to be outside the scope of its report.

Collectively, the above limitations in scope, approach, and reporting restrict the pilots’ ability to inform a decision for a long-term air exit solution and point to the need for DHS to leverage compensating sources of information on air exit’s operational impacts in making air exit solution decisions.

What GAO Recommends

GAO recommends that the Secretary of Homeland Security identify additional sources of information beyond the pilots to inform a strategic air exit solution decision. DHS agreed with the recommendation.

View GAO-10-860 or key components. For more information, contact Randolph C. Hite, (202) 512-3439, hiter@gao.gov.