FEDERAL REAL PROPERTY

GSA Could Further Support Agencies’ Post-Pandemic Planning for Office Space Use

What GAO Found

Federal agencies reported making limited initial changes to leased and owned office space due to the pandemic, but many reported plans to reduce space going forward. Specifically, from March 2020 to March 2022, 17 of 24 major federal agencies GAO surveyed reported the pandemic resulted in limited reductions to office space due, in part, to the uncertainty on how employees will work in the future. However, in the next 3 years, most agencies reported that they expect to reduce the number of leases or square footage in their real estate portfolio, primarily in response to increases in telework.

The General Services Administration (GSA) has taken some steps to support federal office space-planning in the post-pandemic environment. In response to the pandemic, the GSA has supported federal agencies by expanding ongoing office space-planning services and collecting new data. These data collection efforts include:

- *pilot-testing technologies* for collecting space utilization data—the number of employees in buildings on a daily or hourly basis (see figure below), and
- *collecting additional space utilization data* at GSA-leased and federally owned properties.

However, GSA has no plans to widely share information that it is gathering in pilot programs and data collection efforts, and that sharing could help agencies better understand their future space needs.

While many agencies—13 of the 24 GAO surveyed—agreed that such data could be helpful in their planning, all 24 agencies expressed concerns, including about the costs to collect data. Consequently, most of these agencies (20 of 24) reported collecting limited or no space utilization data. GSA officials stated they have no plans to distribute information on the costs and benefits of space utilization data learned from their efforts beyond agencies that use GSA space-planning services. By not planning to more broadly share this information, GSA is missing an opportunity to provide a clear understanding of how the potential costs of collecting such data could be outweighed by the long-term benefits, including potential cost savings from reductions in future annual rent, maintenance, and other operational costs.

What GAO Recommends

GAO recommends that GSA develop a plan to broadly share with federal agencies, including those that do not use GSA services, information learned from GSA’s pilots and other space utilization data collection efforts. GSA agreed with the recommendation and stated it will communicate lessons learned from pilots and other data collection activities.

Selected Types of Technologies That Can Provide Space Utilization Data

<table>
<thead>
<tr>
<th>Badging credentials</th>
<th>Wireless internet</th>
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<td>Collecting data from employees with a badge card entering and/or exiting a workspace.</td>
<td>Collecting data based on employees using the Internet in the workplace.</td>
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Source: GAO | GAO-22-105105

View GAO-22-105105. For more information, contact Jill Naamane at (202) 512-2834 or NaamaneJ@gao.gov.