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RELEASED

## Out-Of-City Travel B 118638

Department of Human Resources
Public School System
District of Columbia

BY THE COMPTROLLER GENERAL OF THE UNITED STATES

94648 090142

DEC 4,1974



## COMPTROLLER GENERAL OF THE UNITED STATES WASHINGTON D C 20548

B-118638

C\_ S3574

The Honorable H R Gross
House of Representatives

Dear Mr Gross

Your letter dated October 26, 1973, asked us to review out-of-city travel by officials of the District of Columbia's Department of Human Resources (DHR) and the City's public school system. We agreed to cover the extent of travel by top DHR and school officials, including attendance at conferences and conventions. We have also included information on the amount of District and Federal grant funds spent for out-of-city travel and the controls over such travel and related improvement actions

C29 D4684

The District of Columbia Appropriation Acts, Public Law 92-344 for fiscal year 1973 and Public Law 93-91 for fiscal year 1974, limited the amount of appropriated funds for out-of-city travel by the District Government to \$200,000 and \$210,000, respectively The District Appropriation Acts for several prior years also placed a dollar limit on travel

In the fiscal year 1972 District appropriation hearings, the Senate Subcommittee of the Committee on Appropriations expressed concern about the amount of out-of-city travel by District officials. At that time most out-of-city travel was charged to appropriated funds, however, since then the District substantially increased the use of grant funds.

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In the Senate hearings on the fiscal year 1972 District of (olumbia appropriations, the District reported that the total cost of out-of-city travel for the first 6 months of fiscal year 1971 was \$271,459, of which \$218,289 was funded from appropriations and \$53,170 was funded from Federal grants Of the \$218,289, DHR spent \$27,720 and public schools \$27,390 DHR incurred \$40,523 of the \$53,170 while public schools incurred none Data was not available on the amount of grant funds used for out-of-city travel for the last half of fiscal year 1971 and for fiscal year 1972

The District's Office of Budget and Financial Management alloted a portion of the \$200,000 and \$210,000 appropriated funds to public schools and DHR for out-of-city travel For fiscal years 1973-74, public schools were allocated \$30,000 and DHR \$66,000 In contrast,

grant funds for public schools' out-of-city travel totaled about \$194,000 for fiscal years 1973-74. We could not obtain a similar amount for DHR because Federal grant funds were not segregated for local and out-of-city travel. Also, the accounting records were poorly maintained and therefore, we could not readily make such a determination. Such data, if accumulated separately, could help management to monitor out-of-city travel chargeable to grant funds.

About \$288,000 in grant funds for all travel was available to three DHR organizational units we reviewed in fiscal years 1973-74. There is no legal limit on the total grant funds that can be spent for out-of-city travel. Each grant, however, specifies the amount of travel required to carry out the grant.

The appropriation limit for out-of-city travel, therefore, appears to have little value in limiting the amount of travel to places outside the city when the District can use grant funds for such purposes

We also noted that DHR and public schools' controls for out-of-city travel need strengthening to insure that (1) travel vouchers are submitted promptly after trips are completed, (2) employees' travel advances are recovered when an immediate need no longer exists, (3) the number of individuals authorized to attend the same meeting or convention is limited to those considered essential, and (4) travel claims are approved by an official who has knowledge of the trip before reimbursing employees for claimed expenses

Actions taken or planned by DHR and public schools and our comments on these matters follow

## TRAVEL FUNDS AVAILABLE AND SPENT

Public schools' records show the following amounts available and spent for out-of-city travel by the school system

	FY 1973 appropriated funds	FY 1974 appropriated funds	FY 1973-74 Federal grant funds	Total <u>funds</u>
Funds available	\$14,000	\$16,000	\$193,900	\$223,900
Expenditures as of 12-31-73	13,200	5,300	60,100	78,600

We reviewed the travel of three of DHR's six organizations—Executive Direction and Support, Mental Health Administration, and Community Health and Hospitals Administration—According to DHR officials, employees of these organizations did most of the out-of-city travel—We could not obtain the total available Federal grants for out-of-city travel because DHR did not accumulate this data separately for out-of-city travel—The funds available and spent by these employees are shown below

## Travel by top officials

Our review of travel by officials in the public school system included Board of Education members, employees at the Assistant Super-intendent level and above, and General Schedule (GS)-14 employees Because of the large number of officials in DHR, we limited our review to the GS-15 officials and above A summary of travel by these officials follows

		Pub	lic school	s	
Period	Number of top officials	Number who traveled	Total number of trips	Total number of days on travel	Total cost of trips
7-1-72 to 6-30-73	34	22	49	143	\$11,359
7-1-73 to 11-30-73 (note a)	<u>39</u>	<u>17</u>	<u>28</u>	94	9,237
Total	<u>73</u>	<u>39</u>	<del>77</del>	237	\$20,596
	DH	Rthree o	rganizatio	nal element	s
7-1-72 to 6-30-73	200	36	93	325	\$18,413
7-1-73 to 12-31-73	220	<u>28</u>	_52	<u>179</u>	11,001
Total	420	<u>64</u>	145	504	<u>\$29,414</u>

aOn the basis of information gathered at the time of our fieldwork at public schools

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The reasons for the travel are shown below

	Number of t	rips
	Public schools	DHR
Attending conferences and conventions	50	101
Meetings with Department of Health, Education, and Welfare's (HEW's) regional office officials	3	41
Interviewing applicants for Superintendent of Public Schools	17	_
Other (such as training courses, personnel matters, etc)	_7	3
Total	<u>77</u>	145

Trips taken by each official, including cost, number of days on travel, and purpose of the trip are shown in detail in appendixes I and II We estimated the travel costs and the number of days on travel on the basis of information from travel requests and other documents in instances where a travel voucher could not be located

## SIMILAR TRAVEL BY OFFICIALS

We reviewed all travel by two or more public schools' officials attending the same meeting or convention financed by appropriated funds Because of the numerous grants awarded to the public schools and the time it would have required to review each grant, it was necessary to restrict our review to two large grants. While our review of DHR was limited to travel by five or more officials attending the same conference or meeting, it covered most of the DHR travel costs. Selected data for travel involving multiple attendance by public schools' and DHR officials follows.

	<u>Public s</u>	<u>chools</u>	DHR	•
<u>Period</u>	Number of trips by two or more <u>employees</u>	Total cost of trips	Number of trips by five or more <u>employees</u>	Total cost of trips
7-1-72 to 6-30-73	16	\$21,483	10	\$20,245
7-1-73 to 11-30-73	6	4,426	-	
7-1-73 to 12-31-73	-		_7	14,366
Total	22	\$25,909	17	\$34,611
The purposes of	these trips	are shown be	elow	

	Public schools	<u>DHR</u>
Attending conferences, conventions and training sessions	<b>,</b> 16	15
Interviewing applicants for Super- intendent of Public Schools	4	-
Meeting with HEW regional office officials	-	1
Other (such as training courses, personnel matters, etc )	_2	_1
Total	22	17

Eighteen of the public school trips included 2 to 4 employees and the remaining 4 trips included 5, 7, 7, and 25 employees. The group of 25 attended the International Reading Association Conference in Denver, Colorado, and included teachers and administrators. The Executive Director, the supervisor for most of the attendees, said the large number of school officials were sent to this conference, rather than sending a few school officials to various other meetings throughout the year, because it was the first opportunity for District school personnel to meet with others from around the country who work with students with similar needs

Ten of the 17 DHR trips were made by 9 to 18 employees each In one trip, nine employees attended the American Psychiatric Association Annual Convention in Honolulu, Hawaii, at a cost of \$4,882 The other seven trips were made by five or more travelers

The positions and job descriptions of the employees on the Hawaii trip indicate that two of those attending did not have responsibilities closely related to the subject of the convention. The DHR Controller said that, in connection with his new duties of reviewing travel requests, under a recent procedure change, he would not have approved the travel of these two officials. Before this change, individual travel requests were independently approved by various DHR officials.

With regard to the other 16 trips, the Controller stated that he would have questioned the need for some employees making these trips DHR's actions to strengthen the control over travel are discussed in the next section

Trips taken by two or more officials in public schools and five or more in DHR, for the same purpose, including their cost and duration are shown in detail in appendixes III and IV

## ADEQUACY OF CONTROLS OVER TRAVEL

fieldwork was completed

Public school and DHR's control over out-of-city travel need strengthening. We noted that travel vouchers were not submitted promptly and travel advances were outstanding for long periods of time. This causes cash balances to be overstated and does not allow the timely recording of expenses in the accounting records. Without complete data, management cannot meaningfully assess the status of travel funds. Travel advances held for long periods allow employees to use Government funds for personal use.

Our review of the records for 151 trips by public school officials and 269 trips by DHR officials during fiscal years 1973-74 showed that, in 23 cases, employees had not submitted vouchers although they had completed the trips many months earlier. In nine other cases, 90 or more days had elapsed before the vouchers were submitted. We also noted that in 41 cases employees' travel advances were still outstanding at the time our fieldwork was completed. These results are shown below

Number of trips

27

14

## Reimbursement vouchers not submitted when our fieldwork was completed 9 14 Reimbursement vouchers not submitted promptly 3 6 Travel advances outstanding when our

Public school and DHR records show that for the 23 vouchers that had not been submitted when our fieldwork was completed, 3 to 14 months had elapsed since the trips were taken, with most of the trips over 7 months old. The nine vouchers that were not submitted promptly took the traveler from 3 to 7 months to submit the voucher. For the 41 trips in which employees received travel advances and for which no voucher had been submitted when our fieldwork was completed, the travel advance had been outstanding between 4 to 14 months. Most of the travel advances have been outstanding over 6 months

Public school officials said they are preparing a travel instruction that will require all reimbursement claims to be submitted within 30 days after the travel has been completed. Also, followup procedures will be implemented to review travel records and to request travelers to submit overdue vouchers. These actions in public schools should strengthen accounting controls over travel by encouraging prompt submission of vouchers.

DHR has also taken followup action requesting travelers to account for 200 outstanding travel advances. The DHR Controller stated that accounting personnel will be instructed to followup on all trips where no voucher has been submitted after 90 days. These actions should help strengthen DHR's accounting controls over travel by encouraging the prompt submission of vouchers and early settlement of outstanding travel advances

During the latter part of the period covered by our review, the following DHR procedures were implemented to control travel

- --The DHR Controller now reviews and approves all travel requests
  The review responsibilities include evaluating the need for
  multiple attendees at the same conferences and conventions with
  all questionable travel requests to be referred to the Director
  for his final decision
- --Officials attending conferences and conventions must make a report and submit it to the Deputy Director for his review. The purpose of the review is to assess the benefits derived from such travel and determine whether there is a need to disseminate the information to other DHR personnel.

These procedures had not been implemented long enough to adequately evaluate them in all instances. However, they should help to insure appropriate review of the need for multiple attendance at conferences and conventions and that knowledge obtained by travelers is disseminated to other interested employees.

We also noted that, in many cases, DHR erroneously recorded outof-city travel costs as local travel The Controller advised us that accounting personnel have been instructed to check the account, object class, and appropriations more carefully on all accounting documents

There were also shortcomings in reviewing and approving vouchers for payment in public schools and DHR Procedures require that vouchers be reviewed and approved by an official in their accounting office before certification. The official who initially approved the travel request does not review the voucher. Although the accounting office official can compare the voucher with the related travel authorization, this procedure does not meet the requirement that it be approved only by the proper administrative officer familiar with the contents of the claim. Instructions for approving and certifying the accuracy of travel vouchers are contained in the General Accounting Office Policy and Procedures Manual for guidance of Federal agencies. Title VII, section 23 1, of the manual provides that

"Each voucher, voucher-schedule, invoice or bill used in lieu of a prescribed voucher shall be approved for payment by the proper administrative officer who is cognizant of the facts stated therein and be certified by an authorized certifying officer as provided in Sections 82c and 82f of Title 31 of the United States Code When one person is authorized to both approve and certify a voucher, he is required to sign the voucher only as the certifying officer "

Title VII, section 28 12, also provides that

"\* \* \* the procedures and controls of departments and agencies should include adequate administrative procedures for systematically examining disbursement and collection transaction to verify their legality, propriety, and correctness at the point in time when any needed preventive or corrective action can be most effectively taken "

Public schools' and DHR's current practice permits officials to review and approve employees' travel vouchers that do not have direct knowledge of the trips. We believe administrative approval of vouchers by officials initially authorizing such travel would provide needed assurance to the certifying officer that the travel was performed as authorized

The Office of Municipal Audit and Inspection is responsible for auditing and evaluating all programs' functions and controls of each department and agency in the District of Columbia Office officials said in recent years they have not performed travel audits at public schools and DHR

### RECOMMENDATIONS TO THE COMMISSIONER

We recommend that the Commissioner insure that

- --All proposed out-of-city travel in public schools--individual or group--is reviewed and approved by a designated official before the trips are taken
- --All travel vouchers are submitted promptly after completing the trips
- --Review procedures are established to insure prompt recording of travel costs
- --All travel advances outstanding more than 30 days be collected
- --All travel vouchers be approved by an appropriate official having knowledge of the travel to provide further assurance to the certifying officer that the trip was performed as authorized
- --The adequacy of administrative and accounting controls for travel, especially out-of-city travel, are periodically reviewed by the Director, Office of Municipal Audit and Inspection

As you requested, we have not obtained comments on this report from the District of Columbia Government We did, however, discuss our observations with District officials and their comments were considered in preparing this report

We do not plan to distribute this report further unless you agree or publicly announce its contents. We want to invite your attention to the fact that this report contains recommendations to the Commissioner which are set forth on this page. As you know, section 236 of the Legislative Reorganization Act of 1970 requires the head of the District of Columbia to submit a written statement on actions he has taken on our recommendations to the House and Senate Committees on Government Operations not later than 60 days after the date of the report and the House and Senate Committees on Appropriations with the agency's first request for appropriations made more than 60 days after the date of the report. When we obtain your agreement to release the report, we will make it available to the Commissioner and the four committees for the purpose of setting in motion the requirements of section 236

Sincerely yours,

Comptroller General of the United States

## PUBLIC SCHOOLS OFFICIALS OUT-OF-CITY TRAVEL DURING FISCAL YEARS 1973-74 (note a)

Traveler/position	FY in which travel occurred	Location visited	Number of days on travel (note b)	Cost of travel (note b)	Purpose of travel
Marion Barry, Jr , former President, Board of Education	1973	St. Thomas, V.I.	2	\$ 203	HEW Region III Inter- state Project
	1973	Anaheim, Calif., via Memphis, Tenn.	4	600	National School Boards Association Annual Convention
	1973	Amherst, Mass.	1	114	Presentation at University of Massachusetts-"Change within the D.C. School System"
	1973	Miami, Fla.	1	240	To interview applicants for Superintendent of D.C. Public Schools
	1974	San Francisco, Calif	4	522	To interview candidates for Superintendent of D.C. Public Schools
	1974	Chicago, Ill.	1	180	To interview candidates for Superintendent of D.C. Public Schools

	Marion Barry, Jr (cont.)	1974	Chicago, Ill	5	357	Conference of Black College Presidents and the National Business League Convention
		1974	Oakland, Calif.	_2	489	Directed by the Board of Education to attend the funeral of Oakland Superintendent of Schools
				<u>20</u>	\$ <u>2,705</u>	
<b>—</b>	Charles Cassell, former member, Board of Education	1973	Miami, Fla.	1	\$ 240	To interview candidates for Superintendent of D.C. Public Schools
မ		1973	New York, N Y	1	118	To interview candidates for Superintendent of D C Public Schools
		1973	Anaheim, Calif	5	600	National School Boards Association Annual Convention
		1973	Berkeley, Calif	2	500	Unified school districts testing program in black studies
		1974	Chicago, Ill.	_2	302	Interview candidates for Superintendent of D.C. Public Schools
				<u>11</u>	<b>\$1,760</b>	

	Paul E Cawein, former Assistant Superintendent, Career Development	1973	Philadelphia, Pa.	1	\$ 52	Regional Vocational Education and Rehabili- tation Conference
		1973	Chicago, Ill	5	134	American Vocational Association Conference
		1974	Atlanta, Ga	_4	226	Not shown on travel documents
				10	\$ <u>412</u>	
14	James E. Coates, former member, Board of Education	1973	Atlantic City, N J	2	\$ 200	National Conference on Social Welfare
		1974	Chicago, Ill.	1	160	To interview candidates for Superintendent of D.C. Public Schools
		1974	San Francisco, Calif.	2	460	To interview candidates for Superintendent of D.C. Public Schools
		1974	St. Louis, Mo	<u>3</u>	_290	Council of Great City Schools
				<u>8</u>	\$1,110	

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	Dr Mildred Cooper, Assistant Super- intendent, Research and Evaluation	1973	Philadelphia, Pa	<u>1</u>	\$ <u>22</u>	Emergency School Assist- ance Act orientation meeting
	Preston G. Freeman, former Assistant Superintendent, Pupil Personnel	1973	Philadelphia, Pa	3	\$ 122	The National Association of Pupil Personnel Administration
15		1973	San Juan, P.R.	<u>5</u>	<u>555</u>	The Division of School Psychology for the American Psychological Association—A workshop for professionals in— volved with children and change
				<u>8</u>	\$ <u>677</u>	
	J Weldon Greene, Executive Assistant, Office of the Superintendent	1973	Seattle, Wash Portland, Ore. San Francisco, Calif.	6	\$ 600	Visit innovative second- ary school facilities for the Fort Lincoln New Town
		1974	Atlanta, Ga.	<u>2</u>	<u>175</u>	Agency for Instructional Television—regional meeting
				<u>8</u>	\$ <u>775</u>	

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Dr James T. Guines, Associate Super- intendent, Instruc- tional Services	1973	Philadelphia, Pa.	1	\$ 30	Negotiate Emergency School Assistance Act contract with Regional Office of Education
	1973	Atlanta, Ga.	2	<u>173</u>	Atlanta Public Schools Four Quarter Seminar
			<u>3</u>	\$ <u>203</u>	
Dr Dorothy L Johnson, Assistant Superintendent, Elementary Edu- cation	1973	Minneapolis, Minn.	4	\$ 311	National Conference of the Association for Supervision and Curricu- lum Development
	1973	Minneapolis, Minn.	<u>3</u>		Training Center for Open Space Schools
			<u>7</u>	\$ <u>311</u>	
Leslie E Jones, Division Director, Employer-Employee Relations	1974	Arlanta, Ga.	<u>3</u>	\$ 400	Collective Bargaining WorkshopNational School Board Association
Rev. Raymond B Kemp, member, Board of Education	1973	New York, N.Y.	1	\$ 96	To interview applicants for Superintendent of D.C. Public Schools
	1974	Chicago, Ill. San Francisco, Calif.	<u>5</u>	<u>580</u>	Interview candidates for Superintendent of D.C. Public Schools
			<u>6</u>	\$ <u>676</u>	

APPENDIX I

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Dr Wilbur A. Millard, Assistant Super- intendent, Pupil Personnel Services	Floretta McKenzle, former Deputy Superintendent	Junius McCain, Director, Division of Automated Information Service					Hilda Mason, member, Board of Education
1973	1974	1973		1974	1974	1973	1973
New York, N Y	New York, N.Y	Cherry Hıll, N.J		San Francisco, Calif	Chicago, Ill	New York, N.Y.	Anaheım, Calıf.
2	<b>  2</b>	IIμ	16	4	۲	Н	10
\$ 135	\$ 160	\$ 75	\$1,593	580	160	77	\$ 776
Invitational Conference on Testing Problems	College Entrance Exam- ination Board annual meeting	To produce equalization computer runs		Interview candidates for Superintendent of D.C. Public Schools	Interview candidates for Superintendent of D.C. Public Schools	To interview applicants for Superintendent of D C. Public Schools	National School Boards Association Annual Convention

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Dr Wilbur A. Millard (cont.)	1973	New York, N.Y	5	186	National Association of School Association Conference
	1973	Atlanta, Ga.	3	237	American Personnel and Guidance Association Conference
	1974	St. Louis, Mo.	2	240	Eighth Annual National Association Pupil Personnel Administrators Conference
	1974	New York, N Y.	3	200	Psychological Corp , Test Division
	1974	Montreal, Quebec, Canada	<u>4</u>	<u>275</u>	American Psychological Association, 81st Annual Conference
			<u>19</u>	\$ <u>1,273</u>	
Vincent E Reed, Assistant Super- intendent, Secondary Education	1973	Miami Beach, Fla	3	\$ 150	Frontline Conference for Assistant Principals
	1973	Tampa, Fla.	2	205	Represent D.C. Public Schools at a funeral— Mr. Alphonso Brown, school employee slain at Wilson Senior High School

	Vincent E. Reed (cont )	1973	Dallas, Tex	5	298	National Association of Secondary School Principals Convention
	William Rice, Assistant Super- intendent, Anacostia Community School Project	1973	Minneapolis, Minn.	10 3 3	653 - =	7th Annual Symposium Minnesota Schools Facilities Council
	Hugh J. Scott, former Superintendent of Schools	1973	Mılwaukee, Wıs.	3 \$	3 260	Conference of Large City Superintendents
19		1973	Atlanta, Ga.	3	201	National Alliance of Black School Super- intendents
		1973	New Orleans, La.	3	289	National Alliance of Black School Super- intendents
		1973	Atlantic City, N.J	5	149	American Association of School Administrators
		1973	Buffalo, N Y.	1	102	Meeting with President of Buffalo State University
		1973	Minneapolis, Minn.	4	271	The Association for Supervision and Curriculum Development

	Joseph M. Stewart, Director, Food Services	Barbara Sızemore, Superintendent of Schools	Kenneth E Shaw, former Superintendent of Operations, Buildings and Grounds Division			Hugh J Scott (cont)
1973	1973	1974	1974	1973	1973	1973
Hartford, Conn	Loursville, Ky	Washington, D C , from Portland, Ore.	Phıladelphıa, Pa	Atlanta, Ga.	Chicago, Ill	Mıamı Beach, Fla
2	4	<u>-</u> 4	1 126	<u>ξ</u>	2	ω
139	\$ 231	\$ 400	60 60 	170	200	291
MeetingState Directors of Food Services	Sectional Workshop for State Child Nutrition Directors	<pre>Interview for Superinten- dent of D C. Public Schools</pre>	Mıd-Atlantıc Federal Regıon Councıl Conference	Visit school facilities as initial survey for the secondary school for the Fort Lincoln New Town	Superintendent's Planning Committee Meeting	National Alliance of Black Superintendents

APPENDIX
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Joseph M Stewart (cont.)	1974	New Orleans, La.	7_	<u>537</u>	American School Food Service Association Annual Conference
			13	\$ <u>907</u>	
Martha S Swaim, former Vice President, Board of Education	1973	New York, N Y	1	\$ 84	To interview applicants for Superintendent of D.C. Public Schools
	1974	Chicago, Ill.	1	160	Interview candidates for Superintendent of D.C. Public Schools
	1974	San Francisco, Calif.	<u>3</u>	500	Interview candidates for Superintendent of D.C. Public Schools
		•	<u>5</u>	\$ 744	
Harris M Taylor, Director, Division of Federal Programs	1973	Philadelphia, Pa	2	\$ 76	Basic Educational Opportunity Grant Program
	1973	Jacksonville, Fla	2	233	Impacted Area School Midwinter Federal Aid Conference
	1974	Atlanta, Ga	3	225	Meetings to provide assistance to State educational agencies on the implementation of Elementary and Secondary Education Act, Title V, Comprehensive Planning and Evaluation

Harris M. Taylor (cont.)	1974	Las Vegas, Nev.	4	600	Elementary-Secondary Edu- cation Act, Title III Con- ference of State Coordinators and Chairman of State Advisory Council
			<u>11</u>	\$1,134	
Mary G. Turner, Director, Adult Education Demonstration Center	1973	Columbus, Ohio	4	\$ 200	Adult-Vocational Educa- tional National Con- ference
	1973	Minneapolis, Minn.	<u>5</u>	410	Joint Annual Conference, Adult Education Associa- tion, National Associa- tion for Public Contin- uing and Adult Education
			<u>9</u>	\$ <u>610</u>	
Merle Van Dyke, Assistant Superinten- dent, Special Edu- cation	1974	Squaw Valley, Calıf.	14	c\$ 430	National Leadership Training Institute for Gifted and Talented Educational Programs
	1974	Las Vegas, Nev.	<u>5</u>	<u>389</u>	Teachers/Educators for Children with Behavioral Disorders
			<u>19</u>	\$ <u>819</u>	

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Evie M. Washington, former member, Board of Education	1973	Anaheim, Calif	4	\$ 537	National School Boards Association Annual Convention
	1973	Denver, Colo.	<u>5</u>	<u>359</u>	International Reading Conference
			9_	\$ 896	
Edward Winner, Director, Division of Budget	1974	Chicago, Ill.	<u>2</u>	\$ 180	Educational Leadership Program
Granville Woodson, former Assistant Superintendent, Building and Grounds	1973	New York, N Y	<u>2</u>	\$ 108	Metropolitan School Facilities Planning Group and Urban School Round Table

Officials include Board of Education members, employees at the Assistant Superintendent level and above, and GS-14 employees Fiscal year 1974 travel is from July through November 1973. bCost of travel and number of days are based on estimates from the travel request and related documents in cases where a reimbursement voucher could not be located. Travel costs are not included in cases where travel was paid by a private organization CPortion of travel cost paid by the National Leadership Training Institute.

# DHR OFFICIALS' OUT-OF-CITY TRAVEL DURING FISCAL YEARS 1973-74 (note a)

## EXECUTIVE DIRECTION AND SUPPORT

Charles Baron, Acting Administrative Officer, Community Health and Hospital Administration			Alexander Anderson, Chief, Office of Veterans Affairs	Elizabeth Alexander, Lıcense Officer	Traveler/position
1973		1974	1973	1973	FY in which travel
From Atlanta, Gato Washington, D.C.		Little Rock, Ark.	Ocean City, Md.	Baltımore, Md	Location visited
112	\ <b>∞</b>	14	4	IJ⊢	Number of days on travel (note b)
\$	÷S		-⟨>>	Ş	(1) (1) (2)
175	460	285	175	110	Cost of travel (note b)
To meet with Director, for prospective employment		Do.	National Convention of the Association of State Directors of Veterans Affairs	Interstate meeting on Licensing to prepare for Workshop on Licensing for Child Welfare League of America Conference	Purpose of travel

	James Bohannan, Executive Assistant to the Director	1973	Chicago, Ill.	2	\$ 163	Meeting of Black Adminis- trators in Child Welfare
		1973	Newark, Del.	3	112	American Society for Pub- lic Administration Annual Conference
		1973	Los Angeles, Calıf	5	468	1973 National Conference on Public Administration
		1974	San Francisco, Calıf	6	480	American Public Health Association Annual Meeting
25		1974	New York, N Y.	<u>6</u>	188	National Medical Associ- ation Convention
				<u>22</u>	\$ 1,411	acton convention
	James Butts, Chief, Comprehensive Social Rehabilitation Planning	1973	Philadelphia, Pa	1	\$ 22	HEW region III, Fort Lincoln Project
	Division, Office of Planning	1973	New York, N Y	4	176	Conference of National Association of Black Social Workers
		1974	Dallas, Tex.	2	218	Integrated Human Services Delivery Conference
		1974	Philadelphia, Pa	<u>1</u>	42	HEW region III meeting
				<u>8</u>	\$ 458	

						(). + ± G1,144,1±1,15	Division, Office	Marguerite Dalton, Chief, Comprehensive			Shepard Cohen, Controller	
		1974	1973	1973	1973	1973	1973	1973		1974	1973	
		San Francisco, Calif	Boston, Mass	San Diego, Calif	Downingtown, Pa	Phıladelphıa, Pa	Phıladelphıa, Pa	Atlanta, Ga		Phıladelphıa, Pa.	Phıladelphıa, Pa	
	21	Ισ	4	7	2	۳	Ľ	ť	2	<del> -</del>	H	
	\$ 1,784	590	276	517	78	72	92	\$ 159	\$ 49	27	\$ 22	
т	XTAN	American Public Health Association Annual Meeting	1973 Group Health Institute	American Association for Comprehensive Health Planning	Region III HEW orientation session	HEW region III meeting on Comprehensive Health Planning	Wage-Price Seminar	State Advisory Board Meeting		HEW Social Rehabilitation Service Conference	Meeting with region III HEW officials	
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	Joseph L Douglas, Jr , Deputy Director	1973	San Juan, P R	4	\$ 245	American Public Welfare Association Northeast Regional Conference	
		1973	Wilmington, Del	1	19	State administrators' meeting	
		1973	Washington, D C	<u>3</u>		To return to D C. from a training course in Boston to attend HEW meeting and consult the Director	
				8	\$ 343		
27	Roselyn Epps, Chief, Maternal and Child Health Division	1974	San Francisco, Calif	<u>5</u>	\$ 450	American Public Health Association Annual Meeting	
	Roberto Fuentes, former Chief, Research and	1973	Montreal, Canada	5	\$ 258	American Statistical Association Conference	
	Statistics Division, Office of Planning	1973	Raleigh, N C	1	75	To consult with officials of the N C State Dept. of Health and Research Triangle Institute on matters related to the Consumer Health Survey	
		1974	Philadelphia, Pa	1	32	HEW region III conference	APPI
		1974	Philadelphia, Pa.	<u>1</u>	42	HEW region III quality control meeting	APPENDIX :
				<u>8</u>	\$ 407		II

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Viola Jefferson, Director of Ana- costia Project			tration	Sherwood S Garrett, Chief, Automatic Data Processing Division, Office of Administration		Administration	Robert Gardner, Administrator,
1974		1973	1973	1973		1974	1974
Dallas, Tex		Nashville, Tenn	Lansing, Mich	New Orleans, La		Phıladelphıa, Pa	Phıladelphıa, Pa
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<del> </del>	<del> </del> \$			٠٠	<del> </del> \$	_	-\$
207	714	250	180	284	179	132	47
Conference for Professionals working with Integrated Human Services Projects		Hospital Information Systems Sharing Group	Medical and Management Information System Michigan Department of Social Service	Fifth National Conference on Public Welfare Data Processing		American Public Welfare Administration, Northeast Regional Conference	Region III quality control meeting

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	Jacqueline Johnson, Special Assistant, Office of the Director	1973	San Juan, P R.	5	\$ 311	American Public Welfare Association, Northeast Regional Conference
	DITECTOL	1973	Harrisburg, Pa	1	51	HEW region III Joint State Labor Welfare DirectorConference on Work Incentive Program
		1974	Atlanta, Ga , and Boston, Mass	<u>7</u>	380	To meet with officials regarding day-care programs
				<u>13</u>	\$ 742	
29	Ettyce Moore, Special Assistant, Office of the Director	1973	Atlanta, Ga	<u>6</u>	\$ 291	National Association for the Education of Young Children Conference
	Betty J Queen, Chief, Office of Training and Career Devlopment	1974	Glenmount, N Y	<u>3</u>	\$ 123	Trı-regional Quality Workshop
	Henry Ronson, Chief, Program Planning and Coordinating,	1974	Philadelphia, Pa	2	\$ 31	HEW region III Quality Control
	Office of the Director	1974	Philadelphia, Pa.	<u>3</u>	<u>129</u>	Northeast Regional Conference
				<u>5</u>	\$ 160	

APPENDIX II

	Albert Russo, Deputy Director for Social Services	1973	New Orleans, La.	<u>4</u>	\$ 268	National Institute on Crime and Delinquency
	Raymond Standard, Administrator, Community Health	1973	Los Angeles, Calıf.	5	\$ 516	American Society for Public Administration Conference
	and Hospital Admin- istration	1973	Aspen, Colo.	39	1,340	Seminar "Effective Strategies to Change"
		1974	San Francisco, Calif.	6	515	State Provincial Health Authorities and American Public Health Association Meeting
30		1974	Philadelphia, Pa	<u>1</u>	<u>61</u>	HEW Region III Family Planning Conference
				<u>51</u>	\$ 2,432	
	William Washington, Jr., Deputy Director for Health Services	1973	Williamsburg, Va	<u>1</u>	\$ 36	Middle Atlantic States Conference of Mental Health Administrators
	William Whitehurst, Assistant Director for Planning	1973	San Juan, P.R	4	\$ 266	American Public Welfare Association Northeast Regional Conference
		1973	Denver, Colo	3	90	Institute for Court  Management Careers  Conference

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William Whitehurst (cont )	1973	Atlantic City, N J	5	192	American Public Health Association Annual Meeting
	1973	Philadelphia, Pa	2	68	Regional Conference on Findings of Task Force On Federal/State Relation- ships in region III
	1973	Philadelphia, Pa	1	30	HEW region III Fort Lincoln Project
	1973	Philadelphia, Pa	1	46	HEW region III meeting Separation of Services, Welfare Reform, and Anacostia Project
	1973	Los Angeles, Calıf	5	467	1973 National Conference on Public Administration
	1973	Philadelphia, Pa	1	30	Meeting with HEW region III Commissioner
	1973	Philadelphia, Pa	1	30	Meeting with HEW region III officials
	1973	Philadelphia, Pa	1	29	Meeting with HEW region III officialsGoal Oriented Social Service Programbriefing by Booz-Allen-Hamilton

William Whitehurst (cont.)	1973	Honolulu, Hawaii	11	748	American Psychiatric Association Convention
	1973	Philadelphia, Pa	1	30	1973 Regional Conference of the National Council on the Aging
	1974	San Francisco, Calif	4	477	American Public Health Association Meeting
	1974	Philadelphia, Pa.	1	32	HEW region III conference
	1974	Philadelphia, Pa.	1.	30	HEW region III meeting
32	1974	Albany, N.Y	1	99	Tri-regional Quality Con- trol Training Committee
	1974	Philadelphia, Pa	<u>1</u>	42	HEW region III Quality Control conference
			44	\$ 2,706	
Joseph P. Yeldell, Director	1973	San Juan, P R	5	\$ 269	American Public Welfare Association, Northeast Regional Conference
	1973	Chicago, Ill	1	139	Human Resources Committee of the League of Cities
	1973	New Orleans, La	2	203	State Human Resources Directors meeting

Joseph P Yeldell (cont )

APPENDIX
II

1973	Philadelphia, Pa	1	22	Meeting with HEW region III Director
1973	Los Angeles, Calıf.	5	449	American Society for Public Administration Conference
1973	Philadelphia, Pa.	1	22	Meeting with HEW region III Commissioner
1973	Philadelphia, Pa	1	22	Meeting with HEW region III officials
1973	Los Angeles, Calıf., via San Dıego	5	500	To confer with San Diego City Welfare Officials to attend 1972 Institute for Study in Gerontology
1974	New York, N Y	2	104	National Medical Associa- tion Convention
1974	Philadelphia, Pa.	1	22	Meeting with HEW region III officials
1974	San Francisco, Calif	<u>4</u>	514	American Public Health Association
		28	\$ 2,266	

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MENTAL HEALTH ADMINISTRATION

Dr. Leonard W. Allen, Chief, Bureau of Developmental Dis-	1973	Montreal, Canada	4	\$ 269	5th International Congress on Retardation
abilities	1973	Atlanta, Ga.	<u>3</u>	_225	American Association on Mental Deficiency
			<u>7</u>	\$ 494	
James D Blount, acting Chief, Bureau of Mental	1973	Atlantic City, N J	4	\$ 215	American Public Health Association
Health Services	1973	Philadelphia, Pa.	4	196	Program Evaluation Seminar
	1973	Philadelphia, Pa.	1	80	State Agency Director's meeting
	1973	Philadelphia, Pa	<u>3</u>	145	7th Annual Continuing Education Seminar
			12	\$ 636	
Maurice Corbin, Medical Officer	1974	New York, N.Y.	<u>6</u>	\$ 215	National Medical Associa- tion Convention
Dr. George Franklin, Deputy Chief, Area C Community Mental Health Center	1973	Honolulu, Hawaii	5	\$ 440	American Psychiatric Association Annual Convention

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Dr. George Franklin (cont )	1974	Detroit, Mich	2	<u>77</u>	National Black Psychologists Conference
			<u>7</u>	\$ 517	
Lee Lendt, Associate Administrator for Operations	1973	Williamsburg, Va.	3	\$ 172	Atlantic Conference on Mental Health
operacions	1973	Baltımore, Md	3	83	Federal-State Mental Health Workshop
	1974	Boston, Mass	3	193	Seminar on Mental Health and Retardation of Children and Youth
	1974	Boston, Mass	<u>3</u>	<u>178</u>	Atlantic States Conference on Mental Health
			<u>12</u>	\$ 626	
Jefferson McAlpine, Administrator	1973	New York, N.Y.	1	\$ 49	Atlantic States Conference on Mental Health
	1973	Bellmawr, N.J	2	102	HEW region III conference— Cooperative Federal, State, and Local Health Statistics System  HEW region III conference—
	1973	Baltimore, Md	1	20	HEW region III conference— Operational Planning, System Number 4

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Jefferson McAlpine

(cont )

1973

Honolulu, Hawaii

1973	Chicago, Ill.	2	254	National Seminar on Legal Problems of Dealing with the Mentally Disabled
1973	Richmond, Va	3	85	President's Committee on Mental Retardation
1973	Baltımore, Md.	2	64	Federal-State Mental Health Workshop
1973	Boston, Mass.	1	140	Atlantic States Conference on Mental Health
1973	Baltimore, Md	1	9	Federal-State Mental Health Committee
1973	Williamsburg, Va	4	157	Atlantic States Conference on Mental Health
1974	Boston, Mass.	3	165	Seminar on Mental Health and Retardation of Children and Youth
1974	New York, N.Y	5	271	Annual ConventionNational Medical Association
1974	Mıami, Fla.	5	475	Institute on Hospital and Community Psychiatry

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APPENDIX II

American Psychiatric Association Annual Meeting

	Jefferson McAlpine (cont )	1974	Boston, Mass.	4	214	Atlantic States Conference on Mental Health
		1974	Dallas, Tex.	3	293	Conference of State and Territorial Mental Health Authorities
		1974	Fredricksburg, Va	<u>3</u>	<u>93</u>	Mental Health-Mental Retardation Annual Conference
				<u>51</u>	\$ 3,242	
37	Dr. Martin Mendelson, Supervisory Clinical Psychologist	1974	Montreal, Canada	<u>4</u>	\$ 200	Annual Convention, American Psychological Association
	Eva Rose Towns, Chief, Area B Community Mental Health Center	1974	New York, N Y.	<u>5</u>	\$ 213	National Medical Associa- tion Convention
COMMUNITY HEALTH AND HOSPITAL ADMINISTRATION						
	Blanche Bourne, Chief, Bureau of Clinical Services	1973	Norfolk, Va.	<u>3</u>	\$ 110	Childhood Lead Poisoning Workshop
	Elbert Bush, Program Administrator	1973	New Orleans, La.	3	\$ 286	National Conference on Public Welfare Data Processing To review Management
		1973	Louisville, Ky , and Chattanooga, Tenn , via Atlanta, Ga	4	260	To review Management X Information Systems

	Elbert Bush (cont )	1973	Ann Arbor, Mich.	<u>4</u>	<u>197</u>	To participate in demon- stration of new automatic data processing terminals
				<u>11</u>	\$ 849	
	William Chen, Medical Officer	1973	Atlantic City, N J.	4	\$ 185	Annual meetingAmerican Public Health Association
		1973	Boston, Mass	3	267	Annual Industrial Hygiene Conference
38		1974	San Francisco, Calif	4	<u>397</u>	Annual meetingAmerican Public Health Association
				<u>11</u>	\$ 849	
	Shirley Duhaney, Chief, Community Health Centers Div-	1973	Atlanta, Ga.	6	\$ 246	Training Course on Venereal Disease
	ision, Bureau of Clinical Services	1973	New Orleans, La	<u>5</u>	<u>254</u>	Annual meetingNational Association of Neighborhood Health Centers
				11	\$ 500	

	Roselyn Epps, Chief, Maternal and Child Health Division, Bureau of Clinical Services	1973	Philadelphia, Pa.	<u>2</u>	\$	62	HEW region III meeting
	Roberto Fuentes, former Chief, Research and Statistics Division	1974	San Francisco, Calif.	<u>5</u>	\$	470	Annual meetingAmerican Public Health Association
	Charles Hayman, former Associate Director for Preventative	1973	Philadelphia, Pa.	2	\$	58	HEW region III Center for Disease Control Conference
39	Services	1973	Atlantic City, N J	4		<u>75</u>	Annual meetingAmerican Public Health Association
<b>w</b>				<u>6</u>	\$	133	
	Siu Wah Lee, Medical Officer	1973	Columbus, Ohio	<u>5</u>	<u>\$</u>	198	Ohio State University Course in Electromyography
	Virgil McDonald, Assistant Director, Office of Adminis-	1973	Atlantic City, N.J.	4	\$	175	Annual meetingAmerican Public Health Association
	tration	1974	New York, N.Y.	<u>3</u>		127	Annual Conference National Medical Association
				<u>7</u>	\$	302	

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John R Pate, Chief, V D Control Branch, Bureau of Preventative	1973	White Sulphur Springs, W Va.	4	\$149	Annual meetingD C Medical Society
Services	1973	Philadelphia, Pa	2	73	Annual HEW region III Center for Disease Control Conference
	1974	Ottawa, Canada	<u>4</u>	389	International Symposium on Gonorrhea
			10	<u>\$611</u>	
Frank Shuford, Special Assistant	1973	Jackson, Miss	2	\$202	Meeting with Medicald officials
	1974	San Francisco, Calif	<u>5</u>	<u>(c)</u>	Annual meetingAmerican Public Health Association
			<u>7</u>	\$202	
Raymond Standard, Administrator	1973	Honolulu, Hawaii	<u>9</u> _	\$700	International Symposium on Emergency Medical Services
Ishild Swoboda, Medical Officer	1973	Philadelphia, Pa	<u>2</u>	<u>\$62</u>	HEW region III meeting
Donald Wallace, Medical Officer	1973	Philadelphia, Pa	3	\$110	Annual region III Center for Disease Control Conference
	1974	San Francisco, Calıf	<u>6</u>	<u>354</u>	American Public Health Association meeting
			<u>9</u>	<u>\$464</u>	II

	William Washington, Jr , Deputy Director for Health Services	1973	Philadelphia, Pa	2	\$ 82	Meeting on Implementation of Public Law 92-603	
	Health Belvices	1973	Philadelphia, Pa.	2	93	HEW region III workshop on Surveillance and Utilization Review Requirements	
		1973	Baltimore, Md	6	379	Course on "Topics in Clinical Medicine"	
		1974	New York, N Y	<u>6</u>	<u>211</u>	National Medical Association Annual Convention	
				<u>16</u>	\$765		
41	Moe Weiss, former executive, Glenn Dale Hospital	1973	New York, N Y	<u>4</u>	\$131	Annual meetingAmerican Thoracic Society	
	Edward Wernitznig, Supervisory Medical Officer	1973	Philadelphia, Pa.	<u>2</u>	\$62	HEW region III meeting	
	Ozella Webb, Chief, Medical Assistance Unit, DHR-Office of Planning	1974	Detroit, Mich.	5	\$256	National Dental Association Conference	
		1974	New York, N Y	6	241	National Association Convention	
		1974	San Francisco, Calif	7	358	American Public Health Association Convention	APPENDIX
		1974	Philadelphia, Pa	2	82	<u> </u>	DIX II

Travel by employees in three of six DHR organizations—Executive Direction and Support, Mental Health Administration, and Community Health and Hospitals Administration Officials include all employees GS-15 and above FY 1974 travel from July through December 1973

Cost of travel and number of days are based on estimates from the travel request and related documents in cases where a reimbursement voucher could not be located Travel costs are not included in cases where travel was paid by a private organization

Carraveler paid his own expense

d<sub>No cost to D C.</sub> Government for transportation

## PUBLIC SCHOOLS OUT-OF-CITY MULTIPLE ATTENDANCE AT CONFERENCES AND CONVENTIONS DURING FISCAL YEARS 1973-74 (note a)

Purpose of trip	Location visited	Number of employees making trip	Number of days on travel (note b)	Total cost of travel _(note b)
FY 1973				
Training Center for Open Space Schools	Minneapolis, Minn	2	3	\$ <b>-</b>
National Council of Social Studies	Boston, Mass	2	4	490
American Association for School Administra- tors	Atlantic City, N J	4	2-4	630
National School Boards Association Annual Convention	Anaheim, Calif.	4	4–10	2,514
Deliver School Systems Emergency School Assistance Act Proposals to regional office of the Office of Education	Philadelphia, Pa.	2	1	70
To produce equaliza- tion computer runs	Cherry Hill, N J	4	2	291
5th National Seminar on Year-Round Educa-	Virginia Beach, Va	2	5	437
To interview appli- cants for Superinten- dent of D.C Public Schools	Mıamı, Fla	2	1	480

To interview applicants for Superintendent of D C Public Schools	New York, N Y	4	1	375
International Reading Association Conference		25	4 <b>-</b> 5	9,809
Maryland Reading Institute	Ocean City, Md	7	3	783
Music Educators National Conference	Norfolk, Va	4	5	702
Mathematics Conference	Annapolis, Md	5	1	171
National Council of Teachers of Mathe- matics Regional Con- ference	Philadelphia, Pa.	3	3	347
Association for Supervision and Curriculum Develop- ment	Minneapolis, Minn	7	4–5	2,030
Conference with State Directors, Centers for Educational Ad- vancement	Dallas, Houston, Tex , and Bay area, Calif.	4	6	2,354
Total costFY 19	73			\$21,483
FY 1974				
National Leadership Training Institute for Gifted and Talented Educational Programs	Squaw Valley, Calıf	4	14	c\$1,710
To interview candi- dates for Superinten- dent of D C Public Schools	San Francisco, Calif	2	4	1,105

To interview candi- dates for Superinten- dent of D C Public Schools	Chicago, Ill.	4	1	617
National Association of Printers and Lithographers Exhibit	New York, N Y	2	1	132
Agency for Instruc- tional Television regional meeting	Atlanta, Ga	2	2	350
The Council of Great City Schools	St Louis, Mo	2	3	<u>512</u>
Total costFY 19	74			\$4,426

<sup>&</sup>lt;sup>a</sup>Multiple attendance consists of trips taken by two or more employees when funded by either District funds or portions of two Federal grants—Elementary and Secondary Learning Centers under Title 1 of the Elementary and Secondary Education Act and Technical Center for D C. Public Schools under the Educational Professional Development Act These two Federal grants were selected because they accounted for \$19,500 of the \$59,000 spent for out-of-city travel during FY 1973 FY 1974 group travel is from July through November 1973

Cost of travel and number of days are based on estimates from the travel request and related documents in cases where a reimbursement voucher could not be located Travel cost not included where travel was paid by a private organization

Portion of the travel cost paid by the National Leadership Training Institute.

## DHR OUT-OF-CITY MULTIPLE ATTENDANCE AT CONFERENCES AND CONVENTIONS DURING FISCAL YEARS 1973-74 (note a)

Purpose of trip	Location visited	Number of employees making trip	Number of days on travel (note b)	Total cost of travel (note b)
FY 1973				
National Topical Conference on Career Education for Exceptional Children and Youth	New Orleans, La.	6	4	\$ 1,626
3d National Associa- tion of Social Workers National Symposium Social Work Practice and Social Justice	New Orleans, La	10	3–5	2,730
HEW region III conference	Philadelphia, Pa.	11	1-4	1,055 `
American Public Health Association annual meeting	Atlantic City, N J	14	3–5	2,250
National Association of Black Social Workers annual conference	New York, N Y	6	4–5	1,064
HEW region III Occupa- tional Alcohol Program Conference		9	2-3	613
American Association on Mental Deficiency	Atlanta, Ga	7	3–5	1,617
American Public Wel- fare Association Con- ference	San Juan, PR	5	4–5	1,357

Orthopsychiatric Association Conference	New York, N Y	18	3–6	3,051
American Psychiatric Association Annual Convention	Honolulu, Hawaii	9	<sup>c</sup> 5–11	°4,882
Total costFY 19	73			\$20,245
FY 1974				
HEW region III Family Conference	Philadelphia, Pa	5	1-3	\$ 295
American Institute of Planners annual conference	Atlanta, Ga	9	5	1,879
American Public Health Association annual meeting	San Francisco, Calif	15	4-7	5,692
National Medical Association Convention	New York, N Y	9	1–6	1,566
American Association on Mental Deficiency	Morgantown, W. Va	13	1-3	1,591
HEW region III Food Stamp Quality Control meeting	Philadelphia, Pa	6	3–4	593
Therapeutic Camping Trip for Emotionally Disturbed Children	Drake Branch, Va	6	10-20	2,750
Total costFY 197	74			\$14,366

<sup>&</sup>lt;sup>a</sup>Group travel by employees in three of six DHR organizations--Executive Direction and Support, Mental Health Administration, and Community Health and Hospital Administration Multiple attendance consists of trips taken by five or more employees when funded by either District funds or Federal FY 1974 travel is for July through December 1973

Cost of travel and number of days are based on estimates from the travel request and related documents in cases where a reimbursement voucher could cnot be located Involved some travel on other department business

Mr B Quattrociocchi Room -6741 MWD