

GAO

Report to the Chairman, Committee on
the Budget, House of Representatives

May 1999

FARM SERVICE AGENCY

Characteristics of Small County Offices



**Resources, Community, and
Economic Development Division**

B-282568

May 28, 1999

The Honorable John R. Kasich
Chairman, Committee on the Budget
House of Representatives

Dear Mr. Chairman:

The Federal Crop Insurance Reform and Department of Agriculture Reorganization Act of 1994 (P.L. 103-354, Oct. 13, 1994), also known as the Reorganization Act of 1994, directed the Secretary of Agriculture to combine the U.S. Department of Agriculture's (USDA) field offices and to reduce personnel and duplicative overhead expenses, where practicable and to the extent consistent with efficient, effective, and improved service. Historically, USDA has provided personalized assistance to farmers through thousands of offices located in the nation's agricultural counties. The Department's Farm Service Agency (FSA) has county offices that administer a variety of commodity, loan, conservation, and emergency disaster assistance programs. Since December 1994, FSA has closed over 370 county offices and reduced its county office staff by about 28 percent. These reductions were achieved primarily by closing and consolidating smaller county offices and reducing the staff at larger county offices.

You asked us to provide information on (1) the number of FSA county offices with three or fewer permanent full-time employees (hereafter referred to as small county offices); (2) the characteristics of these offices, including their proximity to another county office, their workload, the level of FSA program benefits delivered, the relative contribution of farming to total county income, and the number of farms and farmland acres in the counties served by these offices; and (3) the ways in which varying the criteria associated with these characteristics can affect the number of county offices that are candidates for closure and consolidation.

Results in Brief

As of November 1998, 673 of the nearly 2,400 Farm Service Agency county offices, or almost 28 percent, had three or fewer permanent full-time employees. Most small offices, about 58 percent, had three employees, and the remaining small offices had two or fewer employees. About 28 percent of these small offices serve two or more counties. Small county offices are located in every state except Rhode Island. The number of small offices in each state varies greatly, ranging from one to 88. Additionally, the number

of small offices as a percentage of total county offices in each state varies greatly, ranging from about 2 percent in Iowa and South Dakota to 100 percent in Alaska.

About 86 percent of these small offices are located within an estimated 50-mile drive of another county office; about 43 percent are within 25 miles of another office. On average, employees in small offices spent a higher percentage of their time on administrative duties (as opposed to program delivery duties) than their counterparts in larger offices in fiscal year 1997: 46 percent and 32 percent, respectively. Regarding program benefits, small offices provided benefits to an average of 296 farmers in 1997, compared with an average of 848 for larger offices. For 1997, the dollar value of these benefits averaged about \$1 million in small offices and about \$4 million in larger offices. On average, farming accounted for about 1.3 percent of total income for the counties served by small offices in 1995-96; this average was about 3.7 percent for counties served by larger offices. In addition, small offices served areas (one or more counties) containing, on average, about 720 farms and 367,000 farmland acres in 1997; in contrast, larger offices served areas with, on average, about 836 farms and 402,000 farmland acres.

The number of Farm Service Agency county offices that are candidates for closure and consolidation varies, depending on which characteristics are considered and the criteria, or thresholds, set for these characteristics. For example, 45 of the 673 small offices met all of the following thresholds for three significant characteristics—they were located within 25 miles (estimated driving distance) of another county office, spent at least 50 percent of their time on administrative duties, and distributed financial benefits to fewer than 350 farmers. By changing the threshold for one of the three characteristics, the number of offices with potential for closure and consolidation will change. For example, by increasing the proximity threshold from 25 to 50 miles, 140 offices show potential for closure and consolidation. By decreasing the time spent on administrative duties from at least 50 percent to at least 40 percent, 110 offices show potential for closure and consolidation. By increasing the number of farmers who receive Farm Service Agency financial benefits from fewer than 350 to fewer than 500, 49 offices show potential for closure and consolidation. However, before closing and consolidating any small office, other factors need to be considered, including whether the office serves a sizeable population of minority, socially disadvantaged, or limited-resource farmers.

Background

USDA has delivered farm program assistance through county offices since 1933. At that time, to serve more than 6 million farmers, the Agricultural Stabilization and Conservation Service (FSA's predecessor) had a county office in most of the agricultural counties in the United States. Over the past 65 years, the number of farmers in the United States has declined to about 1.9 million, and farming activity is increasingly concentrated in certain regions of the country. Despite these changes in the demographics of U.S. agriculture, USDA has, until recently, been slow to change the field structure of its county offices.

In response to the Government Performance and Results Act of 1993 and the Vice-President's National Performance Review, the Secretary of Agriculture initiated a departmental reorganization to refocus and simplify the Department's headquarters structure, improve accountability and service to customers, reform the Department's field structure, and reduce costs. Several components of the Secretary's reorganization required enabling legislation, which the Congress provided in the Reorganization Act of 1994.

Since the passage of that act, FSA has closed and consolidated over 370 county offices, or almost 14 percent of the 2,773 offices operating at the end of 1994.¹ In closing these offices, FSA transferred files, equipment, and staff, as appropriate, to another of its county offices so that farmers in the affected counties would continue to be supported. However, these farmers must now drive to an FSA office in another county for assistance. Although this may create some inconvenience for these farmers, FSA officials noted that other means of doing business make it increasingly unnecessary for farmers to visit county offices in person to apply for farm program assistance. For example, program information and application forms are available to farmers by mail, facsimile, or via the Internet.

Although the agency has already closed and consolidated a number of its county offices, FSA officials said that there is further potential to streamline its county office structure. An FSA task force composed of FSA state executive directors is currently studying this issue. In addition, while testifying before the House Committee on Agriculture in March 1999, the Secretary of Agriculture indicated that USDA's field structure needed more streamlining, particularly in closing and consolidating small offices.

¹In addition to FSA, several other USDA agencies have been streamlining their field structures in response to the authority provided by the Reorganization Act of 1994. These agencies include the Natural Resources Conservation Service and the agencies in the Rural Development mission area.

In addition to the streamlining authority provided to the Secretary in the Reorganization Act of 1994, more recent legislation offers the potential to reduce FSA county offices' workload. Specifically, the 1996 farm bill—the Federal Agriculture Improvement and Reform Act of 1996 (P.L. 104-127, Apr. 4, 1996)—fundamentally changed the federal government's role in supporting agriculture by eliminating or reducing the scope of several farm assistance programs. For example, under the 1996 act, annual calculations of acreage devoted to agriculture and associated payments to farmers were discontinued and replaced by 7-year production flexibility contracts that provide annual payments to farmers through 2002. USDA and the Office of Management and Budget projected that workload and staffing in county offices would decline because of these changes; for its part, the Office of Management and Budget proposed reducing FSA's county office staff by more than 50 percent by 2002. However, the impact of the 1996 act on FSA county offices' workload is difficult to determine, largely because of an increase in workload in many county offices that are assisting farmers in areas hit hard by sharply lower commodity prices or severe weather problems in 1998.

Over the past 2 years, we have issued several reports addressing various aspects of USDA's reorganization, including the Department's progress in addressing the specific goals set forth in the Reorganization Act of 1994. (See Related GAO Products.)

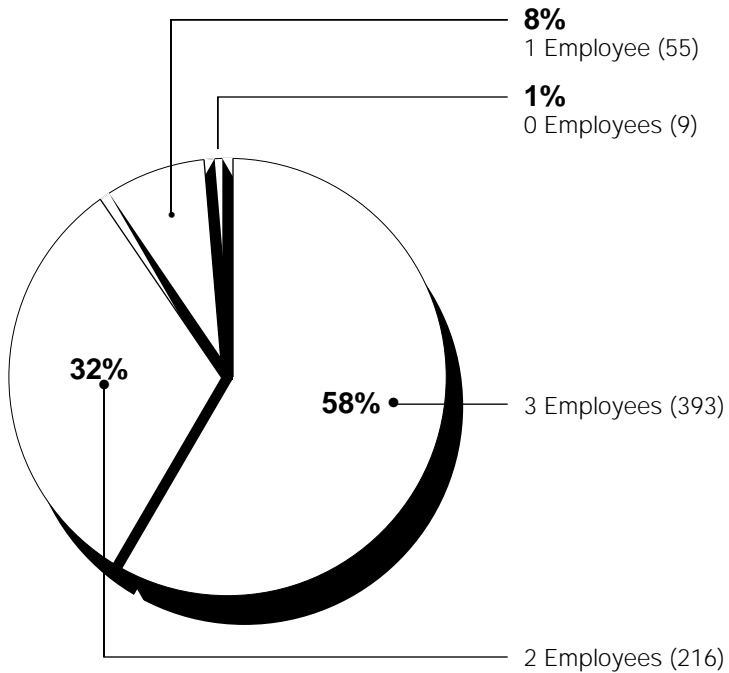
Approximately One-Fourth of FSA's County Offices Have Three or Fewer Employees

As of November 1998, about 28 percent, or 673, of the nearly 2,400 FSA county offices across the United States had three or fewer permanent full-time employees. In addition to these employees, these offices may use part-time or seasonal employees when required by workload exigencies. These small county offices were located in every state except Rhode Island, with the number of small offices varying by state, ranging from one each in Delaware and South Dakota to 88 in Texas. In one state—Alaska—all of the FSA county offices had three or fewer employees. Nationwide, most small offices served one county; however, about 28 percent of these offices served one to five neighboring counties in addition to the county in which they are located. Appendix I lists the number of small FSA county offices and the total number of FSA county offices in each state.

Figure 1 depicts small FSA county offices having three, two, one, or no permanent full-time employees as a percentage of the total number of

small county offices. Figure 2 illustrates the locations of small FSA county offices in the 48 contiguous states.

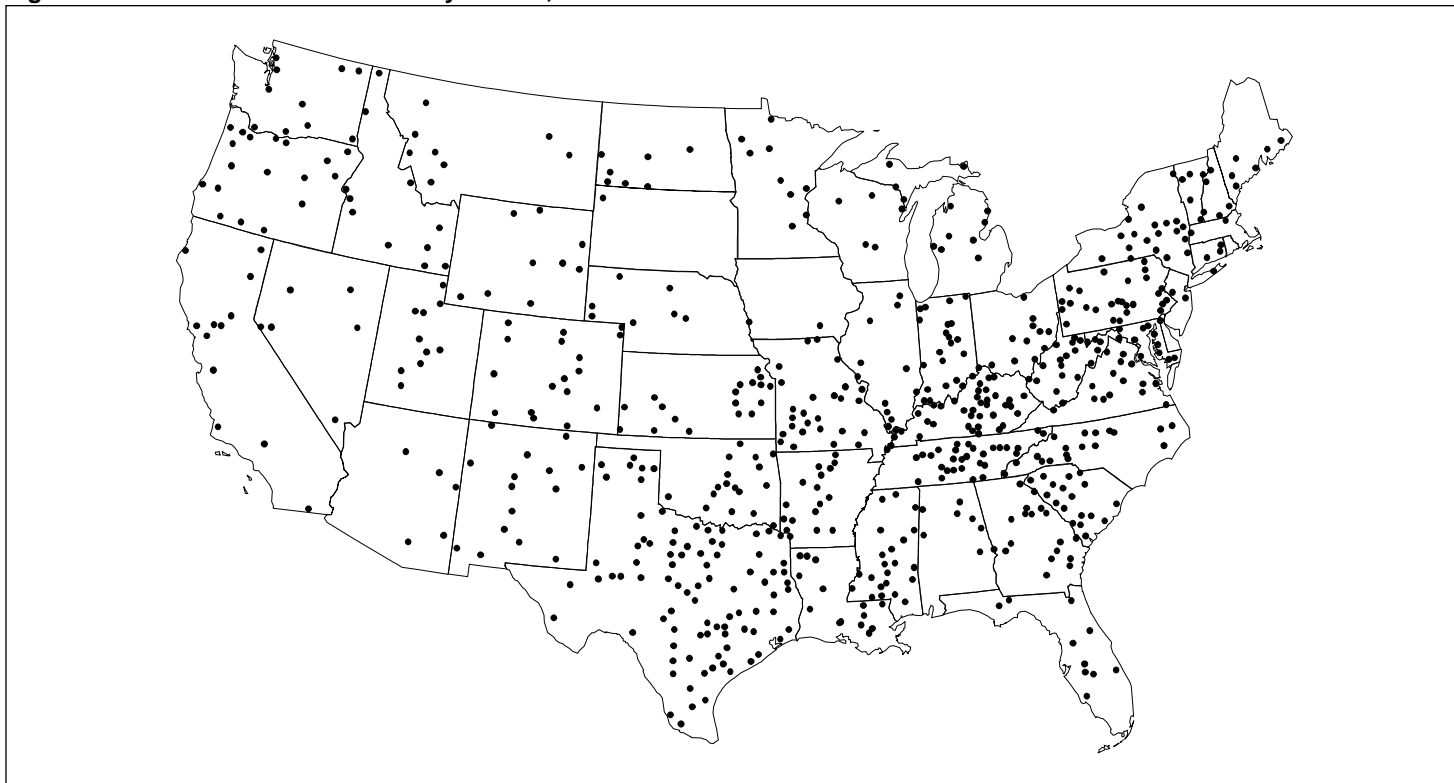
Figure 1: Number of Small FSA County Offices With Three, Two, One, or No Permanent Full-Time Employees as a Percent of the 673 Small County Offices, as of November 1998



Note: Percentages may not add to 100 percent due to rounding. Generally, the work of an office with no permanent full-time employee is conducted by part-time or seasonal employees, or by employees loaned by another county office.

Source: GAO's analysis of FSA's data.

Figure 2: Location of Small FSA County Offices, as of October 1998



Note: Excludes Alaska and Hawaii.

Source: GAO's analysis of FSA's data.

Characteristics of Small FSA County Offices

Most small FSA county offices are in relatively close proximity to another county office—about 86 percent are within a 50-mile drive of another office. Compared with employees in larger FSA county offices (offices with four or more permanent full-time employees), small county office employees generally spent a greater percentage of their time on administrative duties than on program delivery in fiscal year 1997. Small offices also provided financial benefits to fewer farmers, on average, than their larger counterparts that year. Generally speaking, small offices served counties that do not depend on farming income for a substantial portion of total county income, with farming income usually amounting to less than 2 percent of the total. In addition, small county offices served counties containing an average of about 720 farms and 367,000 farmland acres in 1997, which was lower than the average for their larger

counterparts. Appendix II provides detailed information on these characteristics for each of the 673 small FSA county offices.

Proximity to Another FSA County Office

About 86 percent of small FSA county offices are within an estimated 50-mile drive of another FSA county office within the same state. The estimated driving distance between offices varied from approximately 6 miles between two offices in New York to approximately 280 miles between two offices in Alaska.

According to FSA officials, reasonable access to a county office for farmers should be a key consideration in deciding whether to close a county office and transfer its workload to another county office. Specifically, these officials said that farmers in a county losing its FSA office should not be unduly inconvenienced in terms of how far they may have to drive to conduct business in another FSA county office. For example, in closing over 370 county offices since 1994, FSA generally used a threshold of 25 miles (driving distance) as a gauge of reasonable access. Applying this criterion to small FSA county offices, we found that about 43 percent, or 287, of these offices are within a 25-mile drive of another county office in the same state. Table I provides additional information on the distribution of small FSA county offices according to selected driving distance criteria.

Table 1: Distribution of Small FSA County Offices According to Selected Driving Distance Criteria

Estimated driving distance in miles to the nearest FSA county office (same state)	Number of small FSA county offices and percent of total (673) small offices they represent
≤25	287 (43%)
≤30	401 (60%)
≤35	480 (71%)
≤40	526 (78%)
≤45	557 (83%)
≤50	582 (86%)

Note: Percentages have been rounded.

Source: GAO's analysis of FSA's information on county office location and mapping software—Geographic Information Systems and MapQuest.com, Inc.

Some FSA officials have indicated that it may be possible to consolidate FSA offices across state lines, although FSA did not use this option in the county office closures and consolidations that have occurred since 1994. These officials noted, however, that issues related to FSA's field office structure,

including the supervisory relationship of state offices to county offices and the control of FSA staff resources within a state, would have to be considered. Regarding possible interstate consolidations, our analysis found 73 cases in which the closest FSA county office to a small county office was across a state line. See appendix III for a listing of these offices.

County Office Workload

Employees in small FSA county offices spent, on average, a higher percent of their time performing administrative duties instead of program delivery duties when compared with their counterparts in larger county offices during fiscal year 1997. Specifically, employees in small offices spent, on average, about 46 percent of their time performing such administrative tasks as reading mail, maintaining files, processing payrolls, and updating collection and disbursement registers.² In contrast, employees in larger county offices spent, on average, about 32 percent of their time on these duties.

Number of Farmers Who Received FSA Financial Benefits and the Amount of These Benefits

On average, small FSA county offices provided the financial benefits of farm programs to fewer farmers than did larger county offices, and the dollar value of the benefits paid by small offices was also less. Specifically, the average number of farmers served by small offices in 1997 was 296, compared with an average of 848 farmers for larger offices. Regarding the dollar value of these benefits, the average amount of benefits paid by small offices was about \$1 million, while the average amount for larger offices was about \$4 million.

Table 2 provides information on the distribution of small offices providing benefits to various numbers of farmers in 1997. Table 3 provides information on the distribution of these offices according to various levels of financial benefits that they provided in 1997.

²Workload data were not available for 51 small offices because FSA combined these data with data from another office. In addition, workload data were not available for seven small offices located in either Alaska or Hawaii because FSA does not collect workload data for these states.

Table 2: Distribution of Small FSA County Offices Providing Benefits to Various Numbers of Farmers, 1997

Number of farmers who received FSA financial benefits in each small county office	Number of small county offices and percent of total small offices (673) they represent
<200	293 (44%)
<400	500 (74%)
<600	592 (88%)
<800	633 (94%)

Source: GAO's analysis of FSA's data.

Table 3: Distribution of Small FSA County Offices According to the Levels of Financial Benefits They Provided to Farmers, 1997

Dollar value of FSA financial benefits provided by each small county office	Number of small county offices and percent of total small offices (673) they represent
<\$250,000	207 (31%)
<\$500,000	320 (48%)
<\$1,000,000	458 (68%)
<\$2,500,000	592 (88%)
<\$5,000,000	648 (96%)

Source: GAO's analysis of FSA's data.

Nationwide, small FSA county offices provided financial benefits under the farm programs to about 12 percent of all farmers who received these benefits in 1997—or about 200,000 of about 1.6 million farmers who received benefits. In terms of their dollar value, these benefits accounted for about 9.8 percent (approximately \$733.7 million) of the about \$7.5 billion in benefits distributed that year.

Farming's Contribution to Total County Income

On average, farming's contribution to total county income was small in the counties served by small FSA county offices. Specifically, farm income averaged about 1.3 percent of total income in these counties in calendar years 1995 and 1996, the years with the most current data available; this average was 3.7 percent for the counties served by larger offices. However, in a few cases, small FSA county offices served counties in which farm income contributed significantly to total county income. For instance, farm income accounted for 20 percent or more of total county income in 11 of the counties served by small FSA county offices. In contrast, USDA's Economic Research Service has reported that 556 counties in the United

States derive 20 percent or more of their total income from farming activities.³

Although the percent of total county income represented by farm income was low in most counties served by small FSA county offices, the dollar value of farming activity in some of these counties may have been significant. For example, although farm income represented only about 1 percent of the total income in one Florida county served by a small office, the dollar value of this farm income was about \$79 million. In other cases, although the percentage of total income represented by farm income was relatively high, the dollar value of this agricultural activity was relatively small. For example, although farm income accounted for about 36 percent of the total income in one Texas county served by a small office, the dollar value of this farm income was about \$40 million.

Number of Farms and Farmland Acres

On average, small FSA county offices served areas (one or more counties) with about 720 farms and about 367,000 farmland acres. In contrast, larger county offices served areas that had, on average, about 836 farms and 402,000 farmland acres. The number of farms in areas served by small FSA county offices ranged from 67 for a North Carolina county office to over 4,300 farms for an Oregon county office. The number of farmland acres ranged from almost 16,000 for a Kentucky county office to almost 8 million for an Arizona county office.⁴

Table 4 provides information on the distribution of small county offices according to the number of farms located in the counties served by these offices.

³Understanding Rural America, Agriculture Information Bulletin Number 710, Feb. 1995.

⁴The 1997 Census of Agriculture generally defines a farm as any place from which \$1,000 or more of agricultural products were produced and sold, or normally would have been sold, during the reference year.

Table 4: Distribution of Small FSA County Offices According to the Number of Farms in the Counties They Serve

Number of farms in county	Number of small county offices and percent of total small offices (673) they represent
<300	98 (15%)
<600	340 (51%)
<900	510 (76%)
<1,200	579 (86%)
<1,500	619 (92%)

Note: Some small offices serve more than one county; farms in the additional county or counties served have been included in the totals for these offices.

Source: GAO's analysis of USDA's 1997 Census of Agriculture data.

Table 5 provides information on the distribution of these offices according to the farmland acres in the counties served by these offices.

Table 5: Distribution of Small FSA County Offices According to the Number of Farmland Acres in the Counties They Serve

Number of farmland acres in the county	Number of small county offices and percent of total small offices (673) they represent
<100,000	178 (26%)
<200,000	379 (56%)
<300,000	467 (69%)
<400,000	497 (74%)
<500,000	537 (80%)

Note: Some small offices serve more than one county; farmland acreage in the additional county or counties served has also been included in the totals for these offices.

Source: GAO's analysis of USDA's 1997 Census of Agriculture data.

The Number of Small FSA County Offices That Are Candidates for Closure and Consolidation Varies Depending on the Characteristics and Thresholds Considered

The number of small FSA county offices that are candidates for closure and consolidation will vary depending on which characteristics are considered and the criteria or thresholds set for these characteristics. For example, 45 of the 673 offices met all of the following thresholds for three significant characteristics—they were located within an estimated 25-mile drive of another county office, spent at least 50 percent of their time on administrative duties in fiscal year 1997, and distributed the financial benefits of farm programs to fewer than 350 farmers in calendar year 1997.⁵ However, by changing the initial threshold for one or more of these characteristics, the number of offices (and their identity) with potential for closure and consolidation will change. Before closing and consolidating any small office, other factors need to be considered, including whether the office serves a sizeable population of minority, socially disadvantaged, or limited-resource farmers.

Altering Thresholds Changes the List of Offices With Potential for Closure and Consolidation

As discussed, altering the thresholds for characteristics such as proximity, workload, and benefits changes the number of offices with potential for closure and consolidation. These thresholds can be altered either one at a time (keeping the thresholds for the other two characteristics constant) or in unison. For illustrative purposes, we discuss several possible combinations below and the effects of these alternatives on the number of offices with potential for closure and consolidation. Other combinations, including other combinations of characteristics, are also possible.

- **Change in Threshold for Proximity:** The number of small offices with potential for closure and consolidation increases as the threshold for geographic proximity to the next closest office is increased from 25 to 50 miles. Specifically, 140 small offices are within 50 miles of another office and in 1997 spent at least 50 percent of their time on administrative duties and provided benefits to fewer than 350 farmers.
- **Change in Threshold for Percent of Workload Time Spent on Administrative Duties:** The number of small offices with potential for closure and consolidation increases as the threshold for the percent of time spent on administrative duties is decreased to at least 40 percent. Specifically, 110 small offices are within 25 miles of another county office and in 1997 spent at least 40 percent of their time on administrative duties and served fewer than 350 farmers.

⁵Because 58 small offices did not report workload data, we are unable to determine whether some of these offices should be included in the totals for any of the combinations of characteristics.

- **Change in the Threshold for Number of Farmers Who Received Program Benefits:** The number of small offices with potential for closure and consolidation increases as the threshold for the number of farmers who received program benefits is increased from fewer than 350 to fewer than 500. Specifically, 49 small offices are within 25 miles of another county office and in 1997 spent at least 50 percent of their time on administrative duties and provided benefits to fewer than 500 farmers.
- **Changes to All Three Thresholds:** The number of small offices with potential for closure and consolidation increases when all three thresholds are changed in the manner discussed above. Specifically, 344 small offices meet the expanded thresholds for these characteristics—they are within 50 miles of another county office and in 1997 spent at least 40 percent of their time on administrative duties and provided benefits to fewer than 500 farmers.

Other Factors May Mitigate Against Closing and Consolidating a County Office

For each of these small county offices, mitigating factors need to be considered when determining the potential for office closure and consolidation. These factors may include whether a county office serves a sizeable population of minority, socially disadvantaged, or limited-resource farmers; provides a significant degree of nonfinancial benefits, such as technical assistance, to local farmers and other USDA agencies; or is collocated with county offices of the Natural Resources Conservation Service and/or Rural Development agencies in order to provide a single location where farmers can obtain assistance from these agencies.

Agency Comments

We provided a draft of this report to USDA for its review and comment. We met with officials from USDA's Farm Service Agency and National Agricultural Statistics Service, including the Farm Service Agency's Deputy Administrator for Management and Executive Director for State Operations. USDA generally agreed with the report. With respect to sharp increases in workload at some Farm Service Agency county offices during 1998 and 1999, USDA noted, and we agree, that this short-term surge in workload represents nonrecurring activity that should not be the basis for long-term management decisions regarding county office infrastructure.

USDA provided a number of technical changes and clarifications to the report, which we incorporated as appropriate.

Scope and Methodology

To determine which FSA county offices have three or fewer permanent full-time employees, we obtained FSA data on staffing levels for all FSA county offices as of November 1998, the most recent year for which data were available. These data included employees responsible for farm credit programs as well as employees responsible for farm support programs. We then compared these data with information we obtained from other FSA data sources. In doing so, we identified several additional small offices that FSA concurred should be included in our analysis.

To determine the geographic proximity of small offices to other county offices, we obtained FSA's national database of its county offices. Using the county office zip codes contained in this database, we calculated "straight-line" distances between small offices and other nearby offices (usually three), including those in another state where appropriate, using Geographic Information Systems software. Having identified the closest offices to each small county office, we then calculated estimated driving distances using MapQuest.com, Inc. software. This software maps the fastest route between two locations (some local roads, such as rural routes, may not be captured by this software). In each case, we selected the office with the shortest driving distance as the "nearest" office. It is possible that other mapping software could give slightly different results.

To obtain information on county office workload, we reviewed FSA county office workload reports for fiscal year 1997. To determine the time spent by county office employees on administrative duties, we subtracted their time charges for program delivery activities from total workload charges. In doing this analysis, we noted that workload data were not available for 51 of the 673 small offices because FSA combined these data with data from another county office. In addition, workload data were not available for seven small offices located in either Alaska or Hawaii because FSA does not collect workload data for these states. To determine the level of FSA program benefits provided by county offices, including the number of farmers who received these benefits, we used relevant data from FSA's producer payment reporting system for calendar year 1997. This system includes data on all farm support program payments that are distributed through FSA county offices.

To determine agriculture's contribution to a county's total income, we used data compiled by the Department of Commerce's Bureau of Economic Analysis for calendar years 1995 and 1996, the most recent data available. We used the average of these 2 years in performing our analysis because the agricultural income reported for a few counties in 1996 was a negative number. To obtain information on the number of farms and farmland acres in counties, we used data from the National Agricultural Statistics Service's Census of Agriculture for 1997. Although the Service estimates that about 13.7 percent of the farms in the United States are not captured by the census, the census remains the most comprehensive database of statistics on U.S. farms.

Regarding county office characteristics, we strove to keep the timeframes of the various data we used as consistent as possible. For example, since the most recent data available on agriculture's contribution to county income and on the number of farms and farmland acres in counties was from 1996 and 1997, respectively, we used 1997 data for county office workload and farm program benefits (although 1998 data were available for each). In addition, concerning workload and benefits, we considered 1997 to be the most normal, or typical, year for these characteristics during 1996 through 1998, the 3 most recent years for which data were available for each. Specifically, 1996 was a transition year as the farm bill phased out some farm programs while introducing others. As to 1998, some county offices experienced dramatic short-term increases in workload that were associated with assisting farmers hurt by sharply lower prices for some commodities and/or severe weather problems experienced that year.

We conducted our work from October 1998 through May 1999 in accordance with generally accepted government auditing standards. We did not independently verify the accuracy of the data we collected from outside sources. However, we obtained information from agency officials or documents on the measures taken to ensure the accuracy and completeness of these data. As appropriate, we also noted any limitations to these data.

As agreed with your office, unless you publicly announce its contents earlier, we plan no further distribution of this report until 30 days after the date of this letter. At that time, we will provide copies to appropriate congressional committees, interested Members of Congress, the Honorable Dan Glickman, Secretary of Agriculture, the Honorable Jacob

Lew, Director of the Office of Management and Budget, and other interested parties. We will also make copies available to others upon request.

Please contact me at (202) 512-5138 if you or your staff have any questions about this report. Major contributors to this report are listed in appendix IV.

Sincerely yours,

A handwritten signature in black ink that reads "Robert Robertson". The signature is written in a cursive style with a large initial "R".

Robert E. Robertson
Associate Director, Food and
Agriculture Issues

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Abbreviations

FSA	Farm Service Agency
GAO	General Accounting Office
USDA	U.S. Department of Agriculture

Number of Small FSA County Offices and Total Number of Offices in Each State

State	Number of small FSA county offices	Total number of FSA county offices	Small county offices as a percent of all county offices
Alabama	8	49	16%
Alaska	4	4	100
Arizona	5	9	56
Arkansas	17	60	28
California	12	32	38
Colorado	17	40	43
Connecticut	3	5	60
Delaware	1	3	33
Florida	10	35	29
Georgia	17	82	21
Hawaii	3	4	75
Idaho	11	35	31
Illinois	11	92	12
Indiana	23	81	28
Iowa	2	100	2
Kansas	18	104	17
Kentucky	37	92	40
Louisiana	14	44	32
Maine	6	15	40
Maryland	12	21	57
Massachusetts	2	7	29
Michigan	12	55	22
Minnesota	9	81	11
Mississippi	22	71	31
Missouri	26	100	26
Montana	8	49	16
Nebraska	7	83	8
Nevada	6	8	75
New Hampshire	5	6	83
New Jersey	2	6	33
New Mexico	15	28	54
New York	20	45	44
North Carolina	18	80	23
North Dakota	7	54	13
Ohio	11	74	15
Oklahoma	17	65	26

(continued)

Appendix I
Number of Small FSA County Offices and
Total Number of Offices in Each State

State	Number of small FSA county offices	Total number of FSA county offices	Small county offices as a percent of all county offices
Oregon	18	25	72
Pennsylvania	26	49	53
Rhode Island	0	1	0
South Carolina	18	37	49
South Dakota	1	59	2
Tennessee	30	72	42
Texas	88	209	42
Utah	10	21	48
Vermont	5	9	56
Virginia	15	50	30
Washington	10	26	38
West Virginia	20	30	67
Wisconsin	5	60	8
Wyoming	9	18	50
Total	673	2385	28

Note: Excludes 11 total offices in Puerto Rico and 1 office in the Virgin Islands.

Characteristics of FSA County Offices With Three or Fewer Permanent Full-Time Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Alabama				
Blount	3	35.2	Etowah	43.3%
Jefferson				
Walker				
Subtotal				
Calhoun	3	23.9	Talladega	41.1
Cleburne				
Subtotal				
Macon	2	25.7	Lee	^a
Marion	3	32	Lamar	40.2
Winston				
Subtotal				
Marshall	3	35.5	Etowah	32.1
Pickens	1	38.5	Greene	^a
Randolph	2	39.4	Calhoun	46.0
Clay				
Subtotal				
Russell	3	27.1	Lee	39.9
Alaska				
Delta	2	96.2	Fairbanks	^a
Fairbanks	1	96.2	Delta	^a
Homer	1	280.2	Palmer	^a
Palmer	1	280.2	Homer	^a
Arkansas				
Bradley	3	17.2	Drew	43.7
Calhoun				
Dallas				
Subtotal				
Conway	2	22.1	Faulkner	^a
Fulton	2	18.1	Sharp	37.0
Hot Spring	2	22.1	Saline	52.9
Howard	3	28.9	Little River	30.0
Garland				
Pike				

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
56.7%	\$444.3	281	1,191	138,509	\$43,271	5.9%
			426	41,333	\$1,809	0.0
			470	54,950	\$12,015	0.9
			2,087	234,792	\$57,094	0.3
58.9	\$349.4	282	629	77,429	\$18,721	0.9
			340	50,782	\$19,919	8.9
			969	128,211	\$38,640	1.7
a	\$994.7	229	300	127,334	\$1,756	0.5
59.8	\$531.3	524	677	98,078	\$7,114	1.4
			582	59,090	\$19,119	4.6
			1,259	157,168	\$26,233	2.8
67.9	\$539.6	576	1,583	146,129	\$45,599	3.1
a	\$815.1	257	454	123,132	\$4,241	1.3
54.0	\$158.1	264	599	108,122	\$17,566	5.5
			397	75,249	\$15,253	6.3
			996	183,371	\$32,819	5.8
60.1	\$774.9	111	246	96,088	\$2,796	0.3
a	\$1,156.6	74	a	a	a	a
a	\$9.7	5	a	a	a	a
a	\$23.6	9	a	a	a	a
a	\$298.3	30	a	a	a	a
56.3	\$228.5	122	249	28,900	\$8,411	4.1
			112	17,622	\$577	0.8
			121	23,228	\$295	0.2
			482	69,750	\$9,282	2.1
a	\$756.3	221	729	162,732	\$27,076	7.7
63.0	\$109.3	88	737	227,794	\$1,655	1.2
47.1	\$244.4	55	447	75,305	\$2,699	0.7
70.0	\$211.5	140	656	108,020	\$46,830	16.9
			360	43,471	\$1,939	0.1
			406	73,211	\$20,844	11.8

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Subtotal				
Izard	2	25.6	Fulton	38.7
Little River	3	25.8	Miller	64.4
Miller	3	25.8	Little River	45.0
Ouachita	2	49.2	Bradley	78.9
Union				
Subtotal				
Polk	2	45.9	Sevier	43.9
Pulaski	3	25.5	Lonoke	65.2
Saline	2	22.1	Hot Spring	67.8
Grant				
Subtotal				
Searcy	1	27.2	Van Buren	^a
Sebastian	3	37.9	Logan	55.3
Crawford				
Scott				
Subtotal				
Sevier	3	33.2	Little River	^a
Stone	2	26	Izard	^a
Van Buren	2	27.2	Searcy	46.2
Arizona				
Apache	2	58.6	Navajo	57.6
Coconino	2	92.5	Navajo	64.5
Mohave				
Yavapai				
Subtotal				
Graham	2	46.4	Cochise	58.5
Greenlee				
Subtotal				
Navajo	3	58.6	Apache	34.2
Gila				
Subtotal				
Pima	3	66.6	Pinal	47.0
Santa Cruz				
Subtotal				

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
			1,422	224,702	\$69,613	3.2
61.3	\$300.8	315	703	187,863	\$4,845	2.7
35.6	\$890.0	105	381	146,344	\$6,311	2.8
55.0	\$2,735.6	152	502	154,096	\$9,648	1.5
21.1	\$54.6	29	177	29,449	\$706	0.2
			281	34,150	\$15,708	1.6
			458	63,599	\$16,414	1.1
56.1	\$19.6	13	850	133,203	\$33,774	11.3
34.8	\$1,610.9	215	421	110,830	\$7,420	0.1
32.2	\$78.0	31	329	50,225	\$2,104	0.2
			215	32,519	\$1,211	0.5
			544	82,744	\$3,315	0.2
a	\$385.2	205	614	188,275	\$2,470	2.3
44.7	\$373.5	220	724	114,950	\$6,127	0.3
			806	138,811	\$15,443	2.1
			655	115,733	\$25,617	15.8
			2,185	369,494	\$47,186	1.5
a	\$50.1	26	588	133,466	\$34,029	13.9
a	\$315.1	244	601	142,453	\$14,321	9.1
53.8	\$26.3	39	578	132,417	\$3,382	1.5
42.4	\$101.9	57	288	a	-\$669	-0.1
35.5	\$1,077.3	129	199	6,209,424	-\$639	0.0
			212	997,171	\$3,556	0.2
			453	771,632	\$3,542	0.1
			864	7,978,227	\$6,459	0.1
41.5	\$1,180.4	170	281	1,244,760	\$2,347	0.6
			99	29,406	\$1,430	0.9
			380	1,274,166	\$3,777	0.7
65.8	\$231.9	113	310	3,902,552	\$7,825	0.7
			148	a	-\$1,040	-0.1
			458	3,902,552	\$7,305	0.4
53.0	\$1,259.3	66	419	2,913,607	\$8,777	0.1
			156	265,285	-\$2,168	-0.4
			575	3,178,892	\$6,609	0.0

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
California				
Contra Costa	1	45.4	Solano	54.2
Humboldt	1	132.9	Shasta	54.0
Del Norte				
Subtotal				
Imperial	3	88.1	Riverside	40.4
Lassen	2	104.3	Tehama	38.3
Plumas				
Sierra				
Subtotal				
Los Angeles	3	84.2	Kern	57.8
Orange				
San Bernardino				
Subtotal				
Modoc	3	104.9	Lassen	47.7
Placer	3	36.3	Sacramento	54.2
El Dorado				
Nevada				
Subtotal				
Sacramento	3	22.3	Solano	57.8
Amador				
Subtotal				
San Benito	2	27	Monterey	49.9
Santa Clara				
Subtotal				
Santa Barbara	1	54.1	San Luis Obispo	45.8
Solano	3	22.3	Sacramento	48.4
Napa				
Subtotal				
Sonoma	2	46.5	Alameda	57.2
Marin				
Subtotal				
Colorado				
Arapahoe	2	51.7	Elbert	45.1

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
45.8	\$296.7	53	587	147,859	\$24,755	0.1
46.0	\$67.6	59	792	584,538	\$4,209	0.2
			66	13,303	\$11,683	3.0
			858	597,841	\$15,891	0.6
59.6	\$7,210.1	346	557	489,726	\$246,638	12.1
61.7	\$243.2	75	365	453,826	-\$4,552	-1.0
			117	108,896	-\$1,544	-0.4
			47	46,359	-\$3,576	-5.5
			529	609,081	-\$9,672	-1.0
42.2	\$160.4	57	1,226	130,838	\$190,020	0.1
			349	58,113	\$102,034	0.1
			1,455	924,015	\$178,804	0.6
			3,030	1,112,966	\$470,858	0.2
52.3	\$764.0	172	440	662,927	-\$736	-0.5
45.8	\$2,924.4	152	997	139,597	\$971	0.0
			763	102,726	-\$4,898	-0.1
			412	62,772	-\$2,768	-0.2
			2,172	305,095	-\$6,695	-0.1
42.2	\$5,217.2	486	1,288	308,035	\$51,904	0.2
			360	204,398	\$4,560	0.7
			1,648	512,433	\$56,464	0.2
50.1	\$798.0	127	562	511,571	\$61,102	7.5
			985	318,654	\$69,430	0.1
			1,547	830,225	\$130,532	0.2
54.2	\$153.4	13	1,451	817,068	\$264,645	2.6
51.6	\$2,887.8	533	795	362,102	\$39,361	0.5
			1,318	212,401	\$50,260	1.5
			2,113	574,503	\$89,621	0.8
42.8	\$191.7	97	2,745	570,804	\$113,136	1.0
			276	149,663	\$16,680	0.2
			3,021	720,467	\$129,816	0.6
54.9	\$2,996.4	443	258	332,940	\$1,196	0.0

(continued)

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Bent	1	29	Otero	48.2
Boulder	2	26.7	Adams	53.5
Jefferson				
Subtotal				
Conejos	2	14	Alamosa	59.3
Costilla				
Subtotal				
Delta	2	21	Montrose	46.9
El Paso	2	43.2	Pueblo	55.6
Park				
Teller				
Subtotal				
Elbert	3	39	Lincoln	50.0
Douglas				
Subtotal				
Fremont	2	39.3	Pueblo	50.5
Chaffee				
Custer				
Lake				
Subtotal				
La Plata	2	44.6	Montezuma	50.2
Archuleta				
Subtotal				
Larimer	3	31.1	Weld/Boulder	46.2
Las Animas	2	81.9	Otero	56.4
Huerfano				
Subtotal				
Moffat	2	39.8	Routt	49.5
Phillips	3	32	Sedgwick	49.1
Pueblo	2	39.3	Fremont	49.8
Rio Blanco	2	47.8	Moffat	58.8
Rio Grande	3	15.7	Saguache	58.5
Hinsdale				
Mineral				
Subtotal				

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
51.8	\$1,952.7	317	270	784,273	\$8,090	9.4
46.5	\$310.9	205	657	128,146	\$12,523	0.2
			377	97,623	\$4,602	0.0
			1,034	225,769	\$17,125	0.1
40.7	\$645.1	211	429	284,676	\$5,967	6.0
			171	363,220	\$2,200	4.2
			600	647,896	\$8,167	5.4
53.1	\$625.8	133	1,041	281,889	\$3,955	1.0
44.4	\$741.5	175	851	866,953	\$661	0.0
			183	311,182	\$648	0.3
			84	83,443	-\$706	-0.2
			1,118	1,261,578	\$603	0.0
50.0	\$2,824.5	486	822	1,095,248	-\$321	-0.1
			574	204,360	-\$335	0.0
			1,396	1,299,608	-\$656	0.0
49.5	\$487.7	171	561	283,490	\$752	0.1
			189	85,608	-\$724	-0.3
			152	144,247	-\$554	-1.1
			20	17,188	\$0	0.0
			922	530,533	-\$526	-0.1
49.8	\$754.0	193	781	580,135	-\$2,322	-0.3
			206	112,670	\$54	0.0
			987	692,805	-\$2,268	-0.2
53.8	\$862.2	403	1,298	542,259	\$15,719	0.3
43.6	\$1,076.0	120	485	2,214,992	\$941	0.4
			273	641,124	-\$1,382	-1.4
			758	2,856,116	-\$441	-0.1
50.5	\$1,758.6	300	389	1,031,091	\$519	0.2
50.9	\$6,981.0	943	344	463,376	\$20,651	21.7
50.2	\$1,713.3	240	664	822,584	\$2,174	0.1
41.2	\$452.2	78	255	466,272	-\$2,211	-1.9
41.5	\$1,256.5	190	348	231,734	\$15,097	8.0
			14	8,834	\$123	0.9
			10	^a	\$52	0.4
			372	240,568	\$15,246	7.1

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Sedgwick	3	32	Phillips	39.1
Connecticut				
New Haven	3	31	Hartford	49.3
Middlesex				
Subtotal				
New London	3	32	Windham	44.6
Windham	3	32	New London	45.9
Delaware				
New Castle	3	39.5	Kent	46.3
Florida				
Calhoun	2	27.7	Jackson	50.2
Franklin				
Gulf				
Liberty				
Subtotal				
Duval	2	45.3	Columbia	64.2
Baker				
Nassau				
Subtotal				
Gadsden	2	24.6	Leon	40.5
Hardee	3	24.3	Polk	55.0
De Soto				
Manatee				
Sarasota				
Subtotal				
Highlands	3	32.2	Hardee	46.0
Lee	1	62.7	Hendry	^a
Charlotte				
Subtotal				
Polk	2	23.8	Hillsborough	^a
St. Lucie	2	36	Okeechobee	60.1
Indian River				
Martin				
Subtotal				
Sumter	3	28	Pasco	63.0

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
60.9	\$3,880.5	664	215	294,185	\$8,959	15.5
50.7	\$99.2	60	423	24,563	\$17,524	0.1
			288	18,682	\$12,802	0.3
			711	43,245	\$30,325	0.1
55.4	\$253.4	99	610	67,924	\$41,069	0.6
54.1	\$293.7	87	440	56,514	\$10,003	0.4
53.7	\$1,353.3	202	327	77,302	\$7,018	0.1
49.8	\$600.3	237	130	43,799	\$6,291	4.0
			19	5,125	\$0	0.0
			33	3,823	\$0	0.0
			47	7,238	\$231	0.3
			229	59,985	\$6,521	1.1
35.8	\$87.5	70	320	35,531	\$11,425	0.1
			157	13,035	\$13,005	4.1
			238	35,165	\$11,400	1.0
			715	83,731	\$35,829	0.2
59.5	\$317.5	204	290	57,933	\$36,867	5.6
45.0	\$128.6	52	1,045	345,643	\$39,636	11.6
			715	322,402	\$48,712	10.7
			697	267,993	\$84,032	1.4
			315	128,655	\$6,126	0.1
			2,772	1,064,693	\$178,505	1.1
54.0	\$126.4	17	779	489,579	\$52,759	3.7
a	\$95.9	19	509	129,001	\$39,842	0.4
			209	290,340	\$8,971	0.3
			718	419,341	\$48,813	0.4
a	a	a	2,464	621,489	\$79,461	0.9
39.9	\$93.7	23	500	227,414	\$38,756	1.2
			437	168,399	\$48,476	1.5
			305	183,724	\$56,233	1.4
			1,242	579,537	\$143,464	1.4
37.0	\$9.8	15	718	183,374	\$6,571	1.2

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Citrus				
Subtotal				
Volusia	1	39.2	Lake	^a
Seminole				
Subtotal				
Georgia				
Atkinson	3	15	Coffee	42.0
Candler	2	23.1	Evans	35.3
Effingham	2	33.8	Screven	47.4
Bryan				
Chatham				
Subtotal				
Greene	2	20.9	Morgan	56.0
Hancock				
Taliaferro				
Subtotal				
Habersham	3	29.4	Hall	46.2
Rabun				
White				
Subtotal				
Hart	3	18	Elbert	42.0
Henry	3	49.6	Lamar	54.0
Butts				
Clayton				
Fayette				
Spalding				
Subtotal				
Jeff Davis	3	15.2	Appling	34.7
Long	2	12.5	Wayne	50.6
Liberty				
Mcintosh				
Subtotal				
McDuffie	2	26.1	Wilkes	49.2
Columbia				
Richmond				

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
			294	49,192	\$25	0.0
			1,012	232,566	\$6,596	0.3
a	\$20.3	4	910	111,502	\$51,505	0.6
			344	37,222	\$11,987	0.1
			1,254	148,724	\$63,492	0.4
58.0	\$648.8	179	196	62,779	\$28,929	23.8
64.7	\$1,242.0	463	264	78,376	\$10,601	6.9
52.6	\$343.7	134	203	52,479	\$4,476	0.8
			61	25,477	\$1,201	0.3
			42	8,694	\$1,745	0.0
			306	86,650	\$7,421	0.1
44.0	\$142.8	74	198	52,426	\$3,149	1.5
			103	33,653	-\$259	-0.2
			55	16,359	\$308	1.2
			356	102,438	\$3,197	0.9
53.8	\$167.4	119	407	31,278	\$52,890	8.6
			122	10,865	\$8,349	3.5
			284	26,316	\$30,453	9.5
			813	68,459	\$91,691	7.8
58.0	\$492.6	297	460	57,884	\$13,926	3.8
46.0	\$274.1	147	327	44,643	\$1,687	0.1
			148	27,488	\$3,746	1.3
			54	4,922	\$18	0.0
			184	18,350	-\$1,475	-0.1
			193	26,684	-\$810	-0.1
			906	122,087	\$3,167	0.0
65.3	\$985.0	258	220	71,201	\$11,066	5.4
49.4	\$77.0	76	64	18,875	\$1,627	1.8
			43	20,989	-\$124	0.0
			24	4,205	a	a
			131	44,069	\$1,503	0.2
50.8	\$568.1	222	217	41,157	\$9,614	2.5
			169	29,146	\$313	0.0
			106	14,775	\$320	0.0

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Warren				
Subtotal				
Marion	3	20	Webster	49.1
Chattahoochee				
Harris				
Muscogee				
Talbot				
Subtotal				
Morgan	3	20.7	Putnam	46.1
Jasper				
Newton				
Subtotal				
Oconee	3	22.9	Morgan	59.4
Barrow				
Clarke				
Subtotal				
Taylor	3	30	Peach	42.4
Toombs	3	15	Tattnall	34.4
Wayne	3	12.5	Long	50.6
Camden				
Glynn				
Subtotal				
Wilkes	2	26.1	McDuffie	53.4
Lincoln				
Subtotal				
Hawaii				
Honolulu	2	a	a	a
Kauai	2	a	a	a
Maui	2	a	a	a
Idaho				
Ada	3	19.4	Canyon	69.6
Bannock	3	25.8	Bingham	33.3
Bear Lake	2	30	Caribou	30.3
Benewah	1	34	Kootenai	a
Boundary	1	77.8	Kootenai	61.2

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96	
				134	44,447	\$2,679	2.9
				626	129,525	\$12,769	0.2
50.9	\$301.5	171	147	51,645	\$3,612	4.2	
				13	4,070	\$627	0.2
				207	46,940	\$1,787	0.4
				39	8,499	-\$503	0.0
				111	36,481	-\$124	-0.1
				517	147,635	\$5,461	0.1
53.9	\$540.0	262	390	87,644	\$20,476	7.2	
				185	51,948	\$8,210	4.8
				260	45,579	\$1,503	0.2
				835	185,171	\$30,189	2.2
40.6	\$414.7	244	305	51,254	\$27,932	5.6	
				361	41,231	\$21,167	3.2
				80	12,660	\$11,890	0.7
				746	105,145	\$60,988	2.1
57.6	\$768.6	249	196	69,584	\$10,022	7.6	
65.6	\$1,739.2	557	401	99,949	\$14,878	3.4	
49.4	\$776.1	280	276	65,209	\$4,586	1.2	
				46	18,963	\$750	0.1
				36	7,742	\$61	0.0
				358	91,914	\$5,397	0.2
46.6	\$206.0	185	298	94,989	\$5,156	2.7	
				163	31,176	\$3,231	2.5
				461	126,165	\$8,387	2.6
a	\$88.2	13	880	79,927	\$58,828	0.3	
a	\$8.3	5	468	197,042	\$27,843	2.3	
a	\$211.2	40	806	292,090	\$57,766	2.2	
30.4	\$1,095.2	340	1,221	231,188	\$17,198	0.2	
66.7	\$3,649.5	403	664	309,281	\$10,205	0.8	
69.7	\$1,789.4	313	410	221,717	\$413	0.5	
a	\$1,814.5	310	226	125,988	\$1,659	1.1	
38.8	\$908.0	155	312	72,685	\$5,503	4.1	

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Bonner				
Subtotal				
Jefferson	3	10	Madison	42.6
Clarke				
Subtotal				
Jerome	1	19	Lincoln	^a
Lemhi	1	138.4	Butte	^a
Oneida	3	57.3	Franklin	35.0
Payette	2	11	Washington	45.9
Washington	3	11	Payette	40.5
Adams				
Subtotal				
Illinois				
Alexander	2	20	Union	43.5
Pulaski				
Subtotal				
Calhoun	2	19	Jersey	40.1
Cumberland	2	19.9	Clark	29.1
Jackson	3	24	Williamson or Perry	42.1
Kane	0	22.4	De Kalb	27.8
Du Page				
Subtotal				
Kendall	3	21.5	Grundy	47.6
Perry	3	18	Washington	35.9
Scott	2	19	Morgan	42.8
Stark	3	33.9	Marshall	38.7
Union	2	19	Johnson	39.6
Wabash	3	23	Lawrence	32.4
Indiana				
Clark	3	21.1	Scott	42.9
Elkhart	3	22.6	Kosciusko	40.0
Hamilton	3	17.3	Madison	41.5
Hendricks	0	28.4	Putnam	^a
Howard	3	14.5	Tipton	39.3
Lake	3	20.6	Porter	39.3

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
			501	98,662	\$1,137	0.2
			813	171,347	\$6,640	1.0
57.4	\$4,380.1	607	773	332,535	\$15,734	6.0
			83	215,301	\$9,326	51.6
			856	547,836	\$25,060	8.9
a	\$2,013.5	502	683	193,921	\$60,136	20.1
a	\$70.0	54	308	196,584	-\$1,264	-1.0
65.0	\$4,244.3	473	387	271,108	\$2,079	3.9
54.1	\$980.4	342	564	148,467	\$22,325	7.5
59.5	\$2,212.8	374	489	443,184	\$3,958	2.8
			279	200,480	-\$1,340	-2.4
			768	643,664	\$2,618	1.3
56.5	\$1,800.8	651	166	71,280	\$2,751	1.9
			239	83,127	\$3,113	2.7
			405	154,407	\$5,864	2.3
59.9	\$1,692.8	754	433	99,483	\$3,169	3.5
70.9	\$3,479.1	1,385	547	169,773	\$11,356	5.7
57.9	\$2,148.0	807	680	202,558	\$11,706	1.2
72.2	\$4,940.2	594	650	209,941	\$19,339	0.2
			93	17,103	\$11,169	0.0
			743	227,044	\$30,507	0.1
52.4	\$4,165.7	739	441	167,486	\$6,175	0.5
64.1	\$2,488.0	1,188	551	172,013	\$5,601	1.5
57.2	\$2,609.5	669	327	145,529	-\$745	-0.9
61.3	\$4,581.1	763	354	179,711	\$6,000	4.8
60.4	\$1,920.7	572	591	136,060	\$5,747	1.9
67.6	\$2,412.3	753	212	121,664	\$2,109	0.9
57.1	\$1,178.0	595	647	108,773	\$4,113	0.2
60.0	\$2,160.1	664	1,335	182,771	\$14,150	0.4
58.5	\$2,375.2	679	591	140,813	\$3,000	0.1
a	\$2,642.3	650	631	167,228	\$8,644	0.4
60.7	\$3,170.4	851	486	147,750	\$15,606	0.8
60.7	\$2,727.3	602	442	148,872	\$5,155	0.1

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Madison	3	17.3	Hamilton	39.5
Miami	3	14.5	Cass	41.1
Morgan	3	19.8	Monroe	43.3
Newton	3	14.9	Jasper	35.6
Orange	3	20	Washington	41.3
Perry	0	24	Warrick	^a
Pike	3	13.3	Daviess	38.9
Porter	3	20.6	Lake	40.9
Rush	3	17	Fayette	41.0
Scott	3	20.6	Washington	44.5
Steuben	3	23.1	De Kalb	35.2
Switzerland	3	26.2	Jefferson	38.7
Tipton	3	14.5	Howard	44.1
Vanderburgh	3	15.3	Warrick	49.1
Vigo	3	17.1	Clay	38.0
Wabash	3	15.7	Miami	39.1
Warrick	3	15.3	Vanderburgh	33.7
Iowa				
Wapello	3	21	Davis	40.3
W. Pottawattamie	0	24	E. Pottawattamie	^a
Kansas				
Anderson	3	23.6	Franklin	42.0
Atchison	3	26.5	Jefferson	28.4
Barber	3	29.3	Pratt	34.6
Chase	3	21	Lyon	47.4
Douglas	3	17.8	Jefferson	40.1
Greenwood	3	24.1	Elk	45.2
Hamilton	2	27.7	Kearny	^a
Hodgeman	3	25.5	Ness	39.4
Jefferson	3	17.8	Douglas	38.1
Johnson	3	21.8	Miami	49.4
Kiowa	3	22	Comanche	36.3
Lane	3	23.6	Scott	40.0
Meade	3	37.2	Clark	42.3

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
60.5	\$3,875.7	1,266	738	223,751	\$9,725	0.4
58.9	\$3,314.9	828	678	197,198	\$4,592	0.8
56.7	\$2,010.8	713	601	133,958	\$2,847	0.2
64.4	\$4,878.6	1,068	381	207,315	-\$1,835	-0.8
58.7	\$1,785.7	495	531	123,343	-\$408	-0.1
a	\$551.3	294	484	84,251	\$633	0.2
61.1	\$1,675.0	697	288	84,237	\$1,999	0.9
59.1	\$2,631.0	659	476	134,505	\$5,564	0.2
59.0%	\$4,639.5	955	663	227,874	\$3,994	1.2
55.5%	\$1,028.8	392	348	57,372	\$1,058	0.3
64.8%	\$3,268.9	802	581	123,953	\$3,035	0.5
61.3%	\$367.0	314	541	67,881	-\$727	-0.6
55.9%	\$3,352.0	829	415	158,440	\$14,176	3.7
50.9%	\$1,766.0	737	271	72,112	\$5,291	0.1
62.0%	\$2,408.6	1,415	455	114,889	\$3,417	0.2
60.9%	\$3,759.5	984	762	188,230	\$7,812	1.1
66.3%	\$1,691.6	646	356	98,549	-\$628	-0.1
59.7%	\$4,230.0	998	781	208,213	\$7,648	1.1
a	\$4,886.5	1,063	1,325	536,704	\$25,811	0.0
58.0	\$2,016.1	865	688	367,031	\$3,081	2.4
71.6	\$2,442.1	914	632	242,096	\$5,614	1.9
65.4	\$4,598.3	916	433	595,104	-\$1,539	-1.5
52.6	\$698.1	355	285	409,224	-\$1,508	-2.8
59.9	\$1,586.3	904	839	218,517	\$5,100	0.3
54.8	\$888.9	424	593	634,169	-\$1,066	-0.8
a	\$9,356.0	1,173	267	527,709	\$13,861	25.0
60.6	\$5,228.1	1,148	359	485,004	\$11,356	23.7
61.9	\$2,332.5	899	1,018	269,019	\$4,114	1.2
50.6	\$822.5	463	604	135,787	\$4,518	0.0
63.7	\$5,626.7	902	318	441,979	\$1,787	2.7
60.0	\$5,228.1	998	287	435,349	\$5,199	11.8
57.7	\$6,859.8	1,216	416	554,522	\$13,186	15.5

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Morris	3	36.1	Wabaunsee	45.0
Morton	3	32.8	Stevens	32.1
Shawnee	3	26.2	Douglas	41.9
Wabaunsee	3	24.3	Riley	41.4
Woodson	2	20.3	Allen	^a
Kentucky				
Anderson	2	15.5	Woodford	45.2
Ballard	3	20.1	McCracken	34.3
Boone	3	31.2	Grant	45.4
Campbell				
Kenton				
Subtotal				
Bracken	3	20	Pendleton	38.8
Breathitt	3	14 ^b	Lee	43.2
Carlisle	3	17.4	Hickman	33.2
Casey	3	33.5	Adair	28.8
Clark	3	17.1	Montgomery or Bourbon	26.5
Clinton	3	18.3	Cumberland or Wayne	43.3
Cumberland	3	27.3	Monroe	42.2
Franklin	2	14.1	Woodford	46.6
Fulton	2	18.8	Carlisle	^a
Garrard	2	13	Lincoln	^a
Hancock	3	22.4	Breckenridge	45.0
Hopkins	3	23.9	Webster	39.9
Jessamine	2	20.2	Garrard	34.1
Johnson	2	40.7	Morgan	60.5
Floyd				
Martin				
Pike				
Subtotal				
Knox	3	31.6	Laurel	46.2
Bell				
Clay				

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
55.0	\$2,139.7	761	489	395,856	\$1,254	1.3
67.9	\$7,082.2	1,010	233	422,492	\$1,475	2.2
58.1	\$1,862.3	1,046	823	224,143	\$8,283	0.2
58.6	\$1,879.9	733	597	478,426	\$2,520	1.9
a	\$1,355.0	546	371	254,482	-\$553	-0.9
54.8	\$127.6	164	691	83,948	\$429	0.1
65.7	\$1,719.5	614	482	118,597	\$12,674	7.7
54.6	\$215.4	334	691	79,855	\$81	0.0
			503	45,108	-\$1,523	-0.1
			442	37,788	-\$2,216	-0.1
			1,636	162,751	-\$3,658	-0.1
61.2	\$110.4	287	656	91,714	\$908	0.8
56.8	\$23.8	148	193	46,646	-\$306	-0.2
66.8	\$1,446.3	543	323	90,258	\$8,135	8.3
71.2	\$505.8	820	1,332	190,623	\$2,813	1.6
73.5	\$267.2	272	847	146,819	\$4,421	0.7
56.7	\$183.5	379	639	78,057	\$187	0.2
57.8	\$215.3	533	524	108,409	\$1,572	1.9
53.4	\$76.5	137	675	82,636	\$2,399	0.2
a	\$1,359.2	447	162	93,677	\$11,675	7.9
a	\$106.9	251	880	124,749	\$6,456	3.3
55.0	\$430.5	407	449	65,046	\$5,621	3.3
60.1	\$1,396.6	662	538	141,248	\$6,428	0.8
65.9	\$121.6	214	754	88,508	\$10,384	1.6
39.5	\$15.4	63	182	20,389	-\$453	-0.1
			59	7,319	a	a
			9	2,230	-\$1,243	-0.7
			37	5,851	\$177	0.0
			287	35,789	-\$1,519	-0.1
53.8	\$134.1	206	322	46,470	\$1,845	0.5
			54	3,684	-\$253	-0.1
			402	57,164	\$334	0.1

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Harlan				
Subtotal				
Larue	3	12	Hardin	34.1
Lee	3	40.9	Wolfe	49.2
Owsley				
Subtotal				
McCracken	3	19	Livingston	36.2
Marion	3	11.2	Washington	33.6
Meade	3	31.8	Breckenridge	^a
Mercer	3	10	Boyle	37.6
Metcalfe	3	29.3	Green	40.6
Muhlenberg	3	26.5	Ohio	38.6
Owen	3	22.9	Franklin	32.2
Pendleton	3	17.9	Grant	35.2
Perry	1	51.7	Lee	65.8
Knott				
Leslie				
Letcher				
Subtotal				
Rockcastle	3	24	Laurel	40.2
Russell	3	18.5	Adair	38.7
Scott	3	15.5	Fayette	34.6
Taylor	3	12.1	Green	40.0
Trigg	3	19.7	Christian	38.3
Union	2	23	Henderson	38.1
Whitley	3	28.8	Laurel	51.6
McCreary				
Subtotal				
Wolfe	3	26.3	Morgan	46.1
Powell				
Subtotal				
Louisiana				
Ascension	3	25	Iberville	40.1
St. James				
Subtotal				

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
			27	2,326	a	a
			805	109,644	\$1,926	0.1
65.9	\$935.3	606	806	116,503	\$5,891	2.7
50.8	\$72.2	189	161	23,956	-\$235	-0.2
			246	31,767	\$167	0.3
			407	55,723	\$50	0.0
63.8	\$992.9	593	457	66,547	\$3,852	0.3
66.4	\$773.1	747	983	166,135	\$4,225	1.6
a	\$1,028.1	601	841	120,645	\$2,061	0.5
62.4	\$270.3	331	976	126,389	\$5,554	1.5
59.4	\$313.9	572	950	133,706	\$5,163	4.0
61.4	\$876.2	499	559	114,824	\$8,675	1.8
67.8	\$181.5	700	803	150,444	\$329	0.2
64.8	\$154.6	241	816	116,691	-\$2,518	-1.2
34.2	\$18.2	18	29	6,784	\$271	0.1
			21	3,710	\$81	0.0
			17	2,670	-\$86	-0.1
			31	2,686	a	a
			98	15,850	\$266	0.0
59.8	\$161.2	317	771	93,657	\$936	0.5
61.3	\$292.0	339	943	94,837	\$8,569	3.8
65.4	\$231.4	411	851	145,858	\$36,438	6.1
60.0	\$706.5	714	971	112,307	\$5,600	1.5
61.7	\$1,257.4	555	411	116,966	\$8,650	4.5
61.9	\$2,898.3	598	352	211,642	\$17,800	5.8
48.4	\$104.4	251	368	43,526	-\$925	-0.2
			108	10,902	-\$386	-0.2
			476	54,428	-\$1,311	-0.2
53.9	\$187.3	397	382	56,718	\$489	0.6
			231	28,490	-\$399	-0.3
			613	85,208	\$91	0.0
59.9	\$216.6	57	279	55,270	\$2,656	0.2
			65	45,347	\$6,658	1.8
			344	100,617	\$9,314	0.5

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Beauregard	3	44.9	Allen	19.9
Bienville	2	20.3	Lincoln	73.2
Jackson				
Subtotal				
Bossier	2	14.2	Caddo	44.1
De Soto	3	26.6	Red River	45.1
East Feliciana	2	33	Pointe Coupee	48.1
West Feliciana				
Subtotal				
Grant	3	25.1	Rapides	52.1
Winn				
Subtotal				
Lafayette	3	11.2	St. Martin	38.3
Lafourche	3	36	Ascension	40.5
Assumption				
Terrebonne				
Subtotal				
Livingston	2	21.3	W. Baton Rouge	52.4
E. Baton Rouge				
Subtotal				
St. John The Baptist	2	31.4	Lafourche	49.1
Jefferson				
Orleans				
Plaquemines				
St. Bernard				
St. Charles				
Subtotal				
St. Martin	3	11.2	Lafayette	28.3
Washington	3	25.2	Tangipahoa	52.9
St. Tammany				
Subtotal				
Webster	2	25.9	Bienville	59.3

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
80.1	\$1,237.4	236	676	165,274	\$643	0.1
26.8	\$128.5	86	221	46,759	\$5,221	2.2
			183	15,823	\$8,057	3.2
			404	62,582	\$13,278	2.7
55.9	\$885.4	119	372	111,464	\$858	0.1
54.9	\$320.5	139	516	156,733	\$2,611	0.6
51.9	\$663.3	150	386	115,153	-\$196	-0.1
			148	76,164	\$602	0.4
			534	191,317	\$406	0.1
47.9	\$675.2	128	186	48,609	-\$405	-0.2
			147	17,871	\$1,697	0.7
			333	66,480	\$1,293	0.3
61.7	\$1,076.5	724	577	87,880	\$4,675	0.1
59.5	\$195.8	93	398	135,042	\$8,234	0.6
			102	64,060	\$5,650	1.6
			137	52,873	\$2,165	0.1
			637	251,975	\$16,049	0.5
47.6	\$82.1	50	345	40,471	\$5,809	0.4
			441	66,008	\$13	0.0
			786	106,479	\$5,822	0.1
50.9	\$20.6	54	27	9,538	\$1,751	0.2
			62	4,836	^a	^a
			10	41	\$0	0.0
			127	36,756	-\$1,077	-0.2
			27	3,404	\$385	0.0
			71	21,338	\$2,098	0.2
			324	75,913	\$3,156	0.0
71.7	\$666.3	408	243	77,997	\$7,353	1.2
47.1	\$286.6	205	814	100,006	\$8,062	1.2
			451	41,863	\$2,704	0.1
			1,265	141,869	\$10,766	0.2
40.7	\$187.3	97	341	50,296	\$113	0.0

(continued)

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Claiborne				
Subtotal				
Maine				
Cumberland	3	33.8	Androscoggin	51.2
York				
Subtotal				
Franklin	2	25.7	Somerset	40.8
Hancock	1	28.5	Penobscot	47.3
Knox	3	35.6	Waldo	45.7
Lincoln				
Subtotal				
Oxford	2	14.7	Androscoggin	39.3
Washington	3	54.9	Hancock	39.3
Maryland				
Baltimore	3	26	Carroll	38.1
Charles	3	27.9	Prince George's	46.1
Dorchester	3	17.3	Talbot	40.2
Garrett	3	47.9	Allegany	54.6
Harford	2	29	Baltimore	^a
Howard	1	24.5	Frederick	^a
Kent	2	18.7	Queen Anne's	54.2
Montgomery	3	24.5	Frederick	29.1
Somerset	2	14	Wicomico	^a
Talbot	3	17.1	Caroline	37.7
Washington	2	25.3	Frederick	38.9
Worcester	2	19.4	Wicomico	31.7
Massachusetts				
Berkshire	2	56.6	Hampshire	46.9
Middlesex	3	38.4	Worcester	43.9
Essex				
Subtotal				
Michigan				
Alcona	1	32	Alpena	57.0
Antrim	3	41.6	Emmet	56.1
Otsego				

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
			261	58,409	\$12,549	5.0
			602	108,705	\$12,662	1.3
48.8	\$250.5	124	455	49,829	\$4,460	0.1
			499	58,341	\$2,995	0.1
			954	108,170	\$7,455	0.1
59.2	\$120.3	83	223	40,091	\$1,381	0.3
52.7	\$48.2	55	310	42,607	\$9,254	0.9
54.3	\$37.6	40	194	25,183	\$933	0.1
			210	25,920	\$1,295	0.2
			404	51,103	\$2,228	0.1
60.7	\$134.0	73	358	63,959	\$2,360	0.3
60.7	\$97.8	30	399	98,336	\$16,822	2.9
61.9	\$722.5	120	781	75,795	\$27,184	0.1
53.9	\$351.3	103	410	55,928	\$3,093	0.1
59.8	\$1,224.3	348	297	122,928	\$14,177	2.5
45.4	\$126.7	127	649	107,695	\$3,458	0.7
a	a	a	651	94,112	\$5,463	0.1
a	\$229.4	41	318	39,846	\$13,275	0.2
45.8	\$2,289.4	425	314	117,526	\$15,863	3.6
70.9	\$838.5	141	526	77,266	\$18,862	0.1
a	\$584.2	139	288	54,823	\$12,348	3.5
62.3	\$2,059.6	380	240	109,572	\$4,310	0.4
61.1	\$492.4	206	768	126,292	\$3,196	0.1
68.3	\$1,142.8	209	415	111,835	\$23,070	2.4
53.1	\$103.3	50	387	62,833	\$3,278	0.1
56.1	\$92.5	64	531	30,718	\$30,444	0.1
			396	25,547	\$12,446	0.1
			927	56,265	\$42,890	0.1
43.0	\$198.9	97	207	43,383	\$110	0.1
43.9	\$477.2	280	261	55,166	\$3,011	0.8
			139	34,450	-\$953	-0.2

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Subtotal				
Baraga	2	84.3	Dickinson	53.3
Houghton				
Ontonagon				
Keweenaw				
Subtotal				
Chippewa	3	92.8	Emmet	45.2
Luce				
Mackinac				
Subtotal				
Dickinson	2	52	Menominee	52.7
Iron				
Subtotal				
Iosco	2	33	Alcona	44.9
Menominee	3	51	Delta	42.9
Midland	3	19.1	Bay	44.0
Newaygo	3	33.5	Oceana	41.8
Muskegon				
Subtotal				
Oceana	3	32.4	Mason	39.9
Osceola	2	16.4	Mecosta	^a
Lake				
Subtotal				
Shiawassee	1	21.3	Clinton	^a
Minnesota				
Beltrami	3	24.9	Clearwater	38.2
Crow Wing	3	28.1	Aitkin	45.9
Cass				
Subtotal				
Lake Of The Woods	3	60	Roseau	46.9
Koochiching				
Subtotal				
Mahnomen	2	36.1	Becker	37.8
Mille Lacs	2	13.8	Benton	^a

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
			400	89,616	\$2,059	0.3
46.7	\$67.2	134	54	14,988	^a	^a
			128	23,126	\$522	0.1
			92	32,516	-\$437	-0.3
			5	^a	\$0	0.0
			279	70,630	\$85	0.0
54.8	\$119.2	166	319	98,979	-\$1,520	-0.3
			31	^a	\$138	0.1
			72	21,513	\$319	0.1
			422	120,492	-\$1,132	-0.1
47.3	\$184.4	92	116	28,298	\$103	0.0
			86	23,823	-\$442	-0.2
			202	52,121	-\$339	0.0
55.1	\$517.2	191	238	42,667	-\$32	0.0
57.1	\$511.1	176	348	109,661	\$1,927	0.4
56.0	\$854.2	477	418	79,667	\$3,317	0.1
58.2	\$1,450.2	617	670	122,294	\$6,338	0.9
			410	73,113	\$7,246	0.2
			1,080	195,407	\$13,584	0.4
60.1	\$871.1	237	573	127,994	\$13,169	3.2
^a	\$808.3	381	496	108,250	-\$101	0.0
			126	22,971	-\$853	-0.6
			622	131,221	-\$954	-0.2
^a	\$2,338.2	1,109	915	214,153	\$1,554	0.1
61.8	\$894.7	357	656	224,898	-\$962	-0.2
54.1	\$869.3	491	593	135,322	\$622	0.1
			598	191,847	\$2,372	0.6
			1,191	327,169	\$2,994	0.2
53.1	\$998.6	239	196	117,644	\$274	0.3
			213	76,635	-\$756	-0.3
			409	194,279	-\$482	-0.1
62.2	\$2,277.3	395	341	189,927	\$2,418	3.1
^a	\$971.0	479	711	134,622	\$1,281	0.4

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Pine	3	22	Kanabec	43.2
Red Lake	3	17.8	Pennington	36.1
Scott	3	27	Le Sueur	36.2
Washington	2	41.8	Dakota	46.0
Ramsey				
Subtotal				
Mississippi				
Adams	2	40.7	Claiborne	40.1
Benton	1	21.5	Tippah	^a
Carroll	3	11	Montgomery	31.4
Claiborne	3	28.3	Warren	45.0
Jefferson				
Subtotal				
Clarke	3	23.5	Lauderdale	25.6
Copiah	2	23.3	Lincoln	45.3
Itawamba	3	19.4	Lee	34.5
Jefferson Davis	3	16.6	Lawrence	41.5
Lamar	2	14.9	Forrest	48.7
Lawrence	2	16.6	Jefferson Davis	44.1
Leake	3	22.9	Attala	38.2
Lowndes	3	19	Clay	39.2
Madison	3	28.5	Hinds	41.9
Pike	3	29.5	Walthall	46.5
Rankin	3	13.4	Hinds	42.5
Scott	3	27	Smith	32.9
Simpson	3	25.6	Smith	44.5
Stone	1	23.7	Pearl River	^a
Harrison				
Subtotal				
Tate	0	15	De Soto	^a
Walthall	3	21.4	Marion	41.0
Wayne	3	26.7	Clarke	54.1
Greene				
Subtotal				
Winston	3	17	Choctaw	43.1

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
56.8	\$776.0	488	950	246,804	\$2,527	0.7
63.9	\$4,114.5	565	376	204,977	\$2,342	3.6
63.8	\$1,756.7	495	805	117,830	\$2,394	0.1
54.0	\$1,043.2	331	653	89,935	\$13,553	0.3
			59	^a	\$650	0.0
			712	89,935	\$14,203	0.1
59.9	\$1,268.7	195	132	64,561	\$234	0.0
^a	\$801.8	284	213	81,444	\$457	0.4
68.6	\$1,998.2	407	423	142,892	-\$945	-0.7
55.0	\$1,398.5	246	170	81,229	-\$349	-0.2
			158	63,517	\$3,500	3.8
			328	144,746	\$3,151	1.4
74.4	\$99.6	109	269	52,018	\$1,498	0.6
54.7	\$531.7	182	510	120,681	\$12,361	3.1
65.5	\$606.7	493	387	81,566	\$10,746	3.1
58.5	\$407.4	274	389	78,668	\$4,762	2.7
51.3	\$245.2	130	401	74,162	\$5,093	0.9
55.9	\$325.8	149	308	55,146	\$2,084	1.1
61.8	\$535.4	360	583	104,050	\$30,254	10.3
60.8	\$1,750.5	473	378	145,098	\$5,958	0.6
58.1	\$4,226.8	456	465	182,095	\$1,113	0.1
53.5	\$239.3	211	437	70,507	-\$304	-0.1
57.5	\$748.2	154	558	117,296	\$20,312	1.0
67.1	\$619.6	184	674	107,468	\$78,085	17.5
55.5	\$339.9	195	550	93,715	\$54,190	12.1
^a	\$124.3	69	212	41,544	\$2,466	1.4
			275	17,871	\$36	0.0
			487	59,415	\$2,502	0.1
^a	\$1,660.3	466	508	134,657	\$2,403	0.6
59.0	\$588.4	320	538	110,322	\$819	0.4
45.9	\$160.4	156	458	75,766	\$20,859	6.9
			334	58,916	\$7,946	5.7
			792	134,682	\$28,805	6.6
56.9	\$595.9	265	458	88,045	-\$2,439	-0.8

(continued)

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Missouri				
Barry	3	41.9	Newton	^a
Cedar	2	20.5	Dade	49.9
Clinton	3	22.6	Buchanan	32.9
Dade	3	20.5	Cedar	44.3
Dallas	3	18.2	Polk	54.4
Gasconade	3	28	Osage	47.4
Greene	3	16.7	Christian	49.3
Hickory	2	28.6	Dallas	48.8
Howell	3	31	Oregon	65.7
Jackson	2	26.5	Clay	44.4
Jasper	3	22	Barton	43.1
Jefferson	3	41.1	St. Louis	60.9
Washington				
Subtotal				
Laclede	3	27.4	Webster	52.6
Camden				
Pulaski				
Subtotal				
Marion	3	23.9	Ralls	36.5
Morgan	3	29	Moniteau	53.3
Newton	3	27.9	Jasper	48.8
McDonald				
Subtotal				
Osage	2	27.8	Cole	54.4
Maries				
Subtotal				
Putnam	3	24.1	Sullivan	39.3
Ripley	3	31.8	Butler	48.3
Carter				
Subtotal				
Schuyler	3	18.6	Scotland	40.0
St. Clair	3	19.5	Henry	42.3
St. Louis	3	24.2	St. Charles	56.4
Shannon	1	39	Oregon	^a

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
a	\$183.9	199	1,598	285,169	\$12,608	2.5
50.1	\$640.4	228	865	203,685	-\$725	-0.4
67.1	\$2,207.1	546	768	216,483	\$3,676	1.0
55.7	\$1,468.0	384	808	249,096	\$213	0.2
45.6	\$214.5	101	1,130	221,713	-\$1,490	-0.7
52.6	\$507.0	435	762	187,925	-\$17	0.0
50.7	\$126.0	141	1,997	277,043	-\$9,836	-0.2
51.2	\$173.7	117	521	171,780	-\$2,107	-2.0
34.3	\$73.3	74	1,637	386,796	-\$6,585	-1.3
55.6	\$755.6	402	765	150,581	\$4,293	0.0
56.9	\$2,491.7	821	1,355	271,040	\$8,061	0.4
39.1	\$162.3	108	659	109,430	-\$1,802	-0.1
			499	126,905	\$617	0.2
			1,158	236,335	-\$1,186	0.0
47.4	\$185.4	189	1,300	317,051	-\$4,871	-1.0
			584	172,273	-\$1,616	-0.3
			539	139,681	-\$3,098	-0.5
			2,423	629,005	-\$9,585	-0.6
63.5	\$3,190.4	934	695	221,353	\$3,334	0.6
46.7	\$525.9	249	869	202,467	\$6,625	2.3
51.2	\$770.6	392	1,622	255,605	\$13,278	1.5
			1,078	231,648	\$16,432	5.7
			2,700	487,253	\$29,710	2.6
45.6	\$588.2	442	1,147	304,823	\$2,535	1.1
			817	228,892	-\$3,176	-2.6
			1,964	533,715	-\$641	-0.2
60.7	\$2,460.8	455	615	261,360	-\$739	-1.0
51.7	\$911.6	232	472	151,963	-\$3,568	-2.2
			202	62,899	-\$600	-0.7
			674	214,862	-\$4,167	-1.7
60.0	\$1,841.5	502	493	159,543	\$705	1.2
57.7	\$1,635.2	589	778	262,963	-\$1,177	-0.9
43.6	\$329.1	157	291	45,019	\$2,168	0.0
a	\$72.4	59	470	133,320	-\$1,433	-1.4

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Reynolds				
Subtotal				
Warren	3	21	Lincoln	41.0
Wayne	3	33.4	Butler	64.1
Madison				
Subtotal				
Wright	3	24.7	Douglas	51.9
Montana				
Beaverhead	3	55.1	Jefferson	46.0
Flathead	3	58.6	Lake	44.7
Lincoln				
Subtotal				
Garfield	3	67.9	McCone	35.6
Jefferson	2	56.8	Broadwater	43.3
Madison				
Silver Bow				
Subtotal				
Missoula	2	47.6	Ravalli	56.2
Mineral				
Subtotal				
Powell	2	53.7	Lewis and Clark	47.5
Deer Lodge				
Granite				
Subtotal				
Prairie	1	37	Custer	29.9
Ravalli	3	47.6	Missoula	37.1
Nebraska				
Banner	3	23	Kimball	41.6
Brown	3	45.3	Cherry	40.7
Keya Paha				
Rock				
Subtotal				
Custer	2	37.5	Sherman	^a
Keith	2	20.9	Perkins	^a
Arthur				

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
			302	113,214	-\$1,777	-1.9
			772	246,534	-\$3,210	-1.7
59.0	\$1,561.2	719	555	132,520	-\$733	-0.2
35.9	\$277.7	185	380	97,664	-\$1,517	-0.9
			386	110,092	-\$1,026	-0.6
			766	207,756	-\$2,543	-0.8
48.1	\$150.8	211	1,331	312,388	-\$5,209	-2.3
54.0	\$861.9	89	360	1,152,008	\$6,742	4.3
55.3	\$798.6	347	898	216,303	\$2,021	0.1
			252	46,167	-\$1,885	-0.7
			1,150	262,470	\$136	0.0
64.4	\$4,352.7	286	244	2,163,270	\$153	0.8
56.7	\$1,289.7	223	266	364,153	\$940	0.5
			460	1,079,502	\$839	0.8
			116	100,181	\$325	0.1
			842	1,543,836	\$1,942	0.2
43.8	\$136.1	70	482	262,419	-\$1,182	-0.1
			71	16,329	^a	^a
			553	278,748	-\$1,182	-0.1
52.5	\$304.9	106	230	649,489	\$63	0.1
			83	101,657	-\$207	-0.1
			117	268,413	-\$357	-0.9
			430	1,019,559	-\$398	-0.1
70.1	\$2,072.9	216	158	612,906	\$581	2.6
62.9	\$319.8	184	1,080	183,647	-\$616	-0.1
58.4	\$3,637.3	470	220	446,482	\$3,336	30.4
59.3	\$5,717.1	593	349	700,954	\$9,549	14.4
			225	499,714	-\$1,587	-22.2
			316	631,119	\$10,309	27.0
			890	1,831,787	\$18,270	16.4
^a	\$8,600.2	1,318	1,307	1,552,166	\$27,414	12.3
^a	\$4,159.1	673	375	606,891	\$7,728	5.2
			83	465,313	-\$1,396	-29.7

(continued)

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Subtotal				
Kimball	3	23	Banner	31.0
Sheridan	3	31.8	Dawes	35.3
Sherman	3	25.8	Valley	40.1
Nevada				
Clark	2	243.9	White Pine	65.8
Nye				
Subtotal				
Douglas	2	56.1	Lyon	54.8
Alpine, CA				
Inyo, CA				
Mono, CA				
Carson City				
Subtotal				
Elko	3	128.1	Humboldt	39.0
Eureka				
Subtotal				
Lyon	1	56.1	Douglas	55.1
Esmeralda				
Mineral				
Subtotal				
Pershing	1	55.7	Churchill	63.6
White Pine	2	179.7	Elko	57.8
Lincoln				
Subtotal				
New Hampshire				
Cheshire	2	51	Hillsborough	57.2
Sullivan				
Subtotal				
Coos	2	48.5	Grafton	58.9
Carroll				
Subtotal				
Grafton	3	50.1	Coos	45.8
Hillsborough	1	31.7	Merrimack	60.0
Rockingham	2	38.3	Merrimack	58.4

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96	
				458	1,072,204	\$6,332	4.1
69.0	\$7,161.9	1,047	326	565,199	\$9,440	11.1	
64.7	\$4,499.3	717	656	1,486,934	\$135	0.1	
59.9	\$3,333.3	690	483	323,887	\$1,190	2.5	
34.2	\$37.4	23	209	70,741	\$4,051	0.0	
			144	85,534	\$3,744	0.8	
			353	156,275	\$7,795	0.0	
45.2	\$232.3	57	156	90,372	\$323	0.0	
			12	3,942	\$0	0.0	
			82	198,658	-\$1,617	-0.4	
			63	68,813	-\$2,761	-1.3	
			18	7,224	^a	^a	
			331	369,009	-\$4,054	-0.1	
61.0	\$154.7	37	402	2,855,472	\$5,261	0.6	
			84	214,966	\$1,251	3.6	
			486	3,070,438	\$6,512	0.7	
44.9	\$587.8	90	305	174,448	\$10,894	2.1	
			20	27,454	\$1,471	6.7	
			37	^a	-\$192	-0.2	
			362	201,902	\$12,173	1.8	
36.4	\$231.0	57	120	119,435	\$2,365	2.7	
42.2	\$57.0	35	115	247,446	\$773	0.4	
			121	48,897	\$1,704	2.4	
			236	296,343	\$2,091	0.8	
42.8	\$225.3	80	293	41,651	\$5,745	0.3	
			246	47,267	\$5,254	0.6	
			539	88,918	\$10,999	0.4	
41.1	\$127.0	50	185	42,931	\$2,201	0.3	
			177	24,155	\$1,281	0.1	
			362	67,086	\$3,482	0.2	
54.2	\$226.5	129	406	75,883	\$4,224	0.2	
40.0	\$36.8	32	391	37,572	\$7,621	0.1	
41.6	\$113.6	68	407	35,465	\$4,957	0.1	

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Strafford				
Subtotal				
New Jersey				
Hunterdon	3	27.1	Warren	47.6
Somerset				
Subtotal				
Monmouth	3	37.5	Burlington	55.0
Mercer				
Middlesex				
Subtotal				
New Mexico				
Bernalillo	2	19.7	Valencia	81.4
Sandoval				
Subtotal				
Colfax	2	81.4	Union	54.7
Eddy	3	76.1	Chaves	45.4
Guadalupe	3	45.2	De Baca	12.6
Harding	2	72.5	Quay	53.0
Hidalgo	2	63.3	Luna	52.3
Luna	3	58.3	Dona Ana	51.7
Grant				
Subtotal				
McKinley	1	133.8	San Juan	67.2
Otero	1	65	Dona Ana	^a
Lincoln				
Subtotal				
Rio Arriba	3	26.4	Santa Fe	64.8
San Juan	2	133.8	McKinley	49.6
San Miguel	2	64.7	Santa Fe	60.9
Mora				
Subtotal				
Sierra	2	74.4	Socorro	61.3
Socorro	2	55.9	Valencia	70.7
Catron				
Subtotal				

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
			235	26,078	\$4,907	0.2
			642	61,543	\$9,863	0.1
52.4	\$607.9	189	1,313	105,230	\$8,736	0.2
			437	46,258	\$4,246	0.0
			1,750	151,488	\$12,982	0.1
45.0	\$543.8	102	874	59,405	\$35,174	0.2
			285	28,391	\$3,127	0.0
			275	28,100	\$9,510	0.0
			1,434	115,896	\$47,810	0.1
18.6	\$29.0	6	468	464,801	\$6,686	0.1
			353	779,766	\$6,360	0.4
			821	1,244,567	\$13,046	0.1
45.3	\$163.6	58	322	2,227,155	\$1,728	0.8
54.6	\$866.1	246	467	1,275,527	\$20,523	2.3
87.4	\$90.7	40	236	1,418,966	\$296	0.6
47.0	\$680.0	104	172	1,254,877	-\$861	-7.5
47.7	\$1,134.9	75	146	1,104,820	\$8,259	7.8
48.3	\$1,050.8	128	192	603,428	\$12,145	4.3
			286	1,173,599	\$641	0.1
			478	1,777,027	\$12,785	1.7
32.8	\$49.7	63	224	3,157,138	-\$787	-0.1
a	\$71.9	26	417	1,081,057	-\$526	-0.1
			337	1,975,017	-\$557	-0.2
			754	3,056,074	-\$1,082	-0.1
35.2	\$234.8	110	940	1,463,396	-\$394	-0.1
50.4	\$841.6	103	666	a	\$27,649	1.7
39.1	\$211.3	86	643	2,556,803	\$1,780	0.5
			398	974,759	\$3,734	7.1
			1,041	3,531,562	\$5,514	1.3
38.7	\$51.7	24	180	1,286,887	\$4,708	2.6
29.3	\$102.2	38	395	1,650,979	\$8,115	3.8
			217	1,795,362	\$615	1.6
			612	3,446,341	\$8,730	3.4

(continued)

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Valencia	1	22.3	Bernalillo	68.3
Cibola				
Subtotal				
New York				
Albany	2	14.2	Rensselaer	35.9
Allegany	3	42.8	Wyoming	38.7
Chenango	3	43.5	Madison	43.5
Clinton	2	58.3	Franklin	51.0
Essex				
Subtotal				
Columbia	3	37.9	Rensselaer	35.3
Greene				
Subtotal				
Delaware	3	46.1	Chenango	45.2
Dutchess	3	48	Columbia	47.2
Putnam				
Ulster				
Westchester				
Subtotal				
Fulton	1	5.9	Montgomery	59.0
Hamilton				
Subtotal				
Herkimer	3	23.2	Oneida	50.9
Lewis	2	30.1	Jefferson	48.0
Onondaga	3	24	Cortland	34.5
Oswego	2	40.2	Jefferson	53.9
Otsego	2	27.2	Herkimer	44.1
Rensselaer	3	14.3	Albany	36.3
Saratoga	3	20.1	Washington	48.6
Seneca	2	15.8	Cayuga	44.7
Suffolk	1	118.1	Dutchess	47.3
Sullivan	2	40.6	Orange	41.5
Tioga	3	37.7	Tompkins	47.6
Chemung				
Subtotal				

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
31.7	\$40.0	41	639	383,531	\$8,165	0.9
			166	1,699,341	-\$546	-0.2
			805	2,082,872	\$7,619	0.6
64.1	\$377.7	125	396	56,782	\$1,645	0.0
61.3	\$587.7	348	724	157,744	\$4,129	0.5
56.5	\$444.5	237	801	183,312	\$4,296	0.5
49.0	\$1,050.2	331	488	148,677	\$13,123	0.9
			197	48,196	\$2,621	0.4
			685	196,873	\$15,744	0.7
64.7	\$661.4	259	464	114,883	\$16,106	1.2
			244	48,770	\$1,253	0.1
			708	163,653	\$17,359	0.8
54.8	\$345.1	274	717	183,667	\$4,067	0.5
52.8	\$390.8	183	539	106,749	\$6,551	0.1
			48	3,433	^a	^a
			409	68,989	\$13,852	0.4
			91	7,528	\$1,893	0.0
			1,087	186,699	\$22,296	0.0
41.0	\$147.8	97	176	34,291	\$911	0.1
			13	788	\$0	0.0
			189	35,079	\$911	0.1
49.1	\$478.1	294	583	141,847	\$3,431	0.3
52.0	\$481.6	322	623	179,696	\$8,026	1.9
65.5	\$1,506.0	257	602	147,109	\$11,621	0.1
46.1	\$409.3	213	605	102,537	\$1,018	0.0
55.9	\$443.1	291	865	206,985	\$5,593	0.5
63.7	\$599.3	222	459	98,965	\$7,710	0.2
51.4	\$338.4	113	472	72,928	\$2,722	0.1
55.3	\$1,339.9	218	413	117,426	\$6,067	0.9
52.7	\$44.0	35	606	35,858	\$39,985	0.1
58.5	\$168.2	93	311	58,067	\$1,260	0.1
52.4	\$613.6	398	497	109,356	\$3,353	0.3
			313	59,272	\$1,190	0.1
			810	168,628	\$4,543	0.2

(continued)

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Tompkins	2	22.5	Cortland	40.2
Schuyler				
Subtotal				
North Carolina				
Buncombe	2	20	Madison	36.5
Catawba	3	16.2	Lincoln	39.0
Cherokee	2	43.9	Swain	55.1
Clay				
Graham				
Subtotal				
Durham	2	11.7	Orange	36.2
Forsyth	3	23.2	Davidson	30.1
Gaston	2	11.5	Lincoln	39.7
Guilford	3	22.7	Rockingham	45.1
Henderson	3	25.2	Buncombe	54.3
Polk				
Transylvania				
Subtotal				
Lincoln	3	11.5	Gaston	36.1
Orange	3	12.2	Durham	40.7
Pamlico	3	17.5	Craven	36.3
Randolph	3	27	Guilford	36.4
Rowan	3	15.6	Davidson	41.6
Rutherford	3	26.6	Cleveland	60.5
Swain	3	23.6	Macon	57.6
Jackson				
Subtotal				
Tyrrell	2	29.4	Chowan	49.5
Dare				
Subtotal				
Washington	3	21.9	Martin	36.3
Watauga	3	25.4	Ashe	50.7
Avery				
Subtotal				
North Dakota				

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
59.8	\$972.2	325	447	95,451	\$12,030	0.6
			318	65,281	\$1,405	0.5
			765	160,732	\$13,435	0.6
63.5	\$80.0	89	1,009	87,382	\$15,813	0.4
61.0	\$291.9	265	596	72,264	\$10,111	0.3
44.9	\$150.6	225	243	24,533	\$2,634	0.8
			166	18,288	\$883	0.7
			110	7,194	\$972	0.9
			519	50,015	\$4,489	0.8
63.8	\$237.0	135	159	22,238	\$3,388	0.1
69.9	\$69.7	179	621	51,091	\$6,876	0.1
60.3	\$180.0	199	333	34,860	\$6,271	0.2
54.9	\$261.3	308	920	111,882	\$26,319	0.3
45.7	\$184.0	175	488	44,511	\$73,707	4.1
			188	30,701	\$1,973	0.5
			174	12,675	\$13,516	2.4
			850	87,887	\$89,195	3.2
63.9	\$371.3	283	497	63,177	\$2,036	0.2
59.3	\$442.8	384	485	72,515	\$22,415	0.8
63.7	\$714.6	86	67	50,232	\$4,468	2.1
63.6	\$346.3	312	1,366	148,301	\$60,292	2.6
58.4	\$416.4	309	779	107,555	\$20,504	0.9
39.5	\$208.3	204	505	61,147	\$579	0.1
42.4	\$13.6	69	77	6,624	\$3,395	2.0
			217	18,882	\$8,667	1.8
			294	25,506	\$12,061	1.9
50.5	\$1,214.6	121	83	54,838	\$6,228	11.0
			9	4,961	\$0	0.0
			92	59,799	\$6,228	1.1
63.7	\$1,336.2	280	203	107,280	\$10,447	4.4
49.3	\$42.5	133	674	56,508	\$17,922	2.6
			429	27,037	\$38,526	12.6
			1,103	83,545	\$56,448	5.6

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Adams	2	40	Bowman	26.3
Bowman	3	23.8	Slope	29.0
Foster	3	17	Eddy	35.8
Golden Valley	3	60.5	Stark	36.6
Oliver	3	36.6	Mercer	40.6
Sioux	1	55.2	Morton	^a
Slope	2	23.8	Bowman	37.2
Ohio				
Belmont	3	32	Guernsey	60.4
Monroe				
Subtotal				
Clermont	2	30.4	Highland	38.1
Coshocton	3	23	Holmes	38.3
Franklin	3	27.1	Delaware	47.3
Guernsey	3	23.2	Muskingum	59.7
Noble				
Subtotal				
Holmes	3	19.4	Wayne	41.7
Lorain	3	34.1	Medina	40.2
Meigs	3	24.8	Gallia	44.0
Perry	3	18.6	Fairfield	46.0
Pike	3	17.8	Ross	41.8
Washington	3	44.9	Athens	44.7
Oklahoma				
Cleveland	2	19.7	McClain	54.2
Delaware	2	35.3	Mayes	^a
Greer	3	25.7	Jackson	37.4
Haskell	1	40.8	Leflore	52.1
Hughes	3	9.6	Seminole	37.8
Johnston	2	32.9	Bryan	^a
Lincoln	2	27	Pottawatomie	42.8
McClain	2	19.7	Cleveland	43.2
McCurtain	3	44.3	Choctaw	33.8
Osage	3	46.3	Nowata	48.1
Pawnee	3	29	Payne	42.4

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
73.7	\$5,296.0	701	367	629,677	\$1,957	4.0
71.0	\$5,085.8	714	358	715,177	\$2,442	3.9
64.2	\$4,071.5	526	282	370,231	\$1,461	2.1
63.4	\$3,081.7	489	244	578,700	-\$2,267	-8.3
59.4	\$1,985.4	432	327	400,248	-\$2,528	-8.2
a	\$1,984.2	271	193	704,872	-\$4,992	-13.8
62.8	\$3,196.9	509	263	757,051	\$551	6.7
39.6	\$187.4	224	622	148,287	\$696	0.1
			589	109,650	-\$2,418	-1.0
			1,211	257,937	-\$2,070	-0.1
61.9	\$692.6	292	744	88,298	\$4,162	0.1
61.7	\$1,382.4	453	864	170,087	\$4,602	0.7
52.7	\$1,328.7	407	407	79,620	\$23,129	0.1
40.3	\$348.9	306	802	137,653	-\$1,328	-0.2
			519	99,003	-\$1,885	-1.1
			1,321	236,656	-\$3,213	-0.4
58.3	\$823.5	372	1,404	171,732	\$21,759	3.9
59.8	\$1,242.6	350	778	130,631	\$37,649	0.6
56.0	\$234.0	175	491	84,761	\$1,060	0.3
54.0	\$710.3	208	606	96,603	-\$2,151	-0.4
58.2	\$907.0	376	435	78,311	-\$2,926	-0.7
55.3	\$446.9	296	900	146,504	\$3,630	0.3
45.8	\$289.4	152	1,017	162,308	\$51	0.0
a	a	a	1,303	264,620	\$45,992	8.6
62.6	\$4,381.8	953	478	314,416	-\$2,786	-2.8
47.9	\$208.7	69	872	267,655	\$464	0.3
62.2	\$358.8	280	897	355,192	-\$2,926	-1.6
a	\$99.8	77	624	334,041	\$67	0.1
57.2	\$367.8	294	1,916	431,368	-\$2,256	-0.5
56.8	\$849.8	377	1,046	268,034	\$6,466	1.5
66.2	\$676.4	149	1,573	327,524	\$44,291	8.4
51.9	\$973.6	283	1,196	1,207,462	\$815	0.1
57.6	\$758.4	338	671	263,369	-\$2,320	-0.9

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Pottawatomie	3	27	Lincoln	46.6
Pushmataha	1	21.4	Choctaw	^a
Rogers	3	17.2	Mayes	51.7
Tulsa				
Subtotal				
Seminole	2	9.6	Hughes	45.9
Stephens	3	24.6	Jefferson	37.6
Wagoner	3	15.9	Muskogee	49.2
Oregon				
Baker	2	45.2	Union	33.7
Clackamas	3	27.9	Washington	54.8
Multnomah				
Subtotal				
Coos	3	68.3	Douglas	39.2
Curry				
Subtotal				
Deschutes	3	104.4	Sherman	^a
Crook				
Jefferson				
Subtotal				
Douglas	2	68.3	Coos	49.3
Grant	3	66.1	Harney	28.0
Harney	1	66.1	Grant	^a
Jackson	3	75.8	Klamath	52.5
Josephine				
Subtotal				
Klamath	3	75.8	Jackson	36.7
Lake	2	96.1	Klamath	54.7
Lane	3	39.4	Linn	51.7
Polk	3	17.5	Marion	40.4
Sherman	3	41	Wasco	41.4
Tillamook	2	58.4	Washington	62.5
Clatsop				
Subtotal				
Union	3	50.3	Umatilla	39.7

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
53.4	\$341.1	279	1,448	336,486	-\$1,719	-0.2
a	\$22.0	31	776	256,438	\$482	0.3
48.3	\$612.4	451	1,408	312,870	-\$1,632	-0.1
			954	142,978	\$11,989	0.1
			2,362	455,848	\$10,357	0.1
54.1	\$205.2	135	1,018	277,535	-\$1,499	-0.4
62.4	\$1,703.7	583	1,165	426,884	-\$2,453	-0.3
50.8	\$799.9	433	973	240,660	\$4,677	0.6
66.3	\$706.3	121	704	1,007,737	-\$4,417	-1.6
45.2	\$440.9	190	3,745	179,650	\$69,316	0.8
			577	34,479	\$17,824	0.1
			4,322	214,129	\$87,140	0.4
60.8	\$204.6	61	675	163,021	\$21,656	1.8
			168	84,781	\$1,316	0.3
			843	247,802	\$22,972	1.5
a	\$2,303.3	413	1,235	124,395	-\$5,211	-0.2
			521	916,451	-\$3,888	-1.3
			399	783,466	\$5,857	2.2
			2,155	1,824,312	-\$3,242	-0.1
50.7	\$237.0	73	1,908	401,635	\$3,360	0.2
72.0	\$240.8	54	407	1,080,756	-\$1,819	-1.3
a	\$856.7	134	504	1,358,883	-\$4,801	-4.1
47.5	\$322.7	146	1,623	246,101	\$16,205	0.5
			616	34,565	\$3,426	0.3
			2,239	280,666	\$19,631	0.4
63.3	\$976.2	253	1,066	713,534	-\$70	0.0
45.3	\$1,080.1	119	418	736,694	\$4,883	3.9
48.3	\$374.5	158	2,104	223,720	\$19,301	0.3
59.6	\$1,188.0	343	1,147	171,423	\$12,047	1.1
58.6	\$6,437.1	577	168	425,036	\$1,118	3.5
37.5	\$513.9	127	313	35,580	\$13,750	3.2
			229	22,783	\$3,827	0.5
			542	58,363	\$17,577	1.6
60.3	\$2,252.2	449	832	531,990	\$2,976	0.7

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Wallowa	3	65.8	Union	43.8
Wasco	3	41	Sherman	34.2
Hood River				
Subtotal				
Washington	2	27.9	Clackamas	33.6
Columbia				
Subtotal				
Pennsylvania				
Beaver	2	54.2	Butler	67.0
Allegheny				
Subtotal				
Bucks	3	22.2	Montgomery	53.1
Philadelphia				
Subtotal				
Butler	3	22.5	Armstrong	39.2
Cambria	3	20	Blair	37.3
Chester	3	29.1	Montgomery	48.9
Delaware				
Subtotal				
Clarion	3	28.6	Venango	45.6
Cumberland	3	21	Perry	37.2
Dauphin	3	23.7	Perry	33.7
Franklin	3	22.5	Fulton	43.2
Fulton	3	22.5	Franklin	43.9
Huntingdon	1	26	Blair	47.4
Indiana	3	28	Armstrong	40.8
Juniata	3	12.7	Mifflin	40.9
Lawrence	2	26.2	Butler	49.1
Lehigh	3	16	Northampton	40.1
Luzerne	3	32	Wyoming	47.0
Lycoming	2	32.8	Clinton	40.7
Mifflin	2	12.7	Juniata	54.5
Montgomery	2	22.2	Bucks	50.9
Northampton	3	16	Lehigh	39.3
Perry	2	21	Cumberland	43.2

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
56.2	\$2,070.2	292	459	620,886	-\$429	-0.3
65.8	\$5,316.7	476	470	1,135,198	\$14,410	3.3
			537	28,362	\$20,117	5.7
			1,007	1,163,560	\$34,526	4.4
66.4	\$1,467.4	644	1,681	130,887	\$59,263	0.6
			686	65,567	\$6,351	0.8
			2,367	196,454	\$65,613	0.6
33.0	\$173.1	176	499	53,774	\$1,759	0.0
			334	26,944	\$443	0.0
			833	80,718	\$2,202	0.0
46.9	\$489.8	123	739	83,534	\$17,839	0.1
			9	285	^a	^a
			748	83,819	\$17,839	0.0
60.8	\$536.9	315	972	118,547	\$3,363	0.1
62.7	\$488.4	238	525	87,802	\$2,105	0.1
51.1	\$753.4	295	1,424	175,363	\$87,783	0.6
			63	4,841	\$267	0.0
			1,487	180,204	\$88,050	0.3
54.4	\$467.5	255	457	94,086	\$3,291	0.4
62.8	\$1,282.4	464	970	143,163	\$18,598	0.3
66.3	\$839.7	240	625	86,522	\$6,503	0.1
56.8	\$1,313.6	473	1,304	237,642	\$32,701	1.2
56.1	\$504.9	284	449	94,285	\$3,200	1.3
52.6	\$759.8	272	586	124,857	\$7,052	1.0
59.2	\$653.0	306	767	138,522	\$13,141	0.8
59.1	\$810.0	447	611	86,740	\$11,550	3.1
50.9	\$410.3	189	621	87,177	\$4,441	0.2
59.9	\$582.7	163	425	91,629	\$12,125	0.2
53.0	\$385.9	205	451	57,317	\$854	0.0
59.3	\$956.0	400	841	135,561	\$6,366	0.3
45.5	\$428.2	253	619	79,400	\$6,692	0.8
49.1	\$277.5	136	462	41,552	\$5,952	0.0
60.7	\$965.8	178	396	78,317	\$4,674	0.1
56.8	\$952.3	397	618	114,882	\$6,052	0.7

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Potter	3	30.7	Tioga	50.6
Cameron				
McKean				
Subtotal				
Susquehanna	3	40.7	Lackawanna	44.4
Venango	3	28.6	Crawford	57.3
Forest				
Warren				
Subtotal				
Washington	3	48	Beaver	46.2
Wyoming	3	31.2	Lackawanna	53.7
Sullivan				
Subtotal				
South Carolina				
Abbeville	2	31	Anderson	50.6
Greenwood				
McCormick				
Subtotal				
Aiken	3	21.1	Edgefield	40.9
Allendale	3	13.6	Hampton	44.0
Bamberg	3	17.5	Orangeburg	35.4
Charleston	3	46.8	Dorchester	46.6
Chester	2	21.6	York	56.3
Fairfield				
Subtotal				
Dorchester	3	17.1	Colleton	33.9
Edgefield	2	21.1	Aiken	^a
Georgetown	3	34.7	Horry	43.2
Greenville	2	30.4	Spartanburg	54.0
Pickens				
Subtotal				
Hampton	3	13.6	Allendale	42.5
Jasper	2	28	Hampton	65.4
Beaufort				
Subtotal				

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
49.4	\$484.3	263	292	83,462	\$2,360	0.7
			26	4,121	\$67	0.1
			209	39,045	\$387	0.0
			527	126,628	\$2,813	0.2
55.6	\$364.9	281	703	168,514	\$4,026	0.5
42.7	\$360.9	257	351	46,186	\$1,126	0.1
			34	5,362	\$206	0.3
			390	64,498	\$2,742	0.3
			775	116,046	\$4,074	0.2
53.8	\$388.6	377	1,307	186,190	\$3,868	0.1
46.3	\$376.9	189	307	61,001	\$8,812	1.6
			123	27,317	\$924	0.8
			430	88,318	\$9,736	0.8
49.4	\$227.2	245	471	81,245	\$1,585	0.4
			377	68,065	\$2,197	0.2
			92	20,306	\$521	0.4
			940	169,616	\$4,302	0.3
59.1	\$808.3	399	729	134,069	\$4,668	0.2
56.0	\$1,471.4	270	131	91,891	\$7,683	4.9
64.6	\$1,378.9	421	254	100,925	\$3,250	1.4
53.4	\$354.7	223	266	44,082	\$6,285	0.1
43.7	\$298.4	122	340	80,691	\$1,531	0.3
			172	46,609	\$2,239	0.6
			512	127,300	\$3,770	0.4
66.1	\$693.6	240	314	65,333	\$8,787	0.6
^a	\$253.9	167	271	71,425	\$6,072	2.0
56.8	\$284.9	243	206	53,168	\$5,223	0.5
46.0	\$160.7	168	761	70,382	\$4,146	0.1
			532	46,862	\$1,039	0.1
			1,293	117,244	\$5,185	0.1
57.5	\$1,373.9	297	207	117,387	\$4,662	1.6
34.6	\$273.1	134	123	68,151	\$810	0.3
			99	39,147	\$3,250	0.1
			222	107,298	\$4,060	0.2

(continued)

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Kershaw	3	24.2	Lee	44.7
Lancaster	0	29.7	Chester	^a
Laurens	2	29.5	Newberry	46.3
Lexington	3	32.2	Calhoun	60.4
Newberry	3	21.9	Saluda	39.2
Oconee	1	32.1	Anderson	^a
South Dakota				
Harding	0	55.2	Perkins	^a
Tennessee				
Anderson	3	16.7	Knox	63.2
Bedford	3	23.3	Marshall	44.7
Benton	3	19.5	Humphreys	44.3
Bledsoe	2	18	Rhea	53.8
Cannon	2	21.6	Rutherford	46.2
Carter	3	15.5	Washington	42.5
Cheatham	3	21	Robertson	38.8
Coffee	3	24.9	Warren	53.2
Cumberland	3	29.6	Bledsoe	47.9
De Kalb	3	18	Warren	44.5
Dickson	3	23.1	Humphreys	34.9
Giles	3	18	Lawrence	36.4
Hamilton	2	23.7	Marion	52.3
Hardin	3	21.9	McNairy	47.4
Humphreys	2	19.5	Benton	46.9
Jackson	3	21.5	Putnam	48.7
Jefferson	3	16.4	Cocke	40.4
Knox	3	16.7	Anderson	35.4
Lake	2	27.1	Dyer	45.5
Marion	2	24.6	Hamilton	63.2
Sequatchie				
Subtotal				
Marshall	3	22.9	Giles	40.4
Maury	3	23.1	Marshall	34.0
Morgan	3	23.8	Roane	55.9
Putnam	3	14.7	White	44.7

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
55.3	\$588.7	278	324	72,625	\$13,605	1.6
a	\$198.8	199	500	75,181	\$9,426	0.9
53.7	\$407.2	323	686	126,761	-\$1,460	-0.1
39.6	\$384.8	302	799	93,408	\$21,657	0.5
60.8	\$421.2	260	499	94,597	\$2,437	0.4
a	\$156.3	87	611	66,497	\$40,327	3.2
a	\$3,212.7	313	275	1,702,146	-\$2,479	-13.0
36.8	\$25.2	64	462	40,928	\$793	0.1
55.3	\$696.7	397	1,408	207,434	\$12,571	2.0
55.7	\$564.6	359	433	68,931	-\$248	-0.1
46.2	\$212.3	176	525	95,876	-\$359	-0.3
53.8	\$245.0	198	754	102,762	\$257	0.1
57.5	\$46.4	237	622	38,894	-\$797	-0.1
61.2	\$94.1	226	556	68,158	\$1,838	0.3
46.8	\$924.5	489	968	135,615	\$5,510	0.6
52.1	\$199.4	138	726	100,352	\$2,523	0.4
55.5	\$230.8	216	806	99,160	\$7,674	2.8
65.1	\$154.4	171	1,106	148,565	-\$1,384	-0.2
63.6	\$776.6	545	1,570	249,257	-\$1,448	-0.3
47.7	\$52.7	67	604	56,822	\$1,539	0.0
52.6	\$1,534.2	758	594	115,598	-\$467	-0.1
53.1	\$280.6	145	577	121,983	-\$934	-0.3
51.3	\$149.6	347	605	83,243	-\$804	-0.6
59.6	\$120.8	101	1,147	98,067	-\$1,995	-0.3
64.6	\$45.7	62	1,193	87,809	-\$2,074	0.0
54.5	\$1,327.1	222	80	89,635	\$5,765	6.0
36.8	\$193.7	140	294	51,060	\$889	0.2
			169	25,557	-\$122	-0.1
			463	76,617	\$767	0.1
59.6	\$198.8	212	1,097	166,840	-\$1,169	-0.2
66.0	\$400.0	341	1,532	242,575	-\$2,053	-0.2
44.1	\$107.8	122	328	45,997	\$1,693	0.7
55.3	\$113.6	174	1,120	112,122	-\$1,336	-0.1

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Rhea	2	18	Bledsoe	48.9
Rutherford	2	21.6	Cannon	43.4
Sevier	3	19.9	Jefferson	46.6
Sullivan	3	21.9	Carter	38.1
Trousdale	2	17.6	Macon	44.6
Wilson	2	18.4	Trousdale or Sumner	42.2
Texas				
Andrews	2	27.6	Gaines	47.8
Angelina	2	42.3	Cherokee	60.6
Trinity				
Subtotal				
Atascosa	3	24.5	Wilson	27.5
Bastrop	1	26.2	Lee	41.7
Baylor	3	30.1	Throckmorton	34.6
Bee	2	30.5	Goliad	40.6
Bosque	3	37.3	Johnson	44.6
Bowie	3	37.1	Cass	47.3
Brazoria	3	37.7	Matagorda	48.7
Brazos	3	24	Burleson	74.1
Brooks	2	35.9	Jim Wells	47.6
Jim Hogg				
Subtotal				
Brown	3	25.9	Comanche	43.8
Burleson	2	24	Brazos	40.3
Caldwell	3	28.3	Travis	50.1
Calhoun	3	30.3	Victoria	44.0
Callahan	3	21.3	Taylor	38.8
Chambers	2	34.2	Liberty	48.3
Cherokee	2	31.6	Anderson	36.3
Clay	2	33.3	Wichita	41.7
Coke	3	31.7	Tom Green	53.1
Coleman	2	29.5	Brown	37.1
Cooke	2	31.6	Denton	41.8
De Witt	2	27.9	Victoria	34.5

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
51.1	\$173.6	101	404	56,049	\$1,364	0.3
56.6	\$603.0	346	1,591	195,295	-\$2,665	-0.1
53.4	\$24.9	56	801	71,677	-\$3,850	-0.3
61.9	\$46.5	78	1,315	86,402	-\$901	0.0
55.4	\$21.1	46	405	51,638	\$118	0.1
57.8	\$44.1	86	1,676	210,657	-\$6,828	-0.4
52.2	\$2,143.2	172	142	828,859	-\$630	-0.3
39.4	\$154.0	69	790	117,920	\$1,717	0.1
			518	98,748	\$576	0.3
			1,308	216,668	\$2,005	0.1
72.5	\$1,411.9	484	1,322	708,067	-\$227	0.0
58.3	\$319.2	216	1,765	392,255	-\$1,720	-0.2
65.4	\$2,311.4	372	270	377,871	\$143	0.2
59.4	\$2,123.7	589	686	421,287	\$894	0.2
55.4	\$384.0	277	1,077	548,359	\$7,056	2.5
52.7	\$1,272.8	209	1,138	280,762	\$7,799	0.5
51.3	\$7,610.2	408	1,783	566,809	\$4,238	0.1
25.9	\$743.3	76	1,084	265,163	-\$3,825	-0.2
52.4	\$1,254.3	243	283	458,487	-\$1,521	-1.5
			188	768,209	-\$1,676	-2.2
			471	1,226,696	-\$2,359	-1.4
56.2	\$516.7	444	1,228	516,058	-\$55	0.0
59.7	\$989.2	221	1,337	321,657	-\$3,688	-1.5
49.9	\$476.5	216	1,068	265,269	\$32	0.0
56.0	\$2,808.8	395	257	213,390	\$5,338	1.5
61.2	\$624.9	323	849	488,662	-\$373	-0.2
51.7	\$6,241.3	227	421	241,933	\$9,406	2.2
63.7	\$1,401.4	200	1,429	283,241	\$71,214	9.6
58.3	\$1,238.6	360	818	603,652	\$1,891	1.1
46.9	\$588.8	218	336	482,480	-\$3,851	-6.6
62.9	\$1,249.5	585	837	736,739	-\$4,068	-2.7
58.2	\$1,114.6	472	1,487	478,860	\$888	0.2
65.5	\$575.1	329	1,502	560,093	-\$447	-0.1

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Denton	3	26.9	Wise	35.9
Duval	3	17.5	Jim Wells	35.3
Ector	2	19.6	Midland	66.7
Crane				
Ward				
Winkler				
Subtotal				
Fayette	3	19.3	Lee	32.8
Frio	3	33.5	LaSalle	24.1
Glasscock	3	30.7	Martin	40.6
Goliad	1	26	Refugio	55.4
Gray	3	22.1	Roberts	41.8
Hamilton	3	31.4	Coryell	34.5
Hansford	3	26	Ochiltree	34.2
Hardeman	2	21.3	Foard	38.3
Harris	3	25.6	Waller	50.6
Harrison	3	31.3	Panola	57.5
Hartley	2	24	Moore	36.4
Hays	2	22.1	Guadalupe	57.3
Hemphill	3	21.4	Roberts	57.0
Henderson	3	25	Van Sandt	53.6
Hood	2	24	Parker	52.7
Somervell				
Subtotal				
Hutchinson	2	30.6	Hansford	50.9
Jefferson	3	42	Chambers	52.3
Kent	1	23.7	Stonewall	41.1
Kerr	2	24.2	Gillespie	41.6
Bandera				
Subtotal				
Kimble	3	31.5	Menard	51.3
Kleberg	3	22.6	Nueces	53.4
La Salle	0	33.5	Frio	39.7
Lamar	3	28	Delta	43.5
Lampasas	2	36.5	Mills	49.5

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
64.1	\$1,599.3	583	1,782	362,712	\$4,345	0.1
64.7	\$1,727.9	501	880	844,195	-\$2,551	-1.7
33.3	\$101.1	14	208	462,315	-\$1,173	-0.1
			53	491,112	-\$1,223	-1.7
			85	363,034	-\$500	-0.3
			39	487,734	-\$648	-0.5
			385	1,804,195	-\$3,543	-0.1
67.2	\$868.2	643	2,659	515,108	\$3,962	0.9
75.9	\$1,603.3	264	485	662,124	\$7,687	4.5
59.4	\$3,108.6	361	200	436,528	\$808	5.1
44.6	\$625.8	226	786	433,568	-\$1,385	-1.4
58.2	\$3,086.5	574	341	560,796	\$5,375	1.1
65.5	\$387.5	292	966	465,847	\$625	0.4
65.8	\$7,868.6	842	279	582,092	\$36,721	27.9
61.7	\$4,070.7	731	342	322,727	-\$574	-0.7
49.4	\$2,694.7	119	1,727	311,005	\$24,427	0.0
42.5	\$15.8	7	1,107	214,495	-\$2,054	-0.2
63.6	\$5,838.9	431	245	822,989	\$39,879	36.1
42.7	\$256.0	105	816	298,493	\$3,270	0.2
43.0	\$1,135.1	223	230	623,614	\$2,433	2.9
46.4	\$108.3	28	1,630	367,096	\$8,922	0.8
47.3	\$63.1	114	799	225,450	\$10,523	1.3
			245	71,694	-\$664	-0.5
			1,044	297,144	\$9,859	1.1
49.1	\$2,188.7	239	190	400,166	\$29,932	6.0
47.7	\$6,194.0	297	562	433,597	\$13,336	0.3
58.9	\$1,234.9	271	171	560,952	\$1,028	6.4
58.4	\$559.6	289	778	547,882	-\$1,326	-0.1
			650	364,190	-\$1,535	-0.6
			1,428	912,072	-\$2,861	-0.2
48.7	\$192.1	130	485	773,046	-\$829	-1.2
46.6	\$1,262.8	277	272	^a	\$6,099	1.3
60.3	\$1,571.4	178	280	526,978	\$314	0.5
56.5	\$2,834.3	745	1,539	431,136	\$1,241	0.1
50.5	\$233.8	259	746	434,737	-\$2,462	-1.0

(continued)

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Burnet				
Subtotal				
Lavaca	3	34.1	DeWitt	40.5
Lee	3	19.3	Fayette	36.2
Limestone	3	26.6	Falls	48.3
Mason	2	29.2	McCulloch	50.8
Llano				
Subtotal				
Matagorda	3	25	Wharton	44.5
Medina	2	40	Bexar	55.6
Midland	3	19.2	Martin	46.6
Mills	3	21.7	San Saba	39.1
Mitchell	2	30.5	Nolan	34.8
Montague	3	34.2	Cooke	43.1
Motley	1	31.6	Cottle	46.9
Oldham	1	29.5	Deaf Smith	48.8
Palo Pinto	2	19	Parker	53.4
Jack				
Subtotal				
Panola	1	28.6	Shelby	61.0
Polk	3	43.9	Walker	65.5
Presidio	3	26.5	Brewster	69.4
Red River	3	29.6	Lamar	48.8
Reeves	1	76.4	Ector	58.8
Loving				
Subtotal				
Roberts	0	21.4	Hemphill	^a
Rusk	3	29	Panola	42.1
San Augustine	3	44.2	Jasper	79.4
Scurry	3	32.9	Fisher	34.0
Shackelford	2	23.7	Callahan	44.3
Shelby	2	19.3	San Augustine	^a
Starr	3	50.3	Hidalgo	38.0
Stephens	2	24	Shackelford	41.0
Stonewall	3	23.7	Kent	36.0

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
			1,110	537,198	\$130	0.0
			1,856	971,935	-\$2,332	-0.3
59.5	\$1,539.9	550	2,558	526,067	-\$2,397	-0.7
63.8	\$260.6	353	1,685	344,475	-\$130	-0.1
51.7	\$1,326.7	420	1,212	442,882	-\$59	0.0
49.2	\$237.0	202	565	595,265	\$1	0.0
			565	532,277	-\$710	-0.3
			1,130	1,127,542	-\$709	-0.2
55.5	\$9,735.8	727	768	550,642	\$22,489	3.5
44.4	\$2,353.0	551	1,570	749,653	\$4,539	0.9
53.4	\$1,765.5	369	411	863,073	\$200	0.0
60.9	\$382.5	308	731	425,370	-\$1,757	-2.3
65.2	\$3,614.7	871	378	541,253	-\$2,667	-2.2
56.9	\$635.8	231	1,234	493,542	-\$4,243	-1.4
53.1	\$2,048.5	397	214	589,947	\$757	3.5
51.2	\$2,758.9	278	140	841,907	\$9,033	20.9
46.6	\$241.7	216	830	524,449	-\$4,491	-1.0
			730	531,787	-\$2,934	-2.6
			1,560	1,056,236	-\$7,425	-1.4
39.0	\$104.4	76	866	202,258	\$4,370	1.2
34.5	\$20.9	27	551	135,988	\$998	0.1
30.6	\$209.8	18	138	1,690,096	-\$204	-0.3
51.2	\$2,056.3	377	1,088	444,611	\$6,652	3.1
41.2	\$1,792.4	122	176	1,013,803	\$4,157	2.4
			14	352,072	-\$92	-3.2
			190	1,365,875	\$4,065	2.3
^a	\$838.2	136	96	566,057	-\$234	-1.6
57.9	\$168.5	132	1,296	267,448	\$5,567	0.7
20.6	\$29.6	31	291	65,250	\$2,251	1.8
66.0	\$4,176.7	983	606	478,576	-\$3,251	-1.1
55.7	\$468.9	222	250	515,842	-\$1,219	-1.7
^a	\$155.3	86	1,047	201,427	\$28,328	7.0
62.0	\$3,278.9	378	609	636,083	\$16,635	4.4
59.0	\$135.2	147	454	464,737	-\$157	-0.1
64.0	\$2,169.4	499	305	483,523	-\$3,251	-10.0

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Tarrant	2	28.2	Parker	66.5
Throckmorton	3	30.1	Baylor	45.6
Travis	2	26.8	Williamson	45.1
Val Verde	2	70.1	Uvalde	54.8
Kinney				
Maverick				
Subtotal				
Victoria	3	25.4	Jackson	39.5
Walker	3	29.2	Madison	57.8
Waller	3	15.6	Austin	43.0
Wise	2	26.9	Denton	43.9
Wood	2	27.2	Hopkins	50.9
Rains				
Subtotal				
Young	3	32.9	Stephens	38.3
Zapata	3	48.2	Webb	59.8
Utah				
Beaver	3	46.4	Garfield	46.1
Emery	2	53.8	Sanpete	42.0
Carbon				
Subtotal				
Garfield	3	46.4	Beaver	39.5
Kane				
Subtotal				
Juab	2	37.9	Utah	45.1
Rich	2	55.5	Summit	41.9
Salt Lake	2	32.3	Utah	73.3
Sanpete	2	40.8	Juab	29.8
Sevier	1	52.4	Sanpete	^a
Piute				
Subtotal				
Summit	2	50.4	Weber	49.3
Tooele	2	48	Salt Lake	48.1
Vermont				
Caledonia	3	38.6	Lamoille	64.8

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
33.5	\$385.1	117	1,048	184,081	\$7,439	0.0
54.4	\$919.2	269	249	562,070	\$936	2.6
54.9	\$1,264.5	544	1,038	396,165	-\$118	0.0
45.2	\$898.5	138	238	1,748,028	-\$3,516	-0.7
			128	628,811	-\$3,631	-10.3
			169	470,270	-\$1,635	-0.4
			535	2,847,109	-\$8,781	-0.9
60.5	\$3,164.5	693	1,084	458,111	\$781	0.0
42.2	\$63.4	21	826	183,988	\$3,869	0.5
57.0	\$2,537.2	200	1,066	238,110	\$1,700	0.4
56.1	\$326.6	137	2,075	411,737	-\$2,729	-0.4
49.1	\$188.6	172	1,331	214,656	\$11,624	2.1
			493	94,427	\$1,800	1.6
			1,824	309,083	\$13,423	2.0
61.7	\$1,165.5	367	709	553,406	-\$3,430	-1.0
40.2	\$169.2	76	323	403,273	\$984	0.8
53.9	\$145.1	73	219	130,994	\$2,267	3.1
58.0	\$190.6	116	450	158,798	\$294	0.2
			199	201,679	-\$938	-0.3
			649	360,477	-\$644	-0.1
60.5	\$67.0	32	285	121,381	\$26	0.0
			143	175,384	\$181	0.2
			428	296,765	\$207	0.1
54.9	\$1,172.7	233	228	275,632	\$2,688	2.9
58.1	\$280.7	28	162	523,744	\$3,708	13.9
26.7	\$172.3	22	593	113,912	\$5,181	0.0
70.2	\$321.1	165	776	359,717	\$18,179	7.3
^a	\$400.5	159	478	147,032	\$10,818	4.3
			106	44,540	\$2,023	11.7
			584	191,572	\$12,841	4.7
50.7	\$145.7	58	476	589,528	\$2,844	0.4
51.9	\$224.3	47	332	291,746	\$2,734	0.5
35.2	\$235.6	237	452	94,255	\$7,806	1.5

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Essex				
Subtotal				
Chittenden	1	33.3	Franklin	63.8
Washington				
Subtotal				
Lamoille	2	36.6	Chittenden	52.3
Rutland	3	33.3	Addison	52.4
Bennington				
Subtotal				
Windham	1	71.4	Rutland	48.1
Virginia				
Albemarle	3	28.8	Orange	52.1
Greene				
Nelson				
Subtotal				
Appomattox	2	18.1	Campbell	45.4
Bedford	3	30.5	Botetourt	44.3
Campbell	3	18.1	Appomattox	44.2
Amherst				
Subtotal				
Chesapeake	3	20.9	Suffolk	47.1
Virginia Beach				
Subtotal				
Culpeper	3	20	Orange	48.2
Rappahannock				
Subtotal				
Fauquier	3	24.7	Culpeper	46.4
Prince William				
Subtotal				
Gloucester	3	41	New Kent	50.7
Mathews				
Middlesex				
Subtotal				

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96			
			79	25,497	\$6,492	7.0			
			531	119,752	\$14,298	2.4			
36.2	\$362.3	155	456	83,355	\$6,921	0.2			
			344	56,290	\$4,332	0.3			
			800	139,645	\$11,253	0.2			
47.7	\$116.9	98	297	48,967	\$3,233	0.7			
47.6	\$340.5	180	530	125,770	\$6,629	0.5			
			171	32,374	\$4,877	0.6			
			701	158,144	\$11,506	0.5			
51.9	\$86.6	69	305	46,818	\$5,535	0.6			
			47.9	\$406.2	205	747	172,251	\$11,275	0.4
					198	33,679	-\$890	-0.4	
					357	73,200	\$1,319	0.5	
					1,302	279,130	\$11,704	0.3	
54.6	\$118.3	209	353	76,643	-\$1,143	-0.5			
55.7	\$200.0	198	1,198	194,946	-\$1,701	-0.1			
55.8	\$419.8	444	621	140,671	\$2,200	0.1			
				406	92,720	\$122	0.0		
				1,027	233,391	\$2,322	0.1		
52.9	\$1,139.0	154	201	60,667	\$8,360	0.2			
				147	29,958	\$6,993	0.1		
				348	90,625	\$15,353	0.1		
51.8	\$660.0	246	521	114,926	\$8,552	1.3			
				335	72,141	-\$557	-0.3		
				856	187,067	\$7,995	0.9		
53.6	\$554.4	141	957	239,034	\$15,969	1.0			
				261	35,936	-\$1,265	0.0		
				1,218	274,970	\$14,704	0.2		
49.3	\$465.5	147	108	23,211	\$1,335	0.2			
				58	8,421	\$1,319	0.6		
				67	18,263	\$891	0.4		
				233	49,895	\$3,544	0.3		

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Goochland	1	30.8	Louisa	^a
Powhatan				
Subtotal				
New Kent	3	29.1	Hanover	51.8
Henrico				
James City				
York				
Hampton				
Newport News				
Subtotal				
Prince George	2	33.3	New Kent	42.6
Rockbridge	2	41	Botetourt	47.2
Shenandoah	2	24.7	Frederick	45.5
Spotsylvania	3	38.3	Fauquier	57.1
King George				
Stafford				
Subtotal				
Tazewell	3	32.8	Smyth	52.9
Buchanan				
Subtotal				
Washington				
Asotin	1	30.5	Garfield	^a
Benton	2	36.9	Franklin	39.5
Clark	2	79.9	Lewis	57.3
Cowlitz				
Skamania				
Wahkiakum				
Subtotal				
Ferry	1	50.7	Stevens	^a
Kittitas	3	38	Yakima	48.8
Klickitat	3	67.4	Yakima	38.9
Pierce	3	58.2	Snohomish	58.9
King				
Kitsap				

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
a	\$263.9	128	229	46,789	\$1,334	0.3
			208	43,088	\$1,016	0.3
			437	89,877	\$2,350	0.3
48.2	\$836.7	123	64	16,392	\$688	0.3
			154	26,403	\$2,728	0.0
			58	8,861	\$874	0.1
			39	1,976	\$1,260	0.1
			a	a	\$0	0.0
			a	a	\$0	0.0
			315	53,632	\$5,549	0.0
57.4	\$338.1	143	133	44,981	\$1,612	0.2
52.8	\$169.5	129	631	140,110	\$3,371	0.6
54.5	\$517.3	160	841	126,844	\$12,385	1.9
42.9	\$573.1	283	253	47,947	-\$859	0.0
			139	34,180	\$2,884	0.8
			158	19,896	-\$1,028	-0.1
			550	102,023	\$998	0.0
47.1	\$63.3	101	488	133,601	\$150	0.0
			70	6,303	\$331	0.1
			558	139,904	\$480	0.0
a	\$2,313.9	176	140	304,471	\$1,588	0.4
60.5	\$4,998.2	354	1,078	611,903	\$65,240	2.2
42.7	\$131.1	70	1,175	72,841	\$12,605	0.2
			349	31,103	\$16,718	0.9
			63	4,220	-\$789	-0.5
			108	13,379	\$495	0.7
			1,695	121,543	\$29,028	0.3
a	\$147.8	44	179	809,816	\$1,261	1.3
51.2	\$362.1	113	757	177,815	\$20,531	3.7
61.1	\$3,929.1	414	530	588,732	\$10,415	3.2
41.1	\$358.9	113	989	50,868	\$21,743	0.2
			1,091	41,653	\$41,438	0.1
			359	19,129	\$658	0.0

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Mason				
Thurston				
Subtotal				
Skagit	2	31	Snohomish	53.9
Island				
San Juan				
Subtotal				
Snohomish	2	31	Skagit	57.6
Clallam				
Jefferson				
Subtotal				
Stevens	2	50.7	Ferry	43.1
West Virginia				
Barbour	1	23.1	Randolph	^a
Braxton	2	33.7	Nicholas	66.6
Clay				
Subtotal				
Cabell	3	29.3	Lincoln	55.1
Wayne				
Subtotal				
Gilmer	2	24.1	Lewis	65.9
Calhoun				
Subtotal				
Hampshire	3	23.7	Mineral	43.0
Hardy	3	14	Grant	42.4
Jackson	2	21.4	Roane	48.9
Jefferson	3	14.6	Berkeley	50.8
Lewis	1	18	Harrison	57.4
Upshur				
Subtotal				
Lincoln	3	29.3	Cabell	54.8
Boone				
Logan				
Subtotal				
Marion	3	15.5	Monongalia	63.8

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
			211	19,986	\$3,282	0.4
			832	56,300	\$20,354	0.5
			3,482	187,936	\$87,474	0.1
46.1	\$556.1	166	714	93,495	\$63,228	3.1
			261	15,900	\$2,319	0.2
			174	16,887	\$201	0.1
			1,149	126,282	\$65,748	1.7
42.4	\$642.5	127	1,139	60,588	\$23,187	0.2
			292	21,034	\$2,411	0.2
			144	13,091	\$351	0.1
			1,575	94,713	\$25,948	0.2
56.9	\$797.2	306	989	525,121	\$6,243	1.1
a	\$4.2	27	437	86,546	-\$1,628	-0.8
33.4	\$59.7	53	280	67,081	-\$796	-0.4
			100	17,292	-\$265	-0.2
			380	84,373	-\$1,061	-0.3
44.9	\$38.5	65	305	31,987	\$341	0.0
			151	28,622	-\$505	-0.1
			456	60,609	-\$165	0.0
34.1	\$38.0	51	214	63,317	-\$1,562	-1.5
			171	38,442	-\$432	-0.5
			385	101,759	-\$1,994	-1.0
57.0	\$602.7	184	547	140,416	\$683	0.3
57.6	\$454.1	158	467	142,940	\$8,158	4.0
51.1	\$57.2	110	730	116,677	-\$2,715	-0.6
49.2	\$776.1	155	357	72,978	\$1,136	0.1
42.6	\$63.6	50	364	79,427	-\$1,581	-0.6
			399	64,282	-\$692	-0.2
			763	143,709	-\$2,272	-0.4
45.2	\$20.2	60	214	27,435	-\$1,038	-0.4
			23	2,335	a	a
			10	a	-\$57	0.0
			247	29,770	-\$1,094	-0.1
36.2	\$35.6	37	317	39,350	-\$1,350	-0.1

(continued)

Appendix II
Characteristics of FSA County Offices With
Three or Fewer Permanent Full-Time
Employees

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Taylor				
Subtotal				
Mercer	2	35.7	Raleigh	58.1
Mineral	1	23.7	Hampshire	54.0
Monongalia	2	15.5	Marion	29.9
Nicholas	2	43.4	Braxton	60.9
Webster				
Subtotal				
Pendleton	3	30.7	Grant	41.9
Pocahontas	3	33.7	Greenbrier	49.9
Preston	3	24.5	Monongalia	52.4
Raleigh	3	35.7	Mercer	73.2
Fayette				
Summers				
Wyoming				
Subtotal				
Tyler	2	42.9	Marshall	57.9
Wetzel				
Subtotal				
Wisconsin				
Adams	2	25.6	Juneau	38.8
Forest	3	42.5	Lincoln	46.8
Florence				
Oneida				
Vilas				
Subtotal				
Marinette	3	22.7	Oconto	38.4
Marquette	3	20.1	Wautoma	35.2
Rusk	3	36.8	Barron	57.2
Sawyer				
Subtotal				
Wyoming				
Big Horn	3	39	Washakie	45.4
Carbon	2	148.7	Natrona	52.7
Albany				

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96
			278	43,697	\$740	0.4
			595	83,047	-\$610	-0.1
41.9	\$12.5	39	409	53,450	-\$648	-0.1
46.0	\$137.4	104	343	79,655	\$761	0.2
70.1	\$4.9	16	430	58,074	-\$1,930	-0.1
39.1	\$64.8	74	304	39,658	-\$608	-0.2
			74	8,043	-\$369	-0.3
			378	47,701	-\$976	-0.2
58.1	\$998.6	279	590	175,319	\$6,793	5.1
50.1	\$172.4	173	357	128,965	-\$1,742	-1.2
47.6	\$189.3	134	866	151,697	-\$2,725	-0.6
26.8	\$59.4	106	260	35,439	-\$783	-0.1
			205	23,065	-\$783	-0.1
			316	57,178	-\$141	-0.1
			31	3,978	-\$126	0.0
			812	119,660	-\$1,832	-0.1
42.1	\$34.8	59	234	48,031	-\$166	-0.1
			260	47,771	-\$411	-0.1
			494	95,802	-\$577	-0.1
61.2	\$1,186.5	428	360	121,572	\$5,741	2.3
53.2	\$90.7	179	111	26,150	-\$429	-0.3
			86	19,371	-\$954	-1.1
			117	39,036	\$1,951	0.3
			44	7,578	\$1,141	0.3
			358	92,135	\$1,710	0.1
61.6	\$1,040.2	530	551	131,641	-\$2,866	-0.4
64.8	\$1,374.3	526	443	124,804	\$1,303	0.6
42.8	\$696.7	521	578	159,104	-\$279	-0.1
			184	48,463	\$2,239	0.8
			762	207,567	\$1,960	0.4
54.6	\$495.9	271	495	443,434	\$6,763	4.0
47.3	\$347.3	49	310	2,281,657	\$4,457	1.4
			315	1,922,304	\$4,105	0.7

(continued)

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Dollars in thousands

State/FSA county office/other counties served	Number of permanent full-time employees	Estimated driving distance to another FSA office		Percent of workload spent on administration, 1997
		Miles	FSA county office	
Subtotal				
Converse	3	55	Niobrara	39.1
Natrona	2	50.2	Converse	72.8
Niobrara	3	55	Converse	44.6
Sheridan	3	33.6	Johnson	55.6
Sweetwater	2	101	Fremont	63.5
Sublette				
Subtotal				
Uinta	1	101.9	Sweetwater	64.7
Weston	2	47.4	Crook	54.6

**Appendix II
 Characteristics of FSA County Offices With
 Three or Fewer Permanent Full-Time
 Employees**

Percent of workload spent on program delivery, 1997	FSA financial benefits provided, 1997	Number of farmers who received FSA financial benefits, 1997	Number of farms, 1997	Number of farmland acres, 1997	Average total farm income in county, 1995-96	Farm income as a percentage of total county income, 1995-96	
				625	4,203,961	\$8,562	1.0
60.9	\$685.9	91	348	2,515,290	\$2,161	1.0	
27.2	\$276.5	105	311	2,806,707	-\$156	0.0	
55.4	\$1,085.6	156	278	1,608,318	\$1,854	3.6	
44.4	\$473.7	96	568	1,608,206	\$1,642	0.3	
36.5	\$466.5	42	160	1,420,993	\$396	0.0	
				275	591,779	\$3,384	2.9
				435	2,012,772	\$3,780	0.4
35.3	\$71.9	29	300	940,013	\$1,213	0.3	
45.4	\$405.2	109	233	1,420,632	\$2,093	1.5	

Notes: Farm income may be negative because of the Department of Commerce's Bureau of Economic Analysis reports farm income as net profit and does not include the value of agricultural products sold from inventory.

Subtotals may not add due to rounding.

^aData not available.

^bEstimated driving distance did not appear reasonable when checked against a map. We have reported the straight-line distance instead.

Sources: All data on county offices, county office employees, workload, benefits provided, number of farmers receiving benefits, number of farms, and number of farmland acres, USDA. All data on farm income and farm income as a percentage of total county income, Department of Commerce. Information on estimated driving distances was calculated using MapQuest.com, Inc. software.

Small FSA County Offices That Are Closest to an Office in Another State

State	FSA county office	Number of permanent full-time employees	Proximity to next closest FSA office within the state (estimated driving distance in miles)		Proximity to next closest FSA office in another state (estimated driving distance in miles)	
			Miles	FSA county office	Miles	FSA county office
AL	Marion	3	32	Lamar	26.7	Itawamba, MS
CA	Imperial	3	88.1	Riverside	64.8	Yuma, AZ
CA	Modoc	3	104.9	Lassen	55.8	Lake, OR
CO	La Plata	2	44.6	Montezuma	35.6	San Juan, NM
CO	Las Animas	2	81.9	Otero	22.6	Colfax, NM
CO	Sedgwick	3	32	Phillips	15.4	Deuel, NE
DE	New Castle	3	39.5	Kent	7.1	Cecil, MD
FL	Gadsden	2	24.6	Leon	23.3	Decatur, GA
ID	Lemhi	1	138.4	Butte	92	Ravalli, MT
ID	Oneida	3	57.3	Franklin	32.6	Box Elder, UT
ID	Payette	2	11	Washington	8.4	Malheur, OR
IL	Wabash	3	23	Lawrence	12.4	Gibson, IN
IN	Perry	0	24	Warrick	12.6	Daviess, KY
IN	Steuben	3	23.1	De Kalb	23.1	Branch, MI
IN	Vanderburgh	3	15.3	Warrick	9	Henderson, KY
IA	W. Pottawattamie	0	24	E. Pottawattamie	5.1	Sarpy, NE
KY	Boone	3	31.2	Grant	30.8	Dearborn, IN
KY	Meade	3	31.8	Breckenridge	13.6	Harrison, IN
LA	Washington	3	25.2	Tangipahoa	23	Walthall, MS
MD	Garrett	3	47.9	Allegany	19.1	Preston, WV
MD	Washington	2	25.3	Frederick	21.8	Berkeley, WV
MA	Berkshire	2	56.6	Hampshire	33.5	Columbia, NY
MA	Middlesex	3	38.4	Worcester	27.8	Hillsboro, NH
MI	Menominee	3	51	Delta	23.6	Marinette, WI
MN	Washington	2	41.8	Dakota	30.1	St. Croix, WI
MS	Adams	2	40.7	Claiborne	10.2	Concordia, LA
MO	Barry	3	41.9	Newton	37	Carroll, AR
MO	Marion	3	23.9	Ralls	16.4	Adams, IL
MO	Putnam	3	24.1	Sullivan	20.7	Appanoose, IA
MO	Ripley	3	31.8	Butler	29	Randolph, AR
MO	St. Louis	3	24.2	St. Charles	21.8	St. Clair, IL
NV	Clark	2	243.9	White Pine	118.4	Washington, UT
NH	Cheshire	2	51	Hillsborough	20.1	Windham, VT
NH	Coos	2	48.5	Grafton	30.7	Caledonia, VT
NH	Grafton	3	50.1	Coos	25.9	Caledonia, VT

(continued)

**Appendix III
Small FSA County Offices That Are Closest
to an Office in Another State**

State	FSA county office	Number of permanent full-time employees	Proximity to next closest FSA office within the state (estimated driving distance in miles)		Proximity to next closest FSA office in another state (estimated driving distance in miles)	
			Miles	FSA county office	Miles	FSA county office
NH	Hillsborough	1	31.7	Merrimack	27.8	Middlesex, MA
NM	Colfax	2	81.4	Union	22.6	Las Animas, CO
NM	McKinley	1	133.8	San Juan	94.5	Apache, AZ
NM	San Juan	2	133.8	McKinley	35.6	La Plata, CO
NY	Clinton	2	58.3	Franklin	54.9	Franklin, VT
NY	Columbia	3	37.9	Rensselaer	33.5	Berkshire, MA
NY	Suffolk	1	118.1	Dutchess	58.9	New London, CT
NC	Cherokee	2	43.9	Swain	19.1	Union, GA
NC	Watauga	3	25.4	Ashe	23.1	Johnson, TN
ND	Adams	2	40	Bowman	39.9	Perkins, SD
ND	Golden Valley	3	60.5	Stark	10.2	Wibaux, MT
ND	Sioux	1	55.2	Morton	47.9	Corson, SD
OH	Meigs	3	24.8	Gallia	15.5	Mason, WV
OH	Washington	3	44.9	Athens	15	Mill Run, WV
OK	McCurtain	3	44.3	Choctaw	31.3	Red River, TX
OK	Osage	3	46.3	Nowata	35.6	Chautauqua, KS
OR	Jackson	3	75.8	Klamath	50.8	Siskiyou, CA
OR	Lake	2	96.1	Klamath	55.8	Modoc, CA
OR	Sherman	3	41	Wasco	30.7	Klickitat, WA
OR	Wasco	3	41	Sherman	36.3	Klickitat, WA
PA	Beaver	2	54.2	Butler	36.8	Columbiana, OH
PA	Chester	3	29.1	Montgomery	24.7	New Castle, DE
PA	Washington	3	48	Beaver	39.5	Marshall, WV
SD	Harding	0	55.2	Perkins	42.6	Bowman, ND
TX	Bowie	3	37.1	Cass	24.2	Miller, AR
TX	Cooke	2	31.6	Denton	22.5	Love, OK
TX	Lamar	3	28	Delta	26.2	Choctaw, OK
VT	Caledonia	3	38.6	Lamoille	25.9	Grafton, NH
VT	Windham	1	71.4	Rutland	20.1	Cheshire, NH
VA	Tazewell	3	32.8	Smyth	30	Mercer, WV
WA	Asotin	1	30.5	Garfield	0.7	Nez Perce, ID
WA	Clark	2	79.9	Lewis	29.3	Clackamas, OR
WA	Klickitat	3	67.4	Yakima	30.7	Sherman, OR
WV	Mercer	2	35.7	Raleigh	30	Tazewell, VA
WV	Mineral	1	23.7	Hampshire	22.7	Allegany, MD
WV	Preston	3	24.5	Monongolia	19.1	Garrett, MD

(continued)

Appendix III
Small FSA County Offices That Are Closest
to an Office in Another State

State	FSA county office	Number of permanent full-time employees	Proximity to next closest FSA office within the state (estimated driving distance in miles)		Proximity to next closest FSA office in another state (estimated driving distance in miles)	
			Miles	FSA county office	Miles	FSA county office
WY	Carbon	2	148.7	Natrona	128.5	Routt, CO
WY	Uinta	1	101.9	Sweetwater	56.5	Summit, UT

Sources: Information on employees, FSA's database. Driving distances computed using MapQuest.com, Inc. software.

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U.S. Department of Agriculture: Administrative Streamlining Is Expected to Continue Through 2002 (GAO/RCED-99-34, Dec. 11, 1998).

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