

GAO

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Report to the Chairman, Committee on  
Finance, U.S. Senate

June 1993

# TAX POLICY

## Puerto Rico and the Section 936 Tax Credit



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General Government Division

B-253336

June 8, 1993

The Honorable Daniel P. Moynihan  
Chairman, Committee on Finance  
United States Senate

Dear Mr. Chairman:

In response to your request, this report presents information relevant to Congress' consideration of proposals to revise the Internal Revenue Code section 936 tax credit, which primarily affects Puerto Rico and the subsidiaries of U.S. companies that operate there. Under section 936, income earned by U.S. firms from operations in U.S. possessions is effectively exempt from federal corporate income taxes. Section 936 also exempts income from certain passive investments of section 936 corporations in the possessions and other qualified locations.<sup>1</sup>

Recently, several proposals have been offered to modify or replace section 936. You asked for information to assist Congress as it considers revisions to the section 936 tax credit. Specifically, you asked for information on

- (1) the effects on federal revenues and Puerto Rico's economy of linking section 936 credits directly to the amount of employment and real investments generated by U.S. corporations in Puerto Rico;
- (2) the possible multiplier effect that section 936 firms have on the Puerto Rican economy;
- (3) changes in the Puerto Rican economy over the past 2 decades;
- (4) investments creating qualified possessions source investment income (QPSI) in Puerto Rico and the Caribbean, and charitable contributions made and local taxes paid by section 936 firms;
- (5) the volume of maritime shipments to and from Puerto Rico;
- (6) the distribution of tax benefits by industry;
- (7) the tax benefits for each industry compared to their real investments, employment, and employee compensation in Puerto Rico; and

<sup>1</sup>Specific limitations on the availability of the section 936 tax credit are discussed on pages 2 and 3.

(8) the first-round changes in tax credits that section 936 companies could claim if section 936 credits were limited to various levels of employee compensation.

This letter provides background information, addresses issues concerning estimating the effects of alternatives to the section 936 tax credit, and discusses the possible multiplier effects of section 936 firms on the Puerto Rican economy. The letter also summarizes information relating to changes in the Puerto Rican economy since 1971 and to the distribution of tax benefits, employment, and compensation among section 936 manufacturing firms. More detailed information on these topics as well as on your additional interests is provided in appendixes I and II.

## Background

Income derived from operations of U.S. corporations in U.S. possessions has been subject to special tax provisions since the Revenue Act of 1921. These provisions were primarily intended to help U.S. corporations compete with foreign firms in the Philippines (then a U.S. possession). Since 1948, when Puerto Rico adjusted its tax policies with the Industrial Incentives Act of 1948, most U.S. subsidiaries in Puerto Rico have been completely or partially exempt from Puerto Rican taxes as well as from the U.S. income tax.

With the Tax Reform Act of 1976, Congress connected the special tax provisions with the development of possessions' economies. The Senate Finance Committee report on the 1976 act portrayed the purpose of these special provisions as "assist[ing] the U.S. possessions in obtaining employment producing investments by U.S. corporations." The 1976 act created section 936, which revised the treatment of possessions source income. Since 1983, over 99 percent of the benefits of this section have gone to companies operating in Puerto Rico. The Joint Committee on Taxation estimates that federal revenues forgone due to the section 936 tax credit will total \$3.9 billion in fiscal year 1994.

Under section 936, the tax credit equals the full amount of the U.S. income tax liability on possessions source income. Firms qualify for the credit if, over a three year period preceding a taxable year, 80 percent or more of their income was derived from sources within a possession and 75 percent or more of their income was derived from the active conduct of a trade or business within a possession. This provision effectively exempts all possessions source income from U.S. taxation. Dividends repatriated from a U.S. subsidiary to a mainland parent qualify for a dividends-received

deduction, thus allowing tax-free repatriation of possessions income. In addition, the provision exempts from U.S. taxation the income earned on qualified investments made by section 936 firms from their profits earned in the possessions. This income is called qualified possessions source investment income, or QPSII. Puerto Rico established rules to ensure that QPSII funds invested through the island's financial intermediaries meet the act's requirements.

Congress periodically reconsiders the benefits and costs of the section 936 tax credit. In the 1982 Tax Equity and Fiscal Responsibility Act and the 1986 Tax Reform Act, Congress adjusted the section 936 provisions in an attempt to reduce the ratio of federal revenue loss to employment created and investments made in U.S. possessions. Congress principally adjusted the tax treatment of income derived from intangible assets (such as patents, trademarks, and trade names) and passive investments.

Before the 1982 and 1986 adjustments, corporations could (1) reduce their U.S. income taxes by deducting from their U.S. revenues research and development expenses that led to a patent and then (2) transfer the patent (or other intangible asset) to Puerto Rico and realize tax-free income under section 936 from its use in Puerto Rico. In the 1982 act, Congress required that companies allocate some of their income realized in Puerto Rico from intangible assets to their U.S. parents. The 1986 act changed the allocation procedures again to ensure that a greater portion of income from intangible assets was allocated to U.S. parents.

Regarding QPSII, the 1982 act changed the proportion of gross income that a section 936 firm must earn from the active conduct of a possessions trade or business in order to qualify for the section 936 tax credit. The act increased the proportion from 50 to 65 percent. This, in turn, decreased the proportion of gross income that a possessions firm could earn from passive investments and still qualify as a section 936 firm. The 1986 act raised the proportion again so that a firm must derive 75 percent of its gross income from the active conduct of a trade or business and no more than 25 percent from passive investments.

The 1986 act also expanded the eligible activities in which QPSII funds could be invested and still qualify for tax exemption. QPSII could now be earned on deposits from which the Government Development Bank and other financial institutions in Puerto Rico made loans for the acquisition or construction of active business assets or development projects in qualified Caribbean Basin Initiative (CBI) countries.

## Debate Over Effectiveness of Section 936

Significant debate continues over the effectiveness of section 936 as an impetus for development in Puerto Rico. On one hand, the Puerto Rican economy has improved substantially in the post-World War II period. By developing tax policies to complement the federal government's possessions source income tax credit, Puerto Rico has attracted considerable manufacturing industry to the island. Propelled by this growth in the manufacturing sector, Puerto Rico's real gross national product (GNP) has increased more than four-fold since 1947. On the other hand, by mainland U.S. standards, Puerto Rico remains a poor island. Puerto Rico's real average per capita income rose from \$1,400 in 1947 to \$6,000 in 1991, but it remained less than 30 percent of the U.S. average real per capita income and its 1991 unemployment rate of 16 percent was more than double the mainland's unemployment rate of 6.6 percent.<sup>2</sup>

Many proposals have been made to modify or replace the section 936 tax credit. In 1984, the Department of the Treasury proposed that the credit be replaced with a wage credit. Under the wage credit, a firm's tax credit would be linked to the wages it pays in the possessions. The President's fiscal year 1994 budget proposes to retain section 936 but to limit the total amount of credit a section 936 firm can claim on its operating profits to the lesser of its current section 936 tax credits or 60 percent of the wages paid to its employees. In addition, section 936 firms would be able to claim a 100-percent credit against the tax liability on the income from their passive investments that were not more than 80 percent of their tangible assets. The Joint Committee on Taxation staff estimated that the revised section 936 tax credit would increase federal revenues by about \$6.8 billion over 5 years. A principal question associated with these proposals is how they will affect the Puerto Rican economy.

## Results in Brief

The section 936 tax credit provides significant benefits to U.S. subsidiaries that locate in Puerto Rico—\$2.6 billion in 1989, the most recent year for which data on tax benefits, compensation, and employment levels were available. In 1989, section 936 manufacturing corporations' benefits slightly exceeded the average compensation these section 936 firms paid to their employees. Average tax benefits per employee were \$24,300 while average wages paid, including estimated fringe benefits, were \$22,800. For some industries, in particular the chemical industry and its pharmaceutical component, average tax benefits considerably exceeded wages paid. The average tax benefits per chemical industry employee were \$69,800 in 1989, and average compensation was \$32,900.

<sup>2</sup>All dollar amounts in this report are expressed in constant 1991 dollars.

Concerns about the tax benefits in relation to employment generated have led to proposals to revise the section 936 tax credit. If section 936 were changed as the President proposes—by limiting section 936 tax benefits to no more than a 60-percent wage credit—more than half of current section 936 firms we analyzed would not lose any tax credits. The President's proposal would most severely affect 34 firms, or about 11 percent of the 308 section 936 firms with appropriate data that we analyzed. These firms could lose 75 percent or more of the tax credits they otherwise could claim. The 34 firms could lose \$1.3 billion in credits, or about 73 percent of all of the credits section 936 manufacturing firms could lose under this wage credit design. These 34 firms employed 9,623, or about 11 percent of the employees in the 308 firms. (See app. II, table II.7.)

In considering changes to section 936, a key question is the impact on Puerto Rico's economic development. The impact of changing section 936 on Puerto Rico's economic development and growth depends on how the change would affect the use of Puerto Rico's resources, both resources employed directly by section 936 firms as well as resources employed indirectly through Puerto Rican suppliers. The effect of changing section 936 on the employment of Puerto Rico's resources depends on how the tax change affects firms' location decisions and whether the resources would be otherwise employed.

Since the President's proposal centers on wages (labor), the large losses in tax credits under the President's proposal would tend to concentrate in capital intensive firms. Thus, these firms might reconsider their decisions about where to locate. However, the effect of capital intensive firms on the Puerto Rican economy may not be proportional to their capital investments in Puerto Rico or to the tax credits they receive. Because the section 936 credit applies to the income generated in Puerto Rico, not to jobs or investments in plant or equipment, U.S. parent firms may find it advantageous to shift income producing intangible assets, such as patents and trademarks, to their section 936 Puerto Rican subsidiaries. Firms with intangible assets may be able to earn relatively high income in relation to the labor and plant and equipment costs associated with actual production processes. This may account for the variations in tax benefits per employee realized among section 936 manufacturing firms. Although some firms may consider relocating, the kind of detailed information on firms, including firms that may move to Puerto Rico, necessary to estimate the effects of the proposed tax changes on firms' location decisions does not exist.

In addition to the direct effects of firms reducing their Puerto Rican operations, there may also be indirect effects from changing section 936. Investment in Puerto Rico by section 936 firms may lead, through a multiplier effect, to an expansion of income and employment throughout the island. In an economy with high persistent unemployment like Puerto Rico's, investment undoubtedly produces a multiplier effect. However, the magnitude of the multiplier effect depends on whether the resources would have been employed otherwise. It is likely that some portion of those who lose employment due to a change in section 936, either from reduced operations of firms directly benefiting from section 936 or firms indirectly benefiting, would find alternative employment. The relatively high level of education in the Puerto Rican labor force combined with the below average unemployment rate for the well educated suggests such a result. Approximately 40 percent of Puerto Rico's labor force has 13 or more years of education; this segment of the labor force has below average unemployment, 9.6 percent in 1991 compared to an average unemployment rate of 16 percent. We were unable to find estimates of a multiplier that takes into account the possibility of alternative employment for Puerto Rico's resources and the adjustments that would occur in response to price changes resulting from firms' location decisions.

If by revising section 936 Congress wishes to provide more of an incentive for labor intensive firms to expand operations in Puerto Rico, an alternative tax credit could be designed to do so and raise the same estimated revenues as the President's proposal. For example, section 936 firms could receive a tax credit based on wages paid their employees even when such credits would exceed their current section 936 benefits. To raise estimated revenues similar to the President's proposal, each firm's total credits would need to be restricted to a maximum amount, probably somewhat less than the 60-percent limit proposed by the President because labor intensive firms would receive a greater subsidy. Thus, to raise the same revenues, this alternative would reduce the credits available to capital intensive firms more than under the President's proposal.

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## Effect of Section 936 Changes on Puerto Rican Economy Is Difficult to Estimate

Policymakers are keenly interested in the effects alternative tax treatments will have on Puerto Rico's economy, industries receiving the tax credit, and federal revenues. The effects of changing section 936 have been a concern in the past, when statehood was considered for Puerto Rico, a course that precludes application of the section 936 tax credit in Puerto Rico, and now, as Congress considers proposals to limit or replace



section 936 to increase federal revenues while maintaining an adequate economic stimulus for Puerto Rico. The changes in firms' economic incentives due to proposed changes to section 936 can be described, but reliable estimates of the magnitude of the effects cannot be made.

To reliably estimate the magnitude of the effects of possible changes to section 936, the responses of firms would have to be estimated as well as the impact of such responses on the Puerto Rican economy. Options for section 936 firms include relocating from Puerto Rico to the United States or other countries and altering the size or nature of their Puerto Rican operations. Firms that might consider moving to Puerto Rico, i.e., prospective firms, may also respond to any changes in factors such as Puerto Rican labor or capital costs. The ultimate impact of any change to section 936 on the Puerto Rican economy depends on how firms' responses to the change affect their demand for Puerto Rican resources, such as labor.

We reviewed the economics literature on firms' location decisions. The relevant literature, in this case, is on international location decisions, because locations that compete with Puerto Rico include other countries. The literature identifies many factors that influence firms' international location decisions, including such things as labor costs, labor productivity, transportation costs, infrastructure, national stability, and the tax consequences of choosing one location over others.

The literature did not contain a consensus on the magnitude of influence that differing tax regimes have on companies' international location decisions. The importance of tax effects likely depends on firms' individual circumstances and the specific tax. However, the kind of detailed information on firms, including prospective firms, necessary to estimate the effects of substituting a revised tax credit for the current section 936 does not exist.

Some analysts have used models of the Puerto Rican economy to estimate the economic consequences of altering section 936 or granting Puerto Rico statehood. Given the absence of information about the responses of firms to the changes, they had to make assumptions about the behavior of section 936 firms and other firms and input those assumptions to the models. However, without reliable estimates of firms' responses to tax changes, models cannot reliably forecast the effects of tax changes on the Puerto Rican economy.

## Proposals Would Alter Incentives

Although reliable estimates of firms' responses cannot be made, the general change in firms' incentives implicit in proposals to cap the amount of section 936 tax credits can be described. The President's proposal to restrict section 936 tax credits would alter the attractiveness of Puerto Rico for some current and potential section 936 firms. The President's section 936 proposal has the basic effect of substituting, for some firms, the equivalent of a wage credit, limited to 60 percent of wages paid to employees (not including fringe benefits), in place of the current section 936 credit on possessions source income. For other firms, the section 936 credit would not be affected.

Although we were unable to estimate the overall effect on the Puerto Rican economy of wage credit caps that may be placed on the tax credits claimed by section 936 firms, we were able to estimate the initial impact on firms. To illustrate the impact of such limits, we estimated how much the tax credits received by section 936 manufacturing firms in 1989 would be reduced under the President's proposed 60-percent, and also a 100-percent, wage credit cap. We estimated the initial impact including and excluding fringe benefits as part of employee compensation. We accounted for the effect that the President's proposal would have on the tax credits attributable to income earned on section 936 firms' QPSII investments. The estimates are not the same as the federal revenues that might be raised under a wage credit cap. They assume no behavioral response by the section 936 firms to the imposition of the wage credit cap. The estimates were made for the 308 manufacturing firms (about 75 percent of section 936 manufacturing firms) that reported wages on their 1989 Employer's Annual Federal Unemployment (FUTA) Tax Return (Form 940). These 308 firms employed 86 percent of the employees and claimed 87 percent of the tax credits claimed by all section 936 manufacturing firms.

Overall, a wage credit cap on section 936 tax credits would affect less than half of the 308 section 936 manufacturing firms analyzed—35 to 44 percent of the firms would lose at least some tax credits. The most restrictive cap, a 60-percent wage credit applied only to direct wages, would affect 44 percent of the firms. They would lose 68 percent of the tax credits they realized under section 936; they employed 47 percent of the employees in the firms analyzed. The least restrictive cap, a 100-percent wage credit including fringe benefits, would affect 35 percent of the firms. They would lose 52 percent of the tax credits they realize under section 936; they employed 40 percent of the employees in the 308 firms. (See app. II, tables II.7 through II.10.)

The effect of the wage credit is further concentrated if one considers only the companies that would lose 75 percent or more of their tax credits. For example, under the most restrictive cap, 34 firms, or 11 percent of those analyzed, would lose between 75 and 100 percent of the tax credits they claimed. The 34 firms would lose tax credits totaling \$1.3 billion, or an average of 85 percent of the credits they claimed under an unchanged section 936; this is 73 percent of all the credits that would be lost by the 308 firms analyzed. The 34 firms employed 9,623 workers in 1989, 11 percent of the employment of the 308 firms.

Most labor intensive section 936 firms would not be affected. They would not lose any tax credits or, if they did, only a small percentage; thus, their incentive to stay or locate in Puerto Rico would change little if at all. For example, the labor intensive apparel industry paid average compensation per employee of \$12,600 in 1989 but received only \$2,100 of tax benefit per employee. Under the 60- or 100-percent wage credit caps, this industry's tax credits would be changed very little. And, because the tax credits available to labor intensive firms considering Puerto Rico as a location would be similar to those of labor intensive firms already there, potential section 936 firms' incentive to locate in Puerto Rico would be unchanged.

In contrast, many capital intensive section 936 firms would lose substantial tax credits and this may affect their location decisions.<sup>3</sup> For example, the capital intensive pharmaceutical industry, with 1989 average tax benefits per employee of \$71,700 in contrast to average compensation per employee of \$33,800, would lose substantial tax credits under either the 60- or 100-percent wage credit formulation. And, capital intensive firms considering moving to Puerto Rico would likely receive lower tax credits than under the current section 936 and, thus, would be less attracted to Puerto Rico.

However, the effect of capital intensive firms on the Puerto Rican economy may not be proportional to their capital investments in Puerto Rico or to the tax credits they receive. Because the section 936 credit applies to income generated in Puerto Rico, not to jobs or investments in plant or equipment, U.S. parent firms may shift income producing intangible assets, such as patents and trademarks, to their section 936 Puerto Rican subsidiaries. These intangible assets make the subsidiaries capital intensive because intangible assets are capital. Firms with intangible assets may earn relatively high income in relation to the labor,

<sup>3</sup>The proposed changes to section 936 reduce the cost of new labor relative to new capital investments. While this may weaken the incentive for capital intensive firms to stay in or move to Puerto Rico, it may increase their incentive to employ additional labor in the short term.

plant, and equipment costs associated with actual production processes. And high income, not high employment and investment, is what the current section 936 tax credit rewards through tax exemption. Such shifting of intangible assets to Puerto Rico probably accounts for the rapid growth of property income compared to employee compensation for the Puerto Rican manufacturing sector that is shown in appendix I, figure I.3.

As noted previously, the tax credits for most labor intensive firms would not be reduced under a wage credit cap on section 936 tax credits as proposed by the President, but neither would they be increased. If Congress wishes to provide, through a wage credit or other means, an additional incentive for labor intensive firms to locate or expand operations in Puerto Rico, a tax policy could be structured to do so. For example, the President's proposal could be revised so that labor intensive firms would receive a tax credit equal to the greater, rather than the lesser, of section 936 tax credits or a wage credit. Such an alternative could be constructed so that the revenue gain to the federal treasury would be the same as under the President's proposal. However, to obtain the same revenue gain, the maximum wage credit would have to be lower than under the President's proposal. This would reduce the tax credits available to capital intensive firms more than under the President's proposal, but increase the tax credits for labor intensive firms over what is available under section 936. As with the President's proposal, the magnitude of changes that would result from this policy are difficult to estimate with any known degree of precision.

## Economic Development, Input-Output Analysis, and Section 936

One of the most difficult questions posed is the impact of changing section 936 on Puerto Rico's economic development and growth. The impact on economic development and growth depends on how changing section 936 affects the use of Puerto Rico's resources, both resources employed directly by section 936 firms as well as resources employed indirectly through Puerto Rican suppliers.

As already noted, the impact on Puerto Rico's economy of reducing section 936 tax credits may not be proportional to the credits lost because they are not tied to the use of Puerto Rican resources. Section 936 gives some firms an incentive to move intangible assets to subsidiaries in Puerto Rico in order to produce income free from federal tax. The tax credits received can be high in relation to the cost of Puerto Rican resources employed, such as labor. However, to the extent that labor resources would have remained unemployed, their employment by section 936 firms

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increases Puerto Rican income above what it would have been without section 936.

In addition to direct employment and income effects, investments in Puerto Rico by section 936 firms may lead indirectly, through a multiplier effect, to an expansion of employment and income throughout the island. The net gain to Puerto Rico from these indirect jobs depends on whether the labor resources would have had alternative employment. In an economy with high, persistent unemployment like Puerto Rico's, investment does lead, through a multiplier effect, to an expansion of jobs and income that is a multiple of the jobs and income created directly. Puerto Rico's unemployment rate was 16 percent in 1991 and has been above 11 percent since 1971.

At the same time, however, a significant segment of the Puerto Rican labor force is highly educated and has a lower unemployment rate than average. For this reason, it seems unlikely that all of the labor employed indirectly due to section 936 firms' activity would remain unemployed. Approximately 40 percent of Puerto Rico's labor force has 13 or more years of education. The unemployment rate for this segment of the labor force was about 9.6 percent in 1991.

To measure the impact on the Puerto Rican economy of reducing the tax benefits available under section 936 requires first measuring the direct employment and income that would be lost. This would be less than the income and employment of all section 936 firms because the tax benefits lost would be disproportionately concentrated among a relatively small group of firms. More than half of the section 936 manufacturing firms—many of them labor intensive—would not lose any tax benefits, and some displaced Puerto Rican employees would likely have alternative employment opportunities.

Estimating the impact on the Puerto Rican economy of changing section 936 also requires measuring the indirect employment and income that would be lost. This could be estimated by multiplying the net loss of direct income or employment by a multiplier that takes into account alternative employment opportunities for the resources. We were unable to find estimates for a multiplier that would take into account the possibility of alternative employment. The multipliers that we reviewed for Puerto Rico are based on input-output models that measure relationships among existing firms in an economy at a point in time. Such models are not designed to estimate the net impact on resource use of tax changes that

would alter firms' location decisions, nor are they designed to estimate the reallocation of resources that would occur in response to price changes resulting from altered location decisions.

Undoubtedly, section 936 and the exemption from Puerto Rican taxes attracted firms to Puerto Rico. But it is also reasonable to assume that many of these firms would not have moved there or expanded to their present size without a mix of complementary investments by Puerto Rico. For example, adequate transportation, communication, and public utility facilities, as well as a skilled and productive workforce, are needed to support business operations on the scale engaged in by section 936 firms. The Puerto Rican government has long recognized this and took steps to improve the island's infrastructure and education system, and to provide an environment to stimulate economic development. Given this interdependence between private and public investment, it may be overly simplistic to say that section 936 firms "created" a certain number of jobs in Puerto Rico.

## Puerto Rico's Economy

As shown by its GNP and gross domestic product (GDP), Puerto Rico's economy has grown over the past 2 decades. Between 1971 and 1991, Puerto Rico's GNP increased at an average annual rate of 2.2 percent and its GDP increased at an annual average rate of 3.5 percent. (See app. I, fig. I.1.) The growth rate of the Puerto Rican GNP was slightly less than that of the United States, which was 2.3 percent; but the growth rate of the Puerto Rican GDP was considerably higher than that of the United States, which also was 2.3 percent.

The faster growth rate for Puerto Rico's GDP compared to GNP means that an increasing portion of total income produced in Puerto Rico went to U.S. and foreign investors than to Puerto Rican residents. The trends in GDP and GNP are the logical result of Puerto Rico's development strategy, which emphasizes long-term tax reduction to U.S. firms that locate in Puerto Rico, and section 936, which allows tax free repatriation of profits to the mainland. These complementary tax policies are tied to income earned in Puerto Rico and not to investment in plant and equipment or job creation. Over time, these policies attracted industries to Puerto Rico that rely more on capital—including intangible assets—than labor for manufacturing goods. Because relatively little of the cost of manufacturing is paid in the form of wages, and the capital is owned by non-Puerto Ricans, relatively

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little income from these industries is retained in Puerto Rico.<sup>4</sup> A substantial portion of the income generated by these industries is transferred off the island, principally to mainland parents.

This trend is also reflected in the distribution of employee compensation and property income. Domestic net income can be divided between employee compensation and property income (profits and interest) earned by Puerto Rican residents and property income earned by nonresidents. From 1971 through 1991, employee compensation and property income earned by Puerto Rican residents grew at an annual rate of 2.3 percent. The property income received by nonresidents grew at an annual rate of 7.7 percent. (See app. I, fig. I.2.)

This divergence in who receives the income produced in Puerto Rico is related to the sources of investment capital for the Puerto Rican economy. Gross domestic investment is the resources used to replace capital consumed during a year and to add to the stock of capital. A growing proportion of Puerto Rico's gross domestic investment has come from external sources. And, while gross domestic investment from internal savings was positive over the period, without transfer payments from the Puerto Rican and U.S. governments Puerto Ricans consumed more than they produced in GNP. (See app. I, fig. I.8.)

There was a shift in the sources of personal income for Puerto Rican residents in the 1970s. In 1971, employee compensation accounted for 65.6 percent of personal income. In 1991, it accounted for 54.5 percent. The decline in employee compensation as a percentage of personal income occurred abruptly as U.S. transfer payments climbed from 10 percent of personal income in 1973 to 19 percent in 1976. This shift coincides with the introduction of food stamps in 1974. (See app. I, fig. I.9.)

From 1971 to 1991, unemployment in Puerto Rico remained high. The unemployment rate was 11.6 percent, its lowest point over the period, in 1971. Its highest point was 23.4 percent in 1983, and it stood at 16 percent in 1991. Unemployment rates according to the level of education followed patterns similar to the overall unemployment rate. In general, the higher the level of education completed, the lower the unemployment rate. (See app. I, figs. I.10 and I.11.)

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<sup>4</sup>The divergence between GDP and GNP growth was noted in The Committee to Study Puerto Rico's Finances' Report to the Governor, (Dec. 11, 1975) p. 21.

The distribution of domestic net income and employment by economic sector from 1971 through 1991 indicated a slowdown in the growth rate of the manufacturing sector in the 1980s relative to the rest of the economy. From 1971 through 1980, manufacturing net income grew from 24 percent to 38 percent of domestic net income. During this time, manufacturing net income grew at an annual rate of 10.9 percent. During the 1980s, manufacturing net income as a percentage of domestic net income increased only 4 percentage points more, to 42 percent of domestic net income. Although the growth of manufacturing net income slowed down, the sector's 42-percent share of domestic net income is substantial. (See app. I, fig. I.12.)

Manufacturing employment as a percentage of total employment gradually declined from 1971 to 1991; it fell from 19.1 percent of total employment to 16.8 percent. Over the period, the Puerto Rican economy gained 261,000 new jobs, 27,000 of which were in the manufacturing sector. The greatest increase in jobs was in the service sector, which gained 103,000 jobs. (See app. I, fig. I.13.)

## Tax Benefit and Related Information for Section 936 Firms

Overall, section 936 firms received \$2.64 billion of tax benefits in 1989. Section 936 manufacturing firms received nearly all of the tax benefits—\$2.56 billion. Nonmanufacturing section 936 firms received \$0.08 billion in tax benefits. Our analysis focuses on the manufacturing industries.

Five manufacturing industries—food and kindred products, chemicals, machinery (except electrical), electrical and electronic equipment, and instruments and related products—accounted for 90 percent of the tax benefits received by section 936 firms in 1985, 1987, and 1989. The pharmaceuticals component of the chemicals industry received about 50 percent of the benefits in 1985, 1987, and 1989. (See app. II, table II.1.)

Per employee, section 936 manufacturing firms received an average tax benefit of \$24,300 in 1989, slightly more than the average estimated employee compensation of \$22,800. The average tax benefits differed widely among section 936 industries. The apparel industry received the lowest benefit per employee, \$2,100, and the chemical industry the highest, \$69,800. The average tax benefit per employee declined from 1985 to 1989. This decline is principally attributable to the decline in federal tax rates for corporations. (See app. II, table II.5.)



Section 936 manufacturing firms' employment in 1989 was an estimated 105,500 individuals in an economy with total employment of 952,000. Section 936 manufacturing firms' direct employment represented 11 percent of the total workforce. Section 936 manufacturing employees received an estimated \$2.4 billion in compensation, 17 percent of compensation paid to all workers in Puerto Rico. Employees of section 936 manufacturing firms received higher average compensation than employees elsewhere in the economy. The average compensation per employee of section 936 manufacturing firms was \$22,800 in 1989 compared to an economywide average of \$14,900. (See app. II, tables II.2, II.3, and II.4.)

Average compensation per employee varied substantially within section 936 manufacturing industries. In 1989, it ranged from a low of \$12,200 in the textile industry to a high of \$35,800 in the rubber and plastics industry. From 1983 to 1989, the chemical industry, including pharmaceutical firms, paid the highest average compensation per employee, \$30,600. (See app. II, table II.4.)

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## Scope and Methodology

In responding to your request, we obtained information from and discussed section 936 and proposed changes with (1) Puerto Rican government officials and other Puerto Rican citizens actively involved in the debate about the future of section 936; (2) industry association officials representing firms likely to be affected by changes to section 936; and (3) analysts in the Department of the Treasury, Congressional Budget Office, and Library of Congress who previously studied section 936. We reviewed relevant economic literature and visited Puerto Rico. We obtained and analyzed data from standard statistical sources in the Puerto Rican and U.S. governments that portray trends in the Puerto Rican economy and section 936 corporations. We also calculated the initial changes in tax credits that 308 section 936 manufacturing firms could receive under some alternative wage credits. In consideration of the timing of Congress' deliberation on the President's tax proposals, we did not obtain comments on this report.

We did our work between June 1992 and May 1993 in accordance with generally accepted government auditing standards.

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Unless you publicly announce its contents earlier, we plan no further distribution of this report until 30 days from its issue date. At that time, we

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will send copies of this report to appropriate congressional committees, Members of Congress, representatives of the Puerto Rican government, and other interested parties. Copies will also be made available to others upon request.

This work was performed under the direction of Natwar M. Gandhi, Associate Director, Tax Policy and Administration Issues. Major contributors to this report are listed in appendix III. If you have any questions, please contact me on (202) 512-5407 or Mr. Gandhi on (202) 272-7904.

Sincerely yours,

A handwritten signature in cursive script that reads "Jennie S. Stathis".

Jennie S. Stathis  
Director, Tax Policy  
and Administration Issues



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## Abbreviations

CBI	Caribbean Basin Initiative
GDP	gross domestic product
GNP	gross national product
IRS	Internal Revenue Service
QPSII	qualified possessions source investment income

# Puerto Rico's Economy

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Congress has connected the section 936 tax provisions to the development of possessions' economies. This appendix illustrates various measures of Puerto Rico's economic development.

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## Gross Domestic and National Products

Gross domestic product (GDP) is a measure of the income produced in Puerto Rico. Gross national product (GNP) is a measure of the income produced that is available to residents of Puerto Rico. The difference between the two represents, for the most part, the remittance of profits and interest to U.S. and foreign firms and creditors.

As shown in figure I.1, the GDP and GNP of Puerto Rico both grew between 1971 and 1991. However, the GDP has been growing at an annual rate that is 59-percent greater than that of the GNP, 3.5 percent versus 2.2 percent from 1971 to 1991. The difference between GDP and GNP, and the difference in their growth rates, reflects the growing dependence of Puerto Rico on external sources for its economic growth.

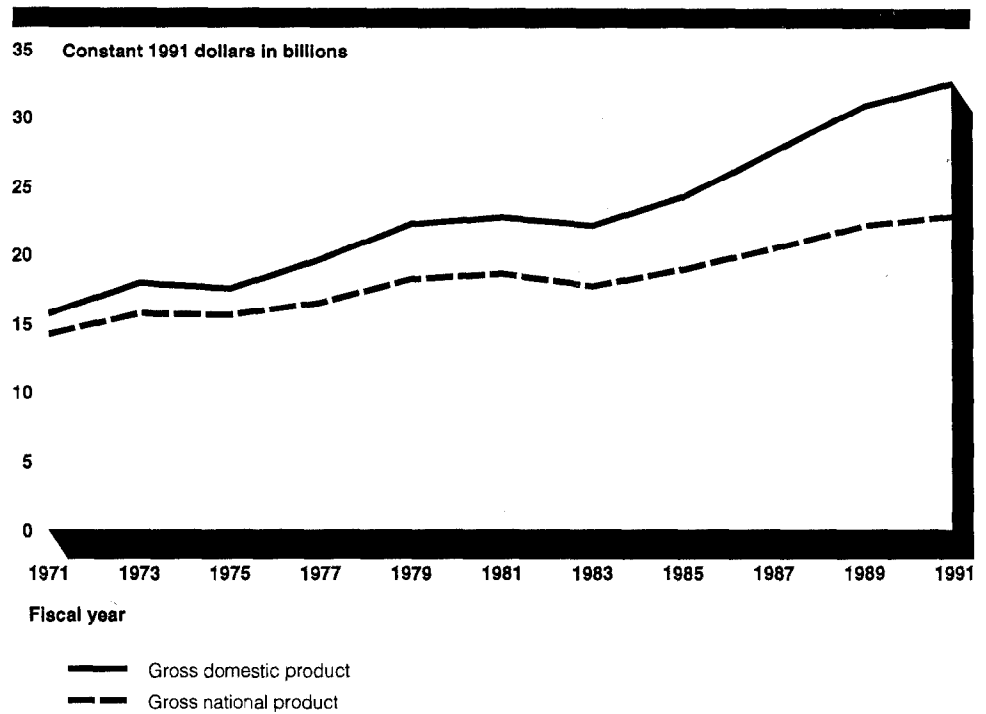
The trends in GDP and GNP are the logical result of Puerto Rico's development strategy, which emphasizes long-term tax reduction to U.S. firms that locate in Puerto Rico, and section 936 of the Internal Revenue Code, which allows the tax free repatriation of profits to the mainland. These complementary tax policies are tied to income earned in Puerto Rico and not to investment in plant and equipment or job creation. Over time, these policies attracted industries to Puerto Rico that rely more on capital—including intangible assets—than labor for manufacturing goods. Because relatively little of the cost of manufacturing is paid in the form of wages, and the capital is owned by non-Puerto Ricans, relatively little income from these industries is retained in Puerto Rico.<sup>1</sup> A substantial portion of the income generated by these industries is transferred off the island, principally to mainland parents.

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<sup>1</sup>The divergence between GDP and GNP growth was noted in The Committee to Study Puerto Rico's Finances' Report to the Governor, (Dec. 11, 1975) p. 21.



Figure I.1: Gross Domestic and National Product, 1971-1991



Note: Figures were adjusted for inflation using the Puerto Rican GDP and GNP deflators.

Sources: Informe Economico Al Gobernador, 1991, and Ingreso Y Producto, Puerto Rico, 1990.

## Distribution of Domestic Net Income by Employee Compensation and Property Income

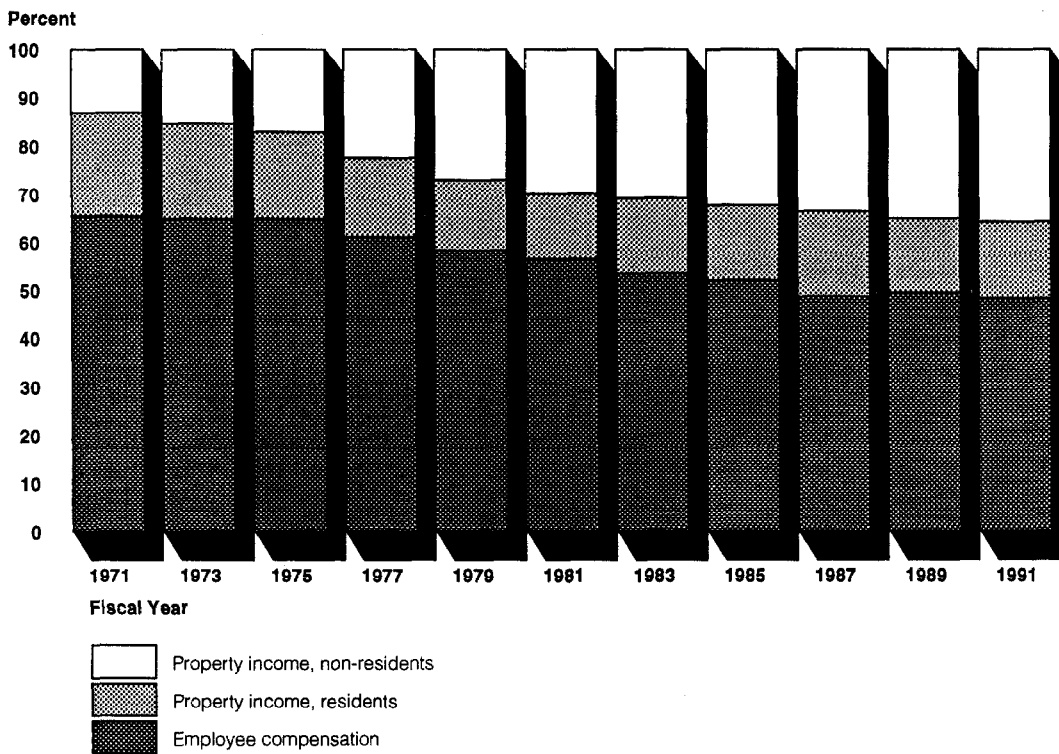
Domestic net income is income produced in a country. It is earned by workers in the form of wages and other compensation and property owners in the form of profit and interest. It may also be divided into employee compensation and property income earned by Puerto Rican residents and property income earned by nonresidents. Trends in the distribution of employee compensation and property income for Puerto Rico are shown in figure I.2.

Over the 21-year period from 1971 through 1991, Puerto Rican employee compensation grew at an annual rate of 2.1 percent, while property income for residents and nonresidents grew at an annual rate of 6 percent. Employee compensation fell from 65 percent of domestic net income in 1971 to 48 percent in 1991. In the United States, employee compensation varied from 72.6 to 76 percent of net income over the same period.

Also, from 1971 through 1991, property income earned by nonresidents grew at an annual rate of 7.7 percent, while domestic net income (employee compensation and property income) earned by residents grew at an annual rate of 2.3 percent. Domestic net income earned by Puerto Rican residents fell from 87 percent of total domestic net income in 1971 to 64 percent in 1991.

These results are also the logical result of Puerto Rico's development strategy and section 936, which attracted capital intensive industries to the island.

Figure I.2: Percentage Distribution of Domestic Net Income by Employee Compensation and Property Income, 1971-1991



Sources: Informe Economico Al Gobernador, 1991, and Ingreso Y Producto, Puerto Rico, 1990.

## Employee Compensation and Property Income in the Manufacturing Sector

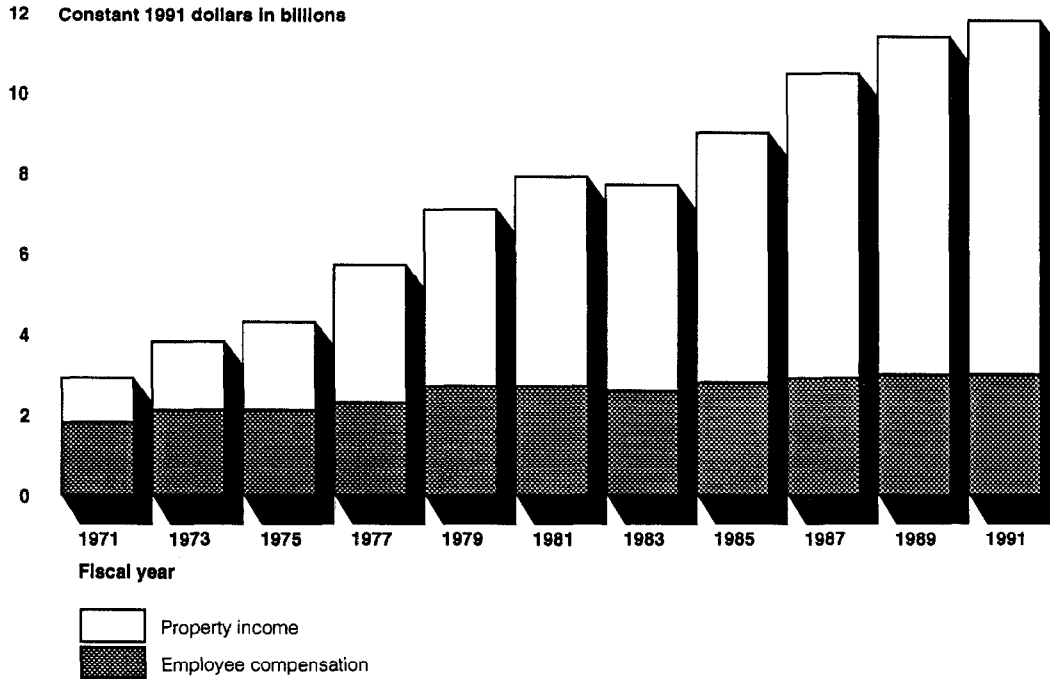
From 1971 through 1991, employee compensation increased from \$1.8 billion to \$3 billion, while property income increased from \$1.1 billion to \$8.3 billion (see fig. I.3). As a percentage of net income produced in the sector, employee compensation dropped from 61 to 25 percent, while property income increased from 39 to 75 percent of net income. This occurred because employee compensation grew at an annual rate of 2.3 percent while property income grew at a rate of 8 percent.

From 1971 through 1991, employee compensation in Puerto Rico increased \$5.6 billion, from \$8.1 billion to \$13.7 billion. The increase in employee compensation in the manufacturing sector accounted for \$1.2 billion, or 22 percent, of the overall increase.

Over the same period, property income in Puerto Rico increased from \$4.3 billion to \$14.7 billion, or \$10.4 billion. The increase in property income in the manufacturing sector accounted for \$7.7 billion, or 73 percent of the overall increase. During this period, the property income of nonresidents grew \$8.5 billion from \$1.6 billion to \$10.1 billion. If it is assumed that all of the increase in property income earned in the manufacturing sector went to nonresidents, then it accounted for about 90 percent of the increase earned by nonresidents.

The difference in the growth of employee compensation and property income in the manufacturing sector is an indication of the growth in capital intensiveness of the industries attracted to Puerto Rico. This is evidence that section 936 is working, with perhaps some unintended results. Since section 936 provides a tax benefit on the basis of income earned, it follows that U.S. firms transfer to Puerto Rico that which earns them income, which is either tangible or intangible capital. Although labor is used in production, it represents a relatively small portion of the value of the products.

Figure I.3: Employee Compensation and Property Income in the Manufacturing Sector, 1971-1991



Note: Figures were adjusted for inflation using the Puerto Rican GNP deflator.

Sources: Informe Económico Al Gobernador, 1991, and Ingreso Y Producto, Puerto Rico, 1990.

## Employee Compensation and Property Income in the Pharmaceutical Industry, Manufacturing Sector

Other than growing in size relative to the rest of the manufacturing sector, the characteristics of the pharmaceutical industry have changed little since 1971. Employee compensation increased from \$42 million in 1971 to \$515 million in 1989. Property income increased from \$289 million in 1971 to \$4.3 billion in 1989. These increases are shown in figure I.4. The ratio of property income to employee compensation has averaged 7.8 over the period with no significant upward or downward trend.

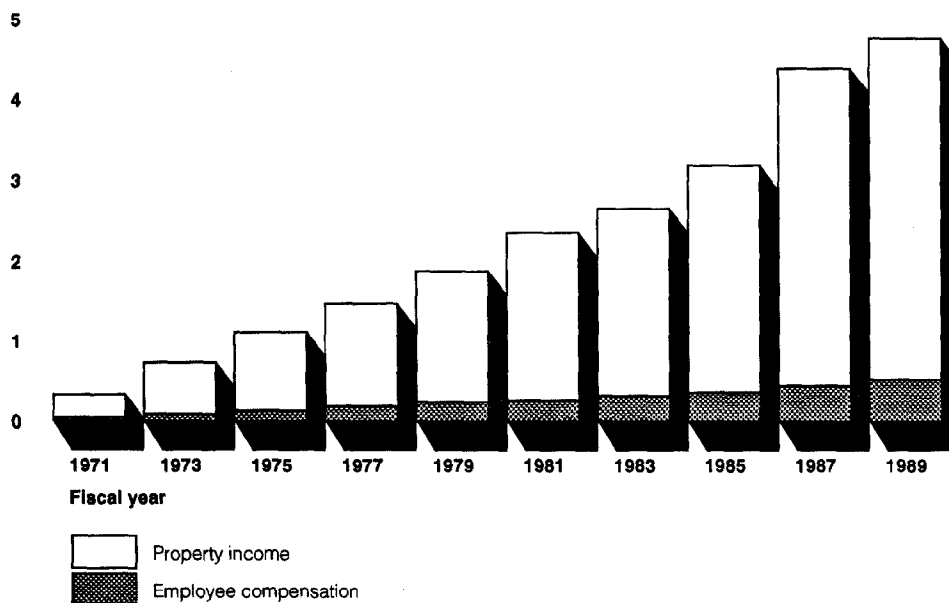
The pharmaceutical industry accounted for about 50 percent of the tax benefits received by section 936 manufacturing firms in Puerto Rico in 1989. The industry produces 42 percent of the net income in the manufacturing sector and accounts for 44 percent of the property income earned by nonresidents, because its firms are virtually all section 936 corporations. In contrast, in 1971 the industry produced 11 percent of the

net income in the manufacturing sector and 18 percent of the property income earned by nonresidents.

The pharmaceutical industry accounted for 38 percent of the increase in the manufacturing sector's employee compensation from 1971 to 1989 and 55 percent of the increase in property income.<sup>2</sup>

**Figure I.4: Employee Compensation and Property Income in the Pharmaceutical Industry, Manufacturing Sector, 1971-1989**

6 Constant 1991 dollars in billions



Note: Figures were adjusted for inflation using the Puerto Rican GNP deflator.

Source: Ingreso Y Producto, Puerto Rico, 1990.

<sup>2</sup>Our report, Pharmaceutical Industry: Tax Benefits of Operating in Puerto Rico (GAO/GGD-92-72BR, May 4, 1992), provided detailed information about the pharmaceutical industry's tax benefits obtained from operating in Puerto Rico in the 1980s.

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## Employee Compensation and Property Income in the Metal Products and Machinery Industry, Manufacturing Sector

As the second largest segment of the manufacturing sector, in terms of net income, the metal products and machinery industry<sup>3</sup> accounted for 26 percent of the tax benefits received by section 936 manufacturing firms in Puerto Rico in 1989. In 1989, the industry accounted for 11 percent of Puerto Rican domestic net income and 27 percent of the net income in the manufacturing sector. In 1971, the industry accounted for only 4.9 percent of total net income and 20.8 percent of the net income in the manufacturing sector.

Figure I.5 illustrates that employee compensation in this industry increased from \$331 million in 1971 to \$950 million in 1989 for a 5.1-percent annual rate of increase. Property income increased from \$272 million in 1971 to \$2.1 billion in 1989 for an 8.5-percent annual rate of increase. The ratio of property income to employee compensation increased from 0.8 in 1971 to 2.2 in 1989.

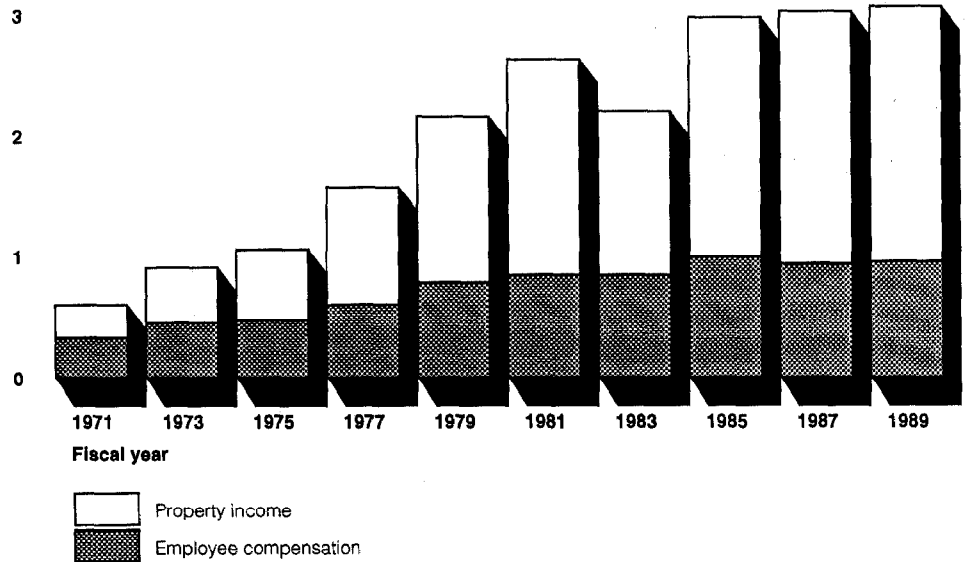
As part of the manufacturing sector, the metal products and machinery industry accounted for 49 percent of the increase in the sector's employee compensation from 1971 to 1989 but only 25.5 percent of the increase in property income.

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<sup>3</sup>The metal products and machinery industry in the Puerto Rican national income accounts includes four of the section 936 industries—fabricated metal products, machinery (except electrical), electrical and electronic equipment, and instruments and related products.

**Figure I.5: Employee Compensation and Property Income in the Metal Products and Machinery Industry, Manufacturing Sector, 1971-1989**

4 Constant 1991 dollars in billions



Note: Figures were adjusted for inflation using the Puerto Rican GNP deflator.

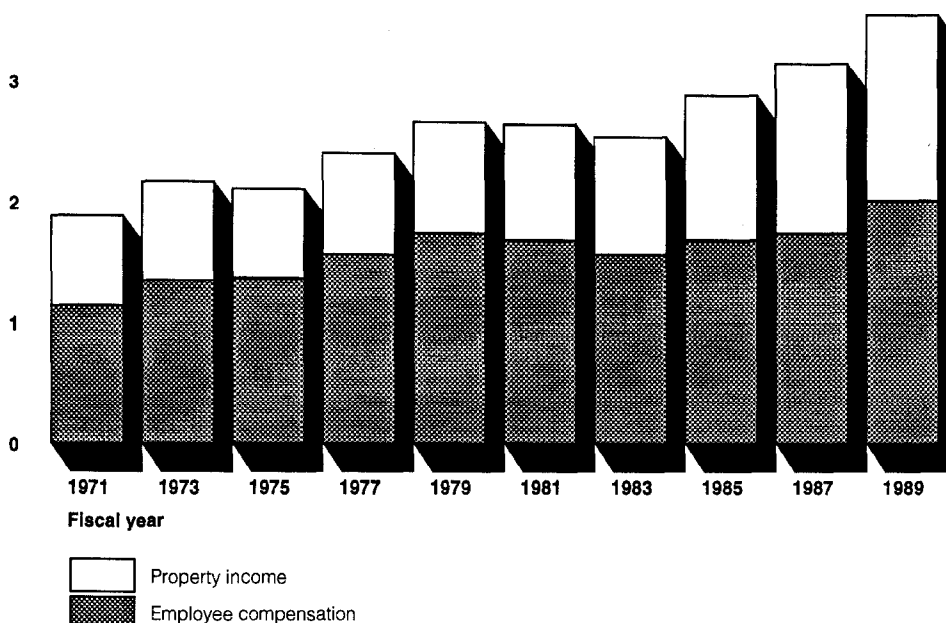
Source: Ingreso Y Producto, Puerto Rico, 1990.

## Employee Compensation and Property Income in the Trade Sector

Other than the government sector, in which net income is all employee compensation, the only major sector of the Puerto Rican economy in which employee compensation has consistently been greater than property income is the trade sector. Employee compensation increased from \$1.1 billion in 1971 to \$2 billion in 1989 for an annual rate of increase of 2.2 percent (see fig. I.6). Property income increased from \$737 million in 1971 to \$1.5 billion in 1989, for an annual rate of increase of 4.3 percent.

Figure I.6: Employee Compensation and Property Income in the Trade Sector, 1971-1989

4 Constant 1991 dollars in billions



Note: Figures were adjusted for inflation using the Puerto Rican GNP deflator.

Source: *Ingreso Y Producto*, Puerto Rico, 1990.

## Employee Compensation and Property Income in the Financial, Insurance, and Real Estate Sector

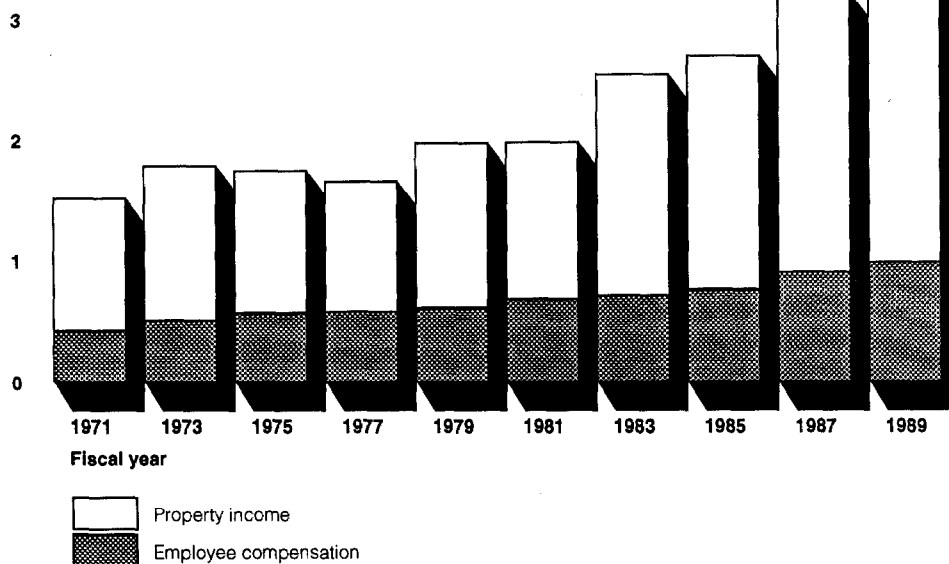
Property income has consistently been higher than employee compensation in financial, insurance, and real estate services. Figure I.7 shows that employee compensation grew from \$416 million in 1971 to \$988 million in 1989 for an annual rate of increase of 4.2 percent. Property income grew from \$1.1 billion in 1971 to \$2.4 billion in 1989, for an annual rate of increase of 5.3 percent.

The ratio of property income to employee compensation fluctuated over the period. It was 2.6 in 1971, dropped to 1.7 in 1976, and then stood at 2.5 in 1989.



Figure I.7: Employee Compensation and Property Income in the Financial, Insurance, and Real Estate Services Sector, 1971-1989

4 Constant 1991 dollars in billions



Note: Figures were adjusted for inflation using the Puerto Rican GNP deflator.

Source: Ingreso Y Producto, Puerto Rico, 1990.

## Gross Domestic Investment

Gross domestic investment is the amount of resources used to replace capital consumed during the year and to add to the stock of capital. Gross domestic investment in Puerto Rico grew from \$2.2 billion in 1982 to \$5.3 billion in 1991, an increase of \$3.1 billion, or 142 percent (see fig. I.8).

Capital for gross domestic investment comes from internal savings and external savings, i.e., net capital flows to Puerto Rico from the rest of the world. Gross internal savings was below the \$1.6 billion high in 1982 for most of the 10-year period, reaching a low of \$509 million in 1985 before starting to increase; it surpassed the 1982 high in 1990 and 1991, when it reached \$1.9 billion. Gross internal saving is a measure of the extent to which ownership and/or control of invested resources is kept in Puerto Rico.

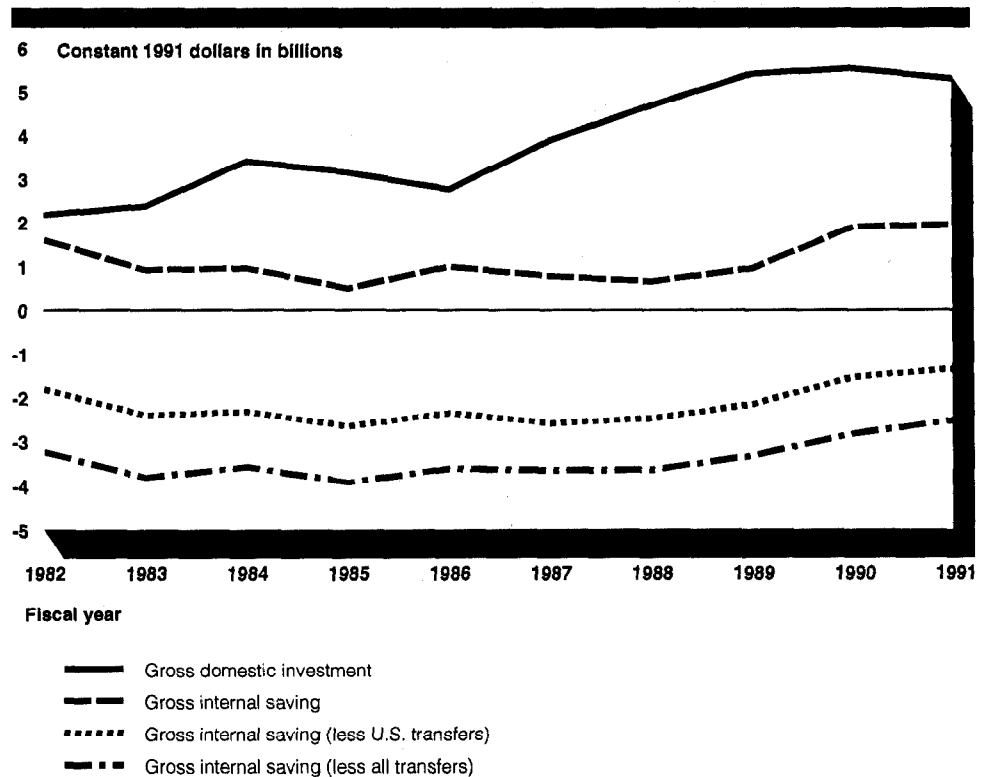
The difference between gross domestic investment and gross internal savings represents external savings invested in Puerto Rico. This

difference increased from \$570 million in 1982 to over \$3.3 billion in 1991. It is a measure of the extent to which ownership and/or control of invested resources is maintained outside of Puerto Rico. Gross external savings was greater than gross internal savings for all years except 1982. This helps explain why the growth rate of GDP has exceeded the growth rate of GNP.

The trends in gross internal and external savings invested in Puerto Rico seem to be independent of each other; there is no correlation between the two time series over the 10-year period. Thus, even though internal savings was lower than external savings, internal savings did not tend to decrease as external savings increased. Puerto Rico must increase its rate of internal saving and investment relative to external saving and investment if its GNP is to grow as fast as its GDP. A similar growth rate for GNP and GDP would maintain Puerto Rico's independence from external investment sources and could help shield Puerto Rico from economic disruptions due to changes in investment patterns by non-Puerto Rican investors.

Even Puerto Rico's internal saving, however, may not be as robust as it first appears. In subtracting transfer payments to Puerto Ricans from the U.S. and Puerto Rican governments, Puerto Rico consumed an average of \$3.4 billion more per year than it produced in GNP over the 10-year period. This does not necessarily mean that Puerto Rico would have net internal dissavings without the transfer payments; it does mean that if Puerto Rico wants to maintain its level of gross internal savings in the absence of transfer payments, its people would have to curtail their consumption considerably.

Figure I.8: Gross Domestic Investment, 1982-1991



Note: Figures were adjusted for inflation using the Puerto Rican GNP deflator.

Source: Informe Económico Al Gobernador, 1991.

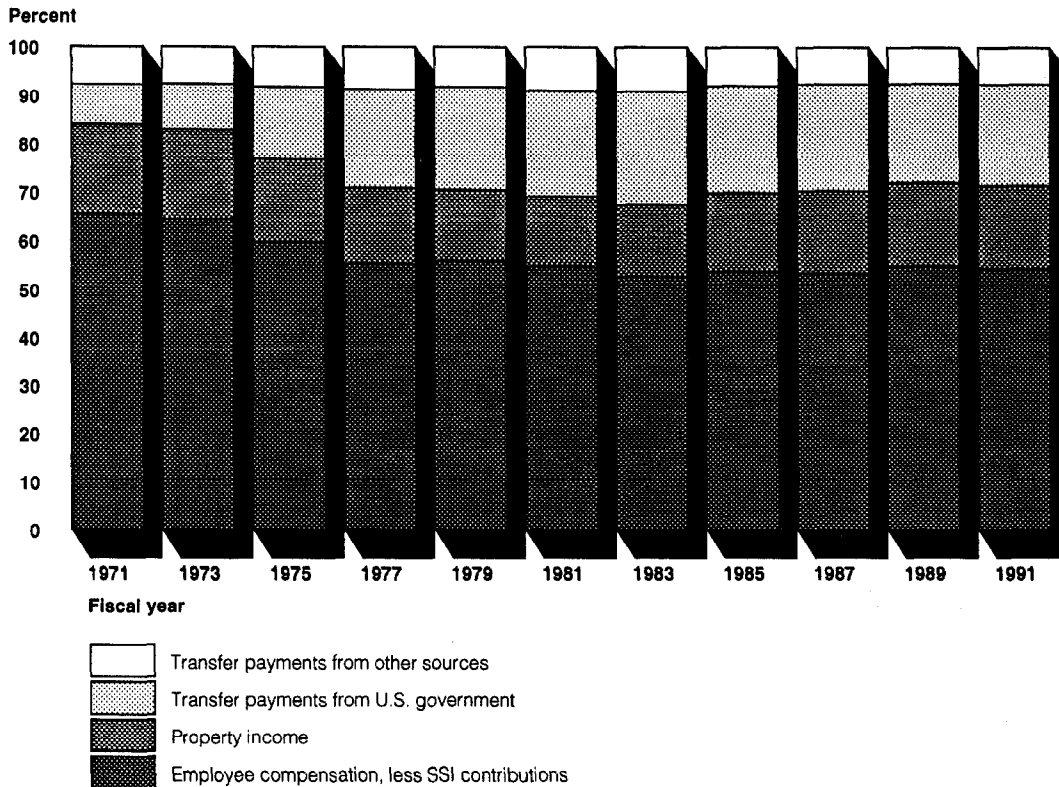
## Sources of Personal Income for Puerto Rican Residents

Figure I.9 shows that while personal income of Puerto Rican residents increased from \$11.4 billion in 1971 to \$21.4 billion in 1991, the sources of personal income changed considerably. Employee compensation, less social security taxes, fell from 65.6 percent of personal income in 1971 to 54.5 percent in 1991. Property income as a percentage of personal income declined slightly, falling from 18.4 percent in 1971 to 16.9 percent in 1991. Transfer payments from the Puerto Rican government stayed in a narrow range between 7.3 percent and 9.1 percent of personal income.

While the percentage of personal income in the form of wages declined considerably, transfer payments from the U.S. government increased by almost a similar amount. They were 8.3 percent of personal income in 1971 but climbed to 21.1 percent in 1991. However, virtually all of the increase occurred by 1976, when transfer payments from the U.S. government

reached 19.3 percent of personal income. The 1976 plateau also applies to the decline in the percentage of employee compensation; virtually all of the decline occurred by 1976, when employee compensation fell to 55.2 percent of personal income. This marked change in the sources of personal income from wages to transfer payments from the federal government coincides with the introduction of food stamps to Puerto Rico in September 1974.

Figure I.9: Percentage Distribution of the Sources of Personal Income for Puerto Rican Residents, 1971-1991



Sources: Informe Economico Al Gobernador, 1991, and Ingreso Y Producto, Puerto Rico, 1990.

## Unemployment Rate

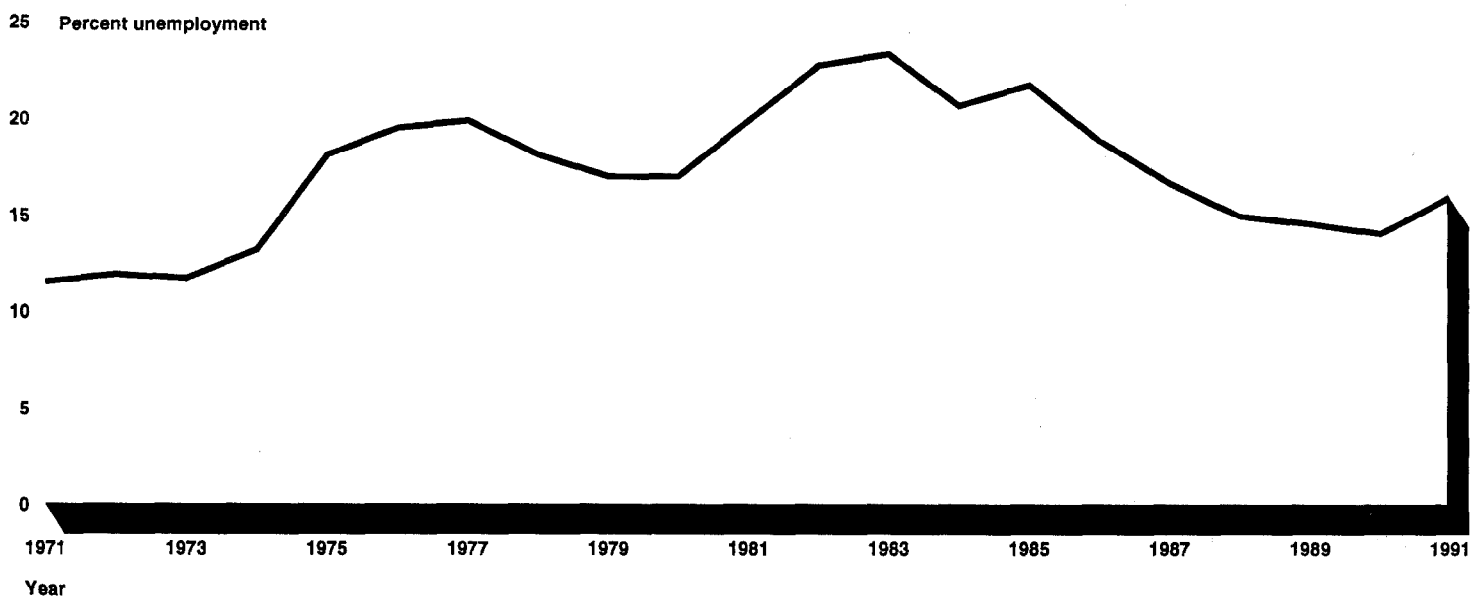
Changes in Puerto Rico's unemployment rate are shown in figure I.10. The unemployment rate was 11.6 percent in 1971, climbed to a high of 23.4 percent in 1983, declined to 14.2 percent in 1990, and edged back up

to 16 percent in 1991. The rapid increase in the unemployment rate during the second half of the 1970s corresponds to the elimination of the industry-specific exemptions from the U.S. statutory minimum wage. At other times, the unemployment rate seems to follow economic events in the U.S. fairly closely.

From 1941 to 1973, minimum wage boards in Puerto Rico recommended exemptions from the U.S. minimum wage on an industry-by-industry basis. In 1974, the Fair Labor Standards Act was amended to provide for automatic annual increases in minimum wages in Puerto Rico until the U.S. statutory minimum was reached at the end of the decade. This policy took effect as the U.S. economy entered a recession and oil prices increased significantly. The oil refining industry in Puerto Rico, which was exempt from U.S. import quotas, was dealt a severe blow and never recovered. The combined effect of these events on the unemployment rate in Puerto Rico was dramatic. By 1977, the unemployment rate rose to 20 percent, an increase of 7 percentage points in 3 years.

In the late 1970s the unemployment rate began to decline, reaching 17 percent in 1980. In 1981 and 1982, however, the U.S. entered another recession; the Puerto Rican unemployment rate jumped back up to its high of 23.4 percent in 1983. Beginning in 1983, the unemployment rate edged slowly downward, reaching a low of 14.2 percent in 1990 but increasing to 16 percent in 1991.

Figure I.10: Unemployment Rate, 1971-1991

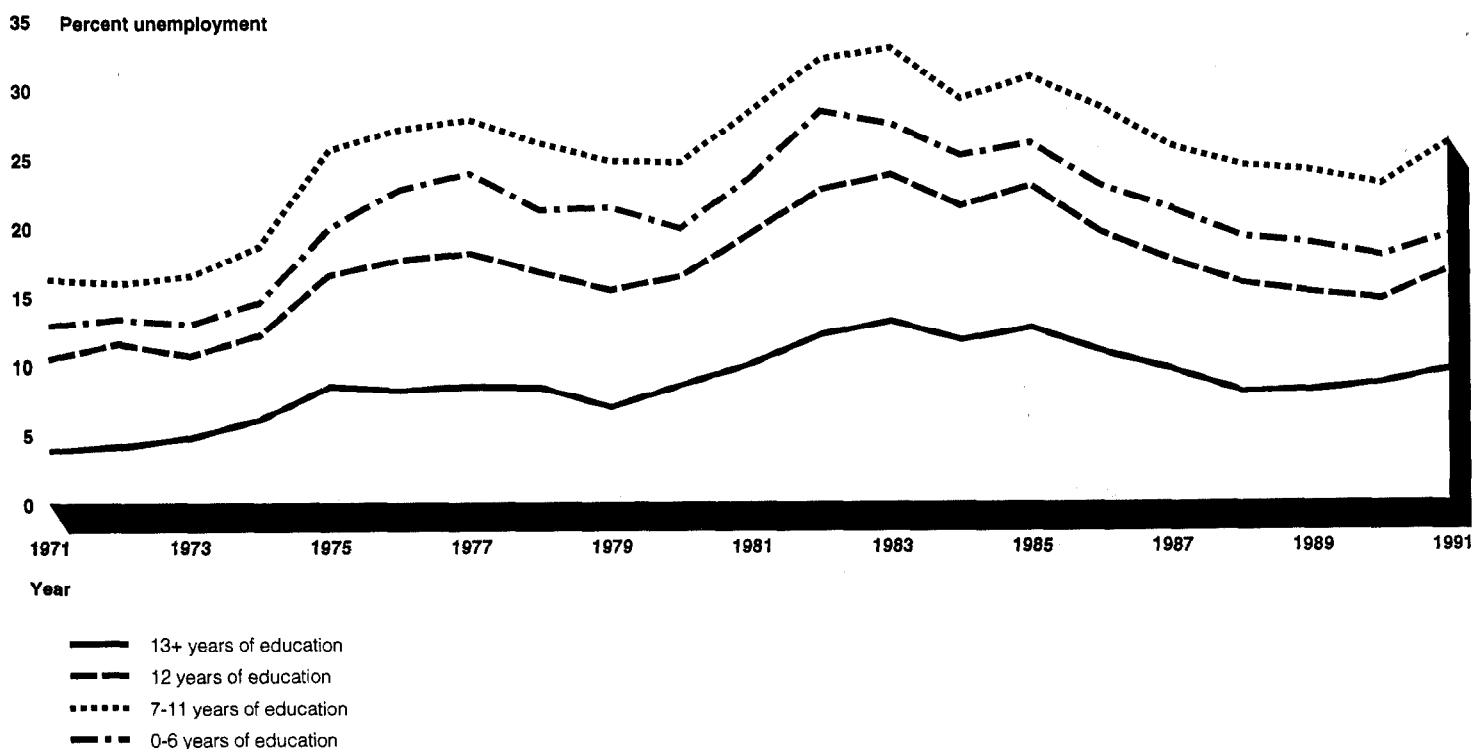


Source: Computed by GAO from figures supplied by Departamento Del Trabajo Y Recursos Humanos, Puerto Rico.

## Unemployment Rate by Education Level

Puerto Rico's unemployment rates by education level follow the same trend as the overall unemployment rate, except that they are shifted upward or downward (see fig. I.11). The unemployment rate for those with 12 years of education is closest to the trend line of the overall unemployment rate. For those with 13 or more years of education, the unemployment rate follows a trend line that is about one-half of the overall rate. The unemployment rates for those with 0 to 6 and 7 to 11 years of education are above the trend line of the overall unemployment rate. The unemployment rate for those with 7 to 11 years of education reached a high of 33 percent in 1983, 10 percentage points above the overall unemployment rate.

Figure I.11: Unemployment Rate by Education Level, 1971-1991



Source: Computed by GAO from figures supplied by Departamento Del Trabajo Y Recursos Humanos, Puerto Rico.

## Domestic Net Income by Economic Sector

It has been claimed that the manufacturing sector, since it contains virtually all of the section 936 firms, has been the main source of growth for the Puerto Rican economy. During the 1970s, as shown in figure I.12, manufacturing growth did exceed that of other economic sectors. Manufacturing net income grew at more than twice the rate of total domestic net income from 1971 through 1980, a 10.9-percent annual rate versus a 5.4-percent annual rate. Manufacturing net income as a percentage of total domestic net income increased from about 24 percent in 1971 to about 38 percent in 1980.

In the 1980s, the growth of manufacturing net income dropped considerably. Its annual growth rate for the 1981 to 1991 period fell by over 50 percent to 5 percent. The rate of growth of domestic net income

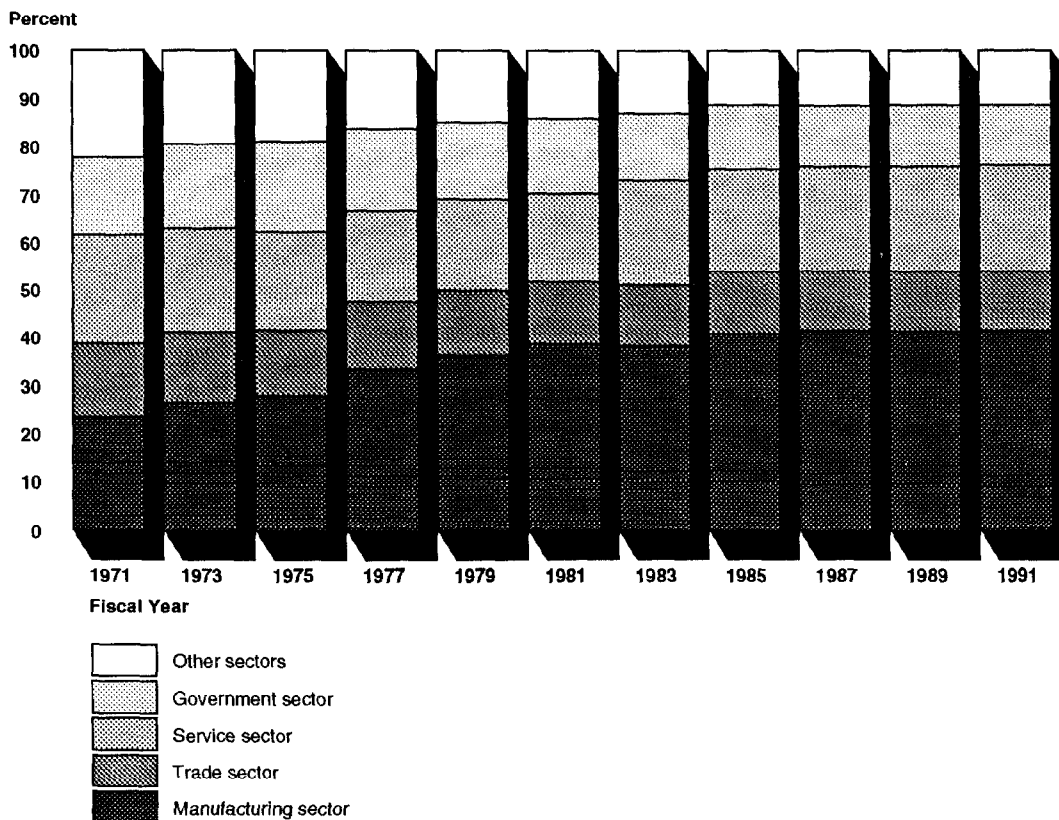
fell only 20 percent to an annual rate of 4.2 percent. The increase in the service sector made up for some of the slowdown in the manufacturing sector. The annual growth rate of net income in the service sector increased from 3.1 percent in the 1970s to 5 percent in the 1980s, a rate that matched that of the manufacturing sector.

During the 1980s, manufacturing net income as a percentage of total domestic net income increased by only 4 percentage points to about 42 percent. Since 1985, there has been little increase in the manufacturing sector's share of total domestic net income. Since 1985, the major sectors of the economy have grown at virtually the same rate.

These trends indicate that the growth rate of the manufacturing sector now parallels the growth rate of the rest of the Puerto Rican economy. If section 936 is restricted, the effect on future economic growth rates may be less than during earlier stages of Puerto Rico's development because other economic sectors are more robust. On the other hand, the manufacturing sector produces a substantial portion of Puerto Rico's domestic net income—40 percent. Therefore, the Puerto Rican economy remains dependent upon manufacturing and a change in section 936 that reduces Puerto Rico's attractiveness to manufacturing firms could have a significant effect on the economy's output.



Figure I.12. Percentage Distribution of Domestic Net Income by Economic Sector, 1971-1991



Source: Informe Económico Al Gobernador, 1991; and Ingreso Y Producto, Puerto Rico, 1990.

## Employment by Economic Sector

While the manufacturing sector's net income grew at more than twice the rate of total domestic net income from 1971 to 1991, employment in the manufacturing sector grew at 65 percent of the growth rate of total employment. These trends are shown in figure I.13. The annual growth rate in manufacturing employment was 1.1 percent versus 1.7 percent for total employment. As a result, manufacturing employment fell from 19 percent of total employment in 1971 to 16.8 percent in 1991.

Employment in three sectors—trade, services, and government—grew at rates greater than the rate of total employment. The annual growth rate of employment was 1.9 percent in the trade sector, 2.6 percent in the

government sector, and 3.5 percent in the service sector. Employment in the service sector as a percentage of total employment rose from 16.9 percent in 1971 to 22.9 percent in 1991.

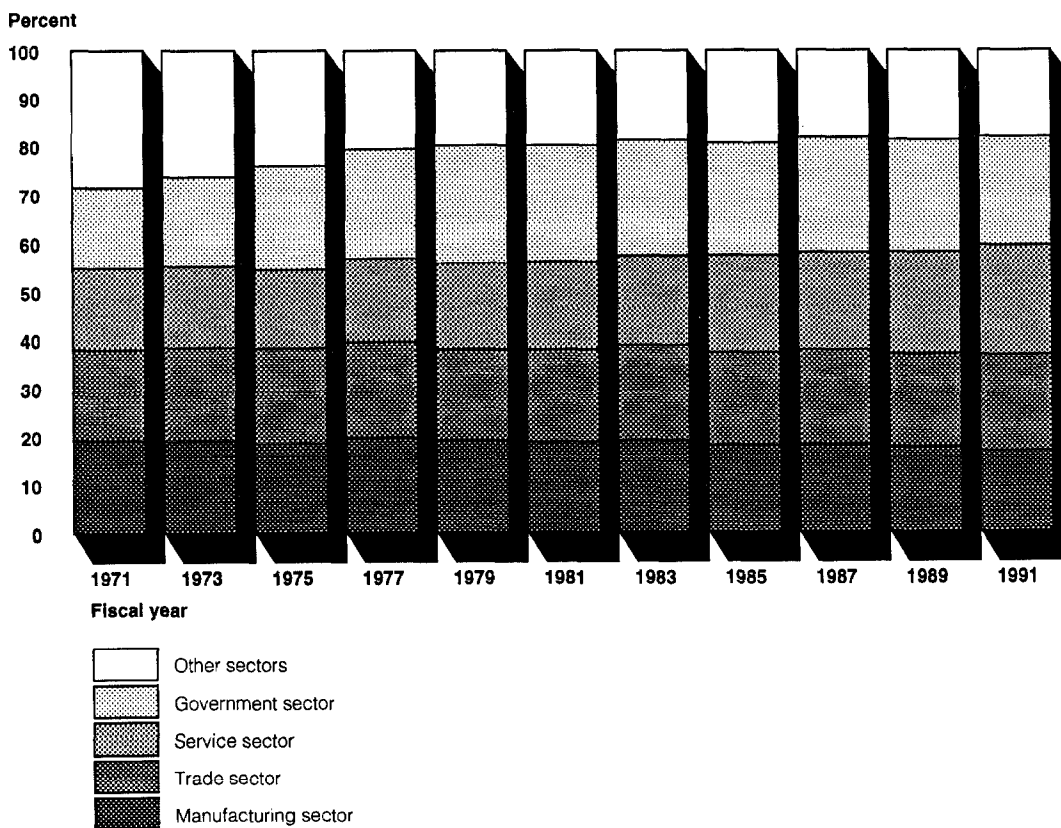
Over the 21-year period, the Puerto Rican economy gained a net 261,000 jobs. Only 27,000, or 10 percent, were in the manufacturing sector; 103,000, or 39 percent, of the jobs gained were in the service sector; and 59,000, or 23 percent, were in the trade sector.

Proponents of section 936 point to employment multipliers as one of the benefits of section 936 corporations. Thus, they assert that for every direct job created by section 936 corporations, additional indirect jobs are also created. Notwithstanding the issues discussed in the letter relating to input-output employment multipliers, and assuming all 27,000 jobs created in the manufacturing sector were section 936 jobs, the section 936 corporations can account for, directly and indirectly, no more than 30 percent of the net job growth in Puerto Rico over the 21-year period. Section 936 manufacturing firms can account for this portion of jobs only if the more generous multipliers sometimes claimed are used. However, since many of the indirect jobs created by section 936 corporations may be in other section 936 corporations, or in the manufacturing sector, the 30-percent figure could include considerable double counting.<sup>4</sup>

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<sup>4</sup>For a discussion of the double counting issue, see The Operation and Effect of the Possessions Corporation System of Taxation, Sixth Report, Department of the Treasury, March 1989, pp. 51-56.

Figure I.13: Percentage Distribution of Employment by Economic Sector, 1971-1991



Sources: Informe Economico Al Gobernador, 1991, and Ingreso Y Producto, Puerto Rico, 1990.

## Eligible Activities and Direct Deposits of Section 936 Funds

Section 936 corporations may repatriate their income to their U.S. parents free of U.S. tax. However, if the income is repatriated in the year it is earned, it is subject to a 10-percent Puerto Rican tollgate tax. The 10-percent tollgate tax may be reduced if the section 936 company invests its income for a period of years in certain eligible activities, including deposits in financial institutions eligible to receive section 936 funds. The income that section 936 firms earn from investments in these eligible activities is considered qualified possessions source investment income (QPSII) under section 936 and is exempt from federal income tax.

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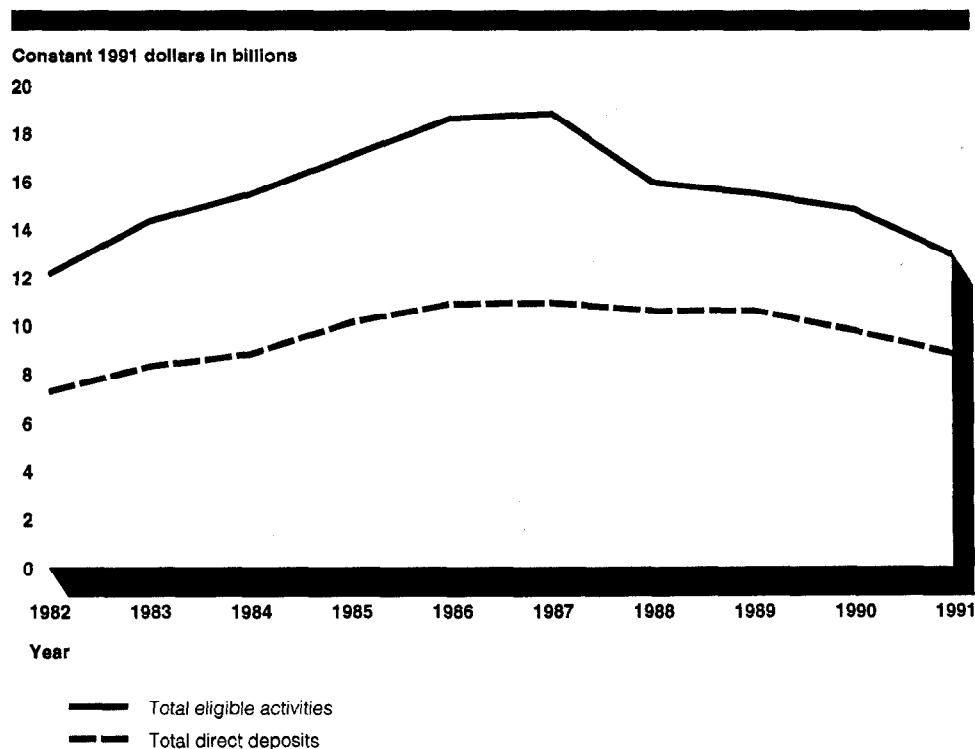
Figure I.14 shows that the total direct deposits by section 936 corporations in Puerto Rican financial institutions were \$7 billion in 1982.<sup>5</sup> From 1984 through 1991, section 936 deposits ranged between \$9 and \$10 billion. The level has remained fairly constant because the funds repatriated to the United States each year are almost the same amount as the new section 936 income deposited in financial institutions and because of the limit on income 936 firms can earn on passive investments.

Total eligible activities are the investments in Puerto Rico and Caribbean Basin Initiative (CBI) countries that have been financed with section 936 funds through financial institutions. These activities were \$12 billion in 1982, increased to \$19 billion in 1987, and then declined to \$13 billion in 1991. Eligible activities are greater than section 936 deposits because under Puerto Rican law, financial institutions are required to add commonwealth source funds to section 936 funds when making section 936 investments.

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<sup>5</sup>Section 936 firms can also invest directly in eligible activities. Although such investments occur, data were not available on how extensive they are.

Figure I.14: Eligible Activities and  
Direct Deposits of Section 936 Funds



Note: Figures were adjusted for inflation using the Puerto Rican GNP deflator.

Source: Government Development Bank of Puerto Rico.

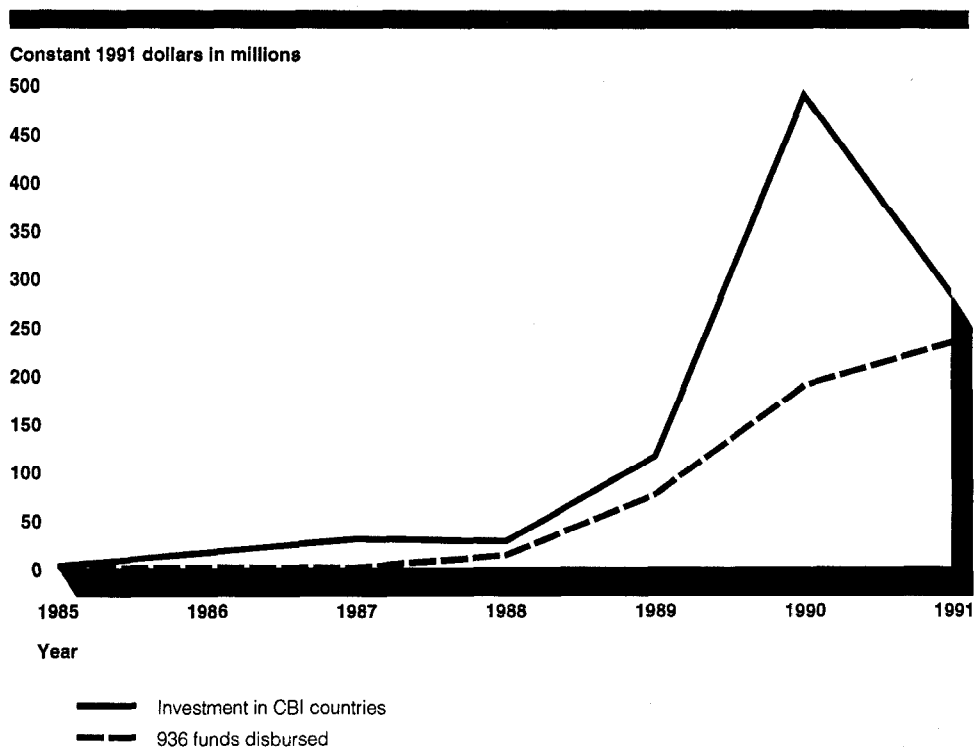
## Section 936 Financing and Other Investments Promoted by Puerto Rico in CBI Countries

In 1985, Puerto Rico began its Caribbean Basin Development Program, a program designed to promote investment in the Caribbean Basin. A special provision of the Tax Reform Act of 1986 made section 936 funds deposited in Puerto Rican financial institutions also available for financing development projects in CBI countries that have signed Tax Information Exchange Agreements with the United States.

Annual investments by Puerto Rico, including both section 936 funds and other Puerto Rican source funds, in the CBI countries were \$1 million in 1985, grew to \$115 million in 1988, jumped to \$489 million in 1990, and then fell to \$279 million in 1991 (see fig. I.15). By 1991, a total of \$909 million had been invested in the Caribbean Basin.

Disbursements of funds from section 936 deposits for Caribbean Basin investments began in 1988. Disbursements were \$12.4 million in 1988 and grew steadily to \$233.3 million in 1991.

**Figure I.15: Annual Investment Promoted by Puerto Rico in CBI Countries, Section 936 Financing and Other Investments**



Note: Figures were adjusted for inflation using the Puerto Rican GNP deflator.

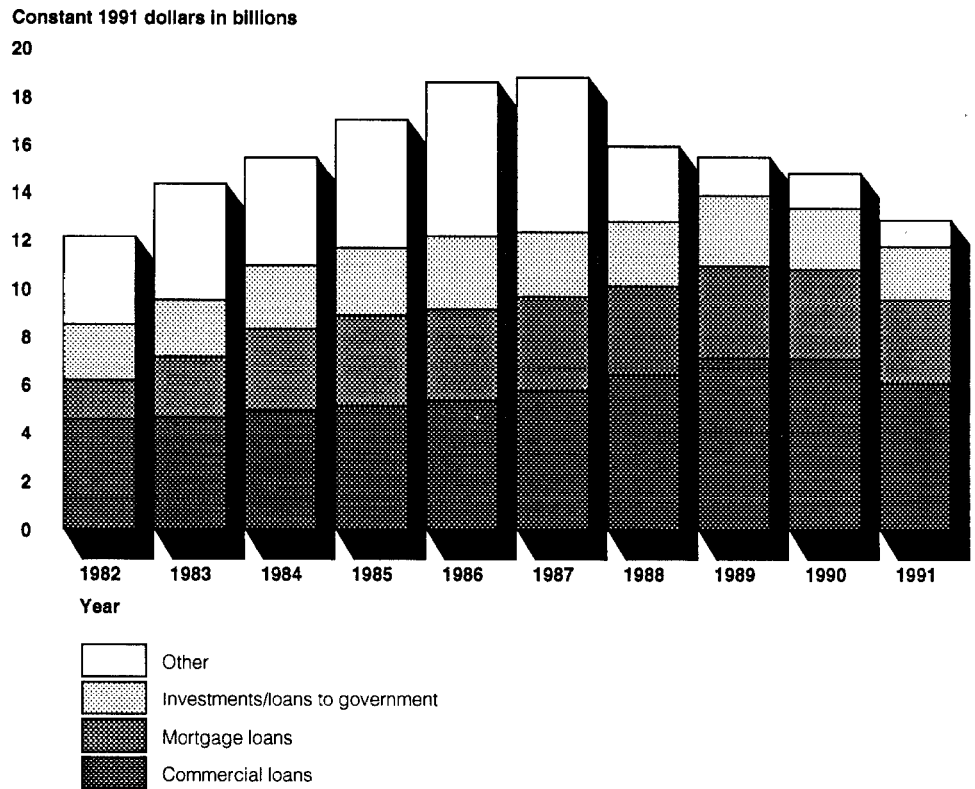
Source: State Department of Puerto Rico.

## Eligible Uses of Section 936 Funds by Type of Investment

Section 936 funds may be used to finance qualified commercial loans, mortgage loans, investments and loans to the government, loans to CBI countries, consumer loans, student loans, and other eligible activities. When section 936 firms invest their section 936 funds in qualified financial institutions and those institutions add some of their own funds before making qualified investments, the link between the section 936 funds and the specific activities in which they are invested is lost. Therefore, data were only available on the total investments in eligible activities as opposed to the specific section 936 investments in these activities.

Figure I.16 shows that commercial loans comprised the greatest portion, over time, of eligible investments. They were \$4.5 billion in 1982, rising to \$7.1 billion in 1989 and 1990. They were 37 percent of all eligible activities in 1982 and 48 percent in 1990. Mortgage loans increased from \$1.6 billion in 1982 to \$3.4 billion in 1984; they remained in the \$3.5 to \$4 billion range from 1985 to 1991. Investments and loans to the government stayed at about \$2 to \$3 billion throughout the 10-year period. "Other" investments were \$3.6 billion in 1982, increased to \$6.5 billion in 1987, then fell sharply to \$1.1 billion in 1991. The reason for the sharp decline in other investments was the discontinuance of consumer and student loans in 1988.

Figure I.16: Eligible Uses of Section 936 Funds by Type of Investment



Note 1: "Other" includes loans to CBI countries, consumer loans, student loans, and other eligible activities.

Note 2: Figures were adjusted for inflation using the Puerto Rican GNP deflator.

Source: Government Development Bank of Puerto Rico.



# Tax Benefit and Related Information for Section 936 Firms

This appendix presents tax benefit and related information for section 936 firms.

## Estimated Tax Benefits of Section 936 Corporations

Table II.1 shows tax benefit information by industry for 1983, 1985, 1987, and 1989. The estimated tax benefits of section 936 manufacturing corporations in Puerto Rico increased 17 percent from 1983 to 1985 and then remained fairly level from 1985 to 1989. Five industries—food and kindred products, chemicals, machinery (except electrical), electrical and electronic equipment, and instruments and related products—accounted for about 90 percent of all tax benefits received by section 936 firms in 1985, 1987, and 1989.

One sector, pharmaceuticals, accounted for 45 to 55 percent of all tax benefits received in 1985, 1987, and 1989. The next highest percentage of tax benefits was realized by the electrical and electronic equipment industry, which accounted for 13 to 19 percent of the tax benefits received in those same years.

The estimated tax benefits were less than the tax credits claimed by section 936 firms. The tax benefits were estimated by applying to the section 936 firms the U.S. tax rules that applied to corporations operating in the United States and then subtracting from the tentative U.S. tax liability the income and tollgate taxes paid to Puerto Rico.<sup>1</sup> Puerto Rican taxes were subtracted because, in the absence of the section 936 tax credit, a foreign tax credit would be allowed.

Not all of the estimated tax benefits would necessarily be gained by the U.S. Treasury if section 936 were eliminated. Section 936 firms might find other means to reduce their taxes. For example, section 936 firms could reincorporate in Puerto Rico or relocate to a foreign location and (1) defer taxes on foreign income until it is repatriated or (2) reduce or eliminate the tax on that income by using any excess foreign tax credits they have. However, to the extent these firms have income from passive investments or intangible assets, that income could be subject to U.S. income taxes under subpart F or section 482 of the Internal Revenue Code, wherever they relocated. In addition, Puerto Rico could increase its taxes on these firms, which would reduce taxes collected by the United States because section 936 firms would be able to subtract these taxes from their U.S. tax liability.

<sup>1</sup>Nineteen eighty-three and 1985 estimates were made by the Internal Revenue Service's Statistics of Income Division. Nineteen eighty-seven and 1989 estimates were made by GAO using Statistics of Income Division data and estimation methodology.

**Appendix II**  
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**Table II.1: Estimated Tax Benefits of**  
**Section 936 Corporations, 1983-1989**

Constant 1991 dollars in millions				
Industry	1983	1985	1987	1989
All 936 manufacturing	\$2,217	\$2,602	\$2,700	\$2,561
Food and kindred products	153	262	210	291
Textile mill products	4	3	<sup>a</sup>	1
Apparel	69	61	41	42
Chemicals	1,093	1,302	1,612	1,437
Pharmaceuticals	1,027	1,215	1,524	1,291
Rubber and plastic products	16	24	27	20
Leather	23	21	14	14
Fabricated metal products	28	27	21	20
Machinery, except electrical	23	69	54	112
Electrical and electronic equipment	516	508	446	346
Instruments and related products	155	182	178	186
Other manufacturing	136	144	97	92
936 Nonmanufacturing industries	N/A	81	91	80
Finance, insurance, and real estate	N/A	11	22	9
Services	N/A	6	8	10
Wholesale and retail trade	N/A	6	9	8
Other nonmanufacturing	N/A	57	51	54
<b>Total</b>	<b>N/A</b>	<b>\$2,682</b>	<b>\$2,791</b>	<b>\$2,642</b>

N/A - not available

Note: Tax benefits were adjusted for inflation using the implicit price deflator for U.S. GDP. Nineteen eighty-three and 1985 tax benefits include all possessions corporations; 1987 and 1989 tax benefits include only those possessions corporations operating in Puerto Rico. Section 936 firms in Puerto Rico account for about 99 percent of all section 936 tax benefits. Totals may not add due to rounding.

<sup>a</sup>Less than \$500,000.

Sources: The Operation and Effect of the Possessions Corporation System of Taxation, Sixth Report, Department of the Treasury, March 1989; "U.S. Possessions Corporations, 1985," Internal Revenue Service's (IRS) Statistics of Income Division, Compendium of Studies of International Income and Taxes, 1985-1988, 1991; 1987 and 1989 tax benefits were calculated by GAO from data supplied by IRS' Statistics of Income Division.

## Estimated Number of Employees of Section 936 Manufacturing Corporations

Section 936 manufacturing firms increased their estimated employment by 16,932, or 3 percent a year, from 1983 to 1989 (table II.2). During this same period, employment in the entire manufacturing sector increased 3.2 percent a year, and total employment in Puerto Rico grew at an annual rate of 4.5 percent. In 1989, section 936 manufacturing firms employed an

estimated 105,511 workers, about 62.8 percent of the manufacturing workforce and 11.1 percent of the total workforce.

It is sometimes difficult to determine what is happening to estimated employment in an industry because the number of firms in the industry may be small and firms may switch from one standard industrial classification to another and back again over a short period. The significant year-to-year changes within industries may be due to these shifts. With this caveat in mind, estimated employment in the food and kindred products industry increased by 3,730, or 6.5 percent a year. Estimated employment in section 936 pharmaceutical firms increased 4,862, or 5.4 percent a year, over the 7-year period. And estimated employment in the apparel industry increased 3,983, or 3.9 percent a year.

Estimated employment in two significant industries declined over the 7-year period. The instruments and related products industry lost an estimated 4,166 employees, a 6.4-percent annual rate of decline. The electrical and electronic equipment industry lost an estimated 4,183 employees for an annual rate of decline of 2.9 percent.

The employment levels for several industries diverged significantly from the tax benefits received under section 936. For example, in 1989 the apparel industry employed an estimated 19,611 people, 18.6 percent of those employed by section 936 manufacturing companies, but received an estimated 1.6 percent of the manufacturing companies' section 936 tax benefits. In contrast, the chemical industry employed an estimated 20,599 workers, 19.5 percent of the section 936 manufacturing workforce, but received 56.1 percent of the estimated tax benefits. A basic reason for the divergence in employment and tax benefits among industries lies in the amount of tangible and intangible capital employed per worker. A high capital-to-labor ratio may well give a firm a large tax benefit per employee.

**Table II.2: Estimated Number of Employees of Section 936 Manufacturing Corporations, 1983-1989**

<b>Industry</b>	<b>1983</b>	<b>1985</b>	<b>1987</b>	<b>1989</b>
All 936 manufacturing	88,579	97,726	100,916	105,511
Food and kindred products	8,098	9,452	10,364	11,828
Textile mill products	996	393	255	329
Apparel	15,628	18,565	17,363	19,611
Chemicals	15,227	16,345	21,116	20,599
Pharmaceuticals	13,149	14,184	18,384	18,011
Rubber and plastic products	1,173	1,469	2,449	6,475
Leather	4,720	3,588	4,036	4,466
Fabricated metal products	1,965	1,936	3,189	2,333
Machinery, except electrical	843	5,191	2,799	3,303
Electrical and electronic equipment	25,439	25,138	23,180	21,256
Instruments and related products	12,649	9,676	7,071	8,483
Other manufacturing	6,109	4,486	5,059	5,376
<b>Total economy</b>	<b>731,000</b>	<b>776,000</b>	<b>880,000</b>	<b>952,000</b>

Note: Totals do not add because of estimating and reporting procedures used by the Department of the Treasury and IRS' Statistics of Income Division.

Sources: The Operation and Effect of the Possessions Corporation System of Taxation, Sixth Report, Department of the Treasury, March 1989; "U.S. Possessions Corporations, 1985," IRS' Statistics of Income Division, Compendium of Studies of International Income and Taxes, 1985-1988, 1991; "U.S. Possessions Corporation Returns, 1987," Statistics of Income Bulletin, IRS, Summer 1991; "U.S. Possessions Corporation Returns, 1989," Statistics of Income Bulletin, IRS, Fall 1992.

## Estimated Total Employee Compensation of Section 936 Manufacturing Corporations

Table II.3 shows employee compensation levels for section 936 manufacturing firms. Estimated employee compensation of section 936 manufacturing firms increased by \$623 million over the 7-year period for an annual rate of increase of 5.1 percent.<sup>2</sup> During this same period, employee compensation in the entire manufacturing sector increased at an annual rate of 2.8 percent, and total employee compensation in Puerto Rico grew at an annual rate of 4.3 percent. In contrast, total employee compensation in the United States increased at an annual rate of 3.5 percent from 1983 to 1989.

Changes in industry level employee compensation may be misleading for the same reasons discussed in relation to table II.2. With this caveat in mind, estimated employee compensation in the pharmaceutical industry increased by \$219 million over the 7-year period, an average annual

<sup>2</sup>Estimated employee compensation includes fringe benefits equal to 23.5 percent of direct wages as used by the Department of the Treasury.

increase of 7.7 percent. Estimated employee compensation in the food and kindred products industry increased \$80 million, or 6.7 percent a year. However, estimated employee compensation in the electrical and electronic equipment industry decreased \$108 million, an annual decrease of 3.7 percent.

**Table II.3: Estimated Total Employee Compensation of Section 936 Manufacturing Corporations, 1983-1989**

Constant 1991 dollars in millions				
Industry	1983	1985	1987	1989
All 936 manufacturing	\$1,781	\$2,013	\$2,138	\$2,404
Food and kindred products	167	193	207	247
Textile mill products	13	5	5	4
Apparel	220	244	222	248
Chemicals	443	484	650	677
Pharmaceuticals	389	431	579	608
Rubber and plastic products	20	28	47	232
Leather	68	50	52	57
Fabricated metal products	42	41	62	45
Machinery, except electrical	18	120	83	95
Electrical and electronic equipment	540	507	465	432
Instruments and related products	169	210	171	195
Other manufacturing	139	86	112	125
<b>Total economy</b>	<b>11,080</b>	<b>11,897</b>	<b>12,696</b>	<b>14,220</b>

Note: Employee compensation was adjusted for inflation using the implicit price deflator for Puerto Rican GNP. Totals do not add because of estimating and reporting procedures used by the Department of the Treasury and IRS' Statistics of Income Division.

Sources: The Operation and Effect of the Possessions Corporation System of Taxation, Sixth Report, Department of the Treasury, March 1989; "U.S. Possessions Corporations, 1985," IRS' Statistics of Income Division, Compendium of Studies of International Income and Taxes, 1985-1988, 1991; "U.S. Possessions Corporation Returns, 1987," *Statistics of Income Bulletin*, IRS, Summer 1991; "U.S. Possessions Corporation Returns, 1989," *Statistics of Income Bulletin*, IRS, Fall 1992.

## Estimated Compensation Per Employee of Section 936 Manufacturing Corporations

Estimated compensation per employee of section 936 manufacturing corporations increased from \$20,106 to \$22,784 over the 7-year period for an estimated annual increase of 2.1 percent (see table II.4). Compensation per employee for the total Puerto Rican economy, however, decreased from \$15,157 to \$14,937 over the period for an estimated annual decrease of 0.5 percent. Average compensation per employee in the United States increased from \$26,744 to \$28,288 over the same period for an average annual increase of 1 percent.

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Over the 7-year period the pharmaceutical industry paid the highest compensation per employee, averaging almost 50-percent higher than the average for all section 936 companies and 109-percent higher than the average for the Puerto Rican economy. The apparel industry paid the lowest compensation per employee over the period, averaging 38-percent less than the average for all section 936 companies and 12-percent less than the average for the Puerto Rican economy. The leather and textile industries paid compensation levels similar to that of the apparel industry.

**Table II.4: Estimated Compensation  
Per Employee of Section 936  
Manufacturing Corporations,  
1983-1989**

Constant 1991 dollars				
Industry	1983	1985	1987	1989
All 936 manufacturing	\$20,106	\$20,598	\$21,186	\$22,784
Food and kindred products	20,622	20,419	19,973	20,883
Textile mill products	13,052	12,723	19,608	12,158
Apparel	14,077	13,143	12,786	12,646
Chemicals	29,093	29,612	30,782	32,866
Pharmaceuticals	29,584	30,386	31,495	33,757
Rubber and plastic products	17,050	19,061	19,192	35,830
Leather	14,407	13,935	12,884	12,763
Fabricated metal products	21,374	21,178	19,442	19,288
Machinery, except electrical	21,352	23,117	29,653	28,762
Electrical and electronic equipment	21,227	20,169	20,060	20,324
Instruments and related products	13,361	21,703	24,183	22,987
Other manufacturing	22,753	19,171	22,139	23,251
<b>Total economy</b>	<b>15,157</b>	<b>15,330</b>	<b>14,428</b>	<b>14,937</b>

Note: Employee compensation was adjusted for inflation using the implicit price deflator for Puerto Rican GNP.

Sources: The Operation and Effect of the Possessions Corporation System of Taxation, Sixth Report, Department of the Treasury, March 1989; "U.S. Possessions Corporations, 1985," IRS' Statistics of Income Division, Compendium of Studies of International Income and Taxes, 1985-1988, 1991; "U.S. Possessions Corporation Returns, 1987," Statistics of Income Bulletin, IRS, Summer 1991; "U.S. Possessions Corporation Returns, 1989," Statistics of Income Bulletin, IRS, Fall 1992.

## Estimated Tax Benefits Per Employee of Section 936 Manufacturing Corporations

Estimated average tax benefits per employee of section 936 manufacturing corporations were \$25,029 in 1983, increased to \$26,755 in 1987, and then declined to \$24,272 in 1989. These trends are shown in table II.5

The tax benefits per employee that we computed ranged from a low of \$2,142 in the apparel industry in 1989 to a high of \$85,660 in the pharmaceutical industry in 1985. Other industries with relatively low tax benefits per employee were textile mill products and leather. Industries with higher tax benefits per employee included food and kindred products, machinery (except electrical), electrical and electronic equipment, and instruments and related products.

**Table II.5: Estimated Tax Benefits Per Employee of Section 936 Manufacturing Corporations, 1983-1989**

Constant 1991 dollars				
Industry	1983	1985	1987	1989
All 936 manufacturing	\$25,029	\$26,625	\$26,755	\$24,272
Food and kindred products	18,894	27,719	20,262	24,603
Textile mill products	4,016	7,634	<sup>a</sup>	3,040
Apparel	4,415	3,286	2,361	2,142
Chemicals	71,780	79,657	76,340	69,761
Pharmaceuticals	78,105	85,660	82,898	71,678
Rubber and plastic products	13,640	16,338	11,025	3,089
Leather	4,873	5,853	3,469	3,135
Fabricated metal products	14,249	13,946	6,585	8,573
Machinery, except electrical	27,284	13,292	19,293	33,909
Electrical and electronic equipment	20,284	20,208	19,241	16,278
Instruments and related products	12,254	18,809	25,173	21,926
Other manufacturing	22,262	32,100	19,174	17,113

Note: Tax benefits were adjusted for inflation using the implicit price deflator for U.S. GDP.

<sup>a</sup>Not computed because tax benefits were too small.

Sources: The Operation and Effect of the Possessions Corporation System of Taxation, Sixth Report, Department of the Treasury, March 1989; "U.S. Possessions Corporations, 1985," IRS' Statistics of Income Division, Compendium of Studies of International Income and Taxes, 1985-1988, 1991; "U.S. Possessions Corporation Returns, 1987," Statistics of Income Bulletin, IRS, Summer 1991; "U.S. Possessions Corporation Returns, 1989," Statistics of Income Bulletin, IRS, Fall 1992.

## Ratio of Tax Benefits Per Employee to Employee Compensation Per Employee, Manufacturing Sector

As shown in table II.6, the overall ratio of tax benefits to employee compensation fell from 124 percent in 1983 to 107 percent in 1989. The ratio in the pharmaceutical industry fell from a high of 282 percent in 1985 to 212 percent in 1989. The other industries also experienced a decline in the ratio of tax benefits to employee compensation, except food and kindred products and machinery (except electrical), where the ratio fluctuated considerably.

Changes in the ratio of tax benefits to employee compensation result from changes in profits, employee compensation, or tax rates.

Our analysis indicated that the increase of 5 percentage points in the ratio from 1983 to 1985 was due to a slight increase in the average effective tax rate the manufacturing firms used in determining their tax credits under section 936. The decline of 4 percentage points in the ratio from 1985 to 1987 was due to a decline in the average effective tax rate that more than offset the increase in the ratio due to the net effect of profits and employee compensation. The decline of 18 percentage points in the ratio from 1987 to 1989 was due entirely to the decline in tax rates.<sup>3</sup>

The decrease in tax rates and consequent tax benefits for a given level of profits would tend to lessen the incentive provided by section 936 for corporations to invest or expand investment in Puerto Rico.

The ratio of 107 percent in 1989 for all manufacturing corporations is almost equivalent to a 100-percent wage credit, including fringe benefits. If a 100-percent wage credit were substituted for section 936, one industry, chemicals, would be most affected. It would lose about half of its current benefits, assuming no response to changes in the tax law. Two industries, food and kindred products and machinery, would be hurt slightly. The other industries, with ratios below 100 percent, would benefit from a change to a 100-percent wage credit to the extent they have sufficient profits against which they could deduct the wage credit.

<sup>3</sup>The change in the manufacturing corporations' average effective tax rate mirrors the change in the statutory tax rate. The statutory tax rate was 46 percent before 1987. In 1987, it was 40 percent. Since 1987, the statutory rate has been 34 percent. Although section 936 firms' income is not subject to federal tax, the value of the tax benefit is computed on the basis of the federal tax rate.



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**Table II.6: Ratio of Tax Benefits Per Employee to Employee Compensation Per Employee, Manufacturing Sector, 1983-1989**

In percent				
Industry	1983	1985	1987	1989
All 936 manufacturing	124	129	126	107
Food and kindred products	92	136	101	118
Textile mill products	31	60	<sup>a</sup>	25
Apparel	31	25	18	17
Chemicals	247	269	248	212
Pharmaceuticals	264	282	263	212
Rubber and plastic products	80	86	57	9
Leather	34	42	27	25
Fabricated metal products	67	66	34	44
Machinery, except electrical	128	58	65	118
Electrical and electronic equipment	96	100	96	80
Instruments and related products	92	87	104	95
Other manufacturing	98	167	76	74

Note: Tax benefits were adjusted for inflation using the implicit price deflator for U.S. GDP and employee compensation was adjusted for inflation using the implicit price deflator for Puerto Rican GNP.

<sup>a</sup>Not computed because tax benefits were not given.

Sources: The Operation and Effect of the Possessions Corporation System of Taxation, Sixth Report, Department of the Treasury, March 1989; "U.S. Possessions Corporations, 1985," IRS' Statistics of Income Division, Compendium of Studies of International Income and Taxes, 1985-1988, 1991; "U.S. Possessions Corporation Returns, 1987," Statistics of Income Bulletin, IRS, Summer 1991; "U.S. Possessions Corporation Returns, 1989," Statistics of Income Bulletin, IRS, Fall 1992.

## Estimated First-Round Effects on the Manufacturing Sector of Substituting a Wage Credit for Section 936

One of the most perplexing problems facing policymakers concerned with section 936 and Puerto Rico's economy is the extent to which section 936 firms will leave or be attracted to Puerto Rico if section 936 is changed. Tables II.7 through II.10 present information relevant to answering this question. The tables look at the first-round effects on section 936 firms in Puerto Rico's manufacturing sector of applying the President's proposed wage credit limit and three additional formulations to the section 936 tax credits that would be available to possessions corporations.<sup>4</sup> Because firms consider many factors when deciding where to locate internationally, the changes affecting the tax credits alone may or may not alter firms' decisions about future investment levels in Puerto Rico.

<sup>4</sup>First-round effects look at how a change in policy affects the benefits (costs) a person or corporation receives (pays), assuming no change in behavior to mitigate any losses or enhance any gains. The final effects would take into account how firms alter their behavior in response to changes in tax policy.

We considered 60- and 100-percent wage credit caps and calculated the tax credit for each first with wages excluding fringe benefits (as in the President's proposal) and second with wages including fringe benefits. We calculated section 936 firms' 1989 tax credits under section 936. We then calculated the tax credits that would be available based on the wage credit caps, in all cases including the President's proposed restriction to limit the QPSII tax exemption to 80 percent of firms' tangible assets. In calculating the wage credits, we assumed that the credit was limited to the firms' U.S. tax liabilities, i.e., a firm could not receive a tax refund exceeding the amount of its tax credits under an unchanged section 936. Finally, we used the lesser of the firms' 1989 section 936 tax credits or the credits available under the wage credit proposals to determine how much the firms' total tax credits would be reduced, if at all, by the wage credit caps.

Our calculations using 1989 data on the 308 section 936 firms in the manufacturing sector that reported actual employee compensation data showed that limiting the section 936 tax credit to various wage credit maximums would affect some, but not all, firms. The firms not affected by the wage credit limit retain their full 1989 section 936 tax credits.

The percentage of the 308 firms affected by the wage credit ranged from a high of 43.5 percent under a 60-percent wage credit, excluding fringe benefits, to a low of 35.1 percent under a 100-percent wage credit, including fringe benefits. The affected firms employed from 47.2 to 39.7 percent of section 936 employees, paid from 53.0 to 44.4 percent of section 936 employee compensation, and lost from 67.7 to 51.6 percent of the total section 936 tax credits. Under the most restrictive wage credit, the 60-percent wage credit without fringe benefits, 42,968 individuals were employed in firms receiving reduced tax credits. The 42,968 employees represent 47.2 percent of all employees in the 308 section 936 firms used in the analysis and represent 4.5 percent of all employees in the Puerto Rican economy.

Firms losing tax credits did not lose them all. Some firms would lose only a small fraction of their tax credits; their incentive to remain in Puerto Rico would be much the same as before. Other firms would lose a large fraction of their tax credits; their incentive to remain in Puerto Rico, to the extent it was based on existing tax credits continuing, would be considerably weakened. Many firms losing tax credits would likely reconsider their decision to locate in Puerto Rico, to the extent that decision was based on the level of taxation. Firms with a substantial investment in physical assets in Puerto Rico would have to weigh the loss

of tax credits against the cost of building facilities or transferring production elsewhere.

Under the 60-percent wage credit excluding fringe benefits, 34 firms, or 11 percent of the 308 firms analyzed, would lose 75 percent or more of the tax credits they would otherwise receive with no change to section 936. These 34 firms employed 9,623 individuals, or 10.6 percent of employees in the 308 firms. The 34 firms could lose \$1.3 billion in tax credits, or 84.9 percent of the credits they otherwise could claim. The \$1.3 billion in credits lost by these 34 firms represents 72.6 percent of all of the credits lost under this wage credit formulation.

Under the least restrictive wage credit, a 100-percent wage credit including fringe benefits, 14 firms would lose 75 percent or more of their tax credits. These 14 firms employed 2,774 workers in 1989, or 3.0 percent of the total employees in the 308 firms. The 14 firms would lose an estimated \$663 million in credits, or 83.7 percent of the credits they claimed and 49.9 percent of the \$1.3 billion credits lost by the 308 firms.

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**Table II.7: Estimated Effects of a  
60-Percent Wage Credit, Excluding  
Fringe Benefits, on Section 936 Tax  
Credits, Manufacturing Sector**

Constant 1991 dollars in millions

Percent of tax credits lost	Number/ percent of firms affected	Number/ percent of employees affected	Amount/ percent employee compensation without fringe benefits	Amount/ percent total tax credits claimed	Amount/ percent tax credits lost, 1989
0 percent	174	48,133	\$971.3	\$171.1	\$0.0
	56.5%	52.8%	47.0%	6.6%	0.0%
0 to 25 percent	26	7,858	147.9	68.9	6.3
	8.4%	8.6%	7.2%	2.7%	0.4%
25 to 50 percent	36	12,479	296.2	272.1	103.9
	11.7%	13.7%	14.3%	10.6%	6.0%
50 to 75 percent	38	13,008	338.9	571.9	368.0
	12.3%	14.3%	16.4%	22.2%	21.1%
75 to 100 percent	34	9,623	311.3	1,490.2	1,265.6
	11.0%	10.6%	15.1%	57.9%	72.6%
<b>Total</b>	<b>308</b>	<b>91,101</b>	<b>2,065.6</b>	<b>2,574.1</b>	<b>1,743.8</b>
	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

Note: Dollar amounts were adjusted for inflation. Employee compensation was adjusted using the Puerto Rican GNP deflator, and tax credits lost were adjusted using the U.S. GDP deflator. Totals may not add due to rounding.

Source: Computed by GAO using 1989 data supplied by the IRS' Statistics of Income Division. Calculations based on data for 308 firms that reported actual employee compensation on their Employer's Annual Federal Unemployment (FUTA) Tax Return (Form 940). The calculations assume full phase-in of the wage credit.

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**Table II.8: Estimated Effects of a  
60-Percent Wage Credit, Including  
Fringe Benefits, on Section 936 Tax  
Credits, Manufacturing Sector**

Constant 1991 dollars in millions

Percent of tax credits lost	Number/ percent of firms affected	Number/ percent of employees affected	Amount/ percent employee compensation without fringe benefits	Amount/ percent total tax credits claimed	Amount/ percent tax credits lost, 1989
0 percent	183	50,451	\$1,026.3	\$209.3	\$0.0
	59.4%	55.4%	49.7%	8.1%	0.0%
0 to 25 percent	33	9,876	200.6	129.8	22.0
	10.7%	10.8%	9.7%	5.0%	1.3%
25 to 50 percent	26	11,188	275.7	277.7	98.6
	8.4%	12.3%	13.3%	10.8%	6.0%
50 to 75 percent	43	13,699	369.4	804.4	531.0
	14.0%	15.0%	17.9%	31.2%	32.5%
75 to 100 percent	23	5,888	193.6	1,152.9	984.4
	7.5%	6.5%	9.4%	44.8%	60.2%
<b>Total</b>	<b>308</b>	<b>91,102</b>	<b>2,065.6</b>	<b>2,574.1</b>	<b>1,636.0</b>
	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

Note: Dollar amounts were adjusted for inflation. Employee compensation was adjusted using the Puerto Rican GNP deflator, and tax credits lost were adjusted using the U.S. GDP deflator. Totals may not add due to rounding.

Source: Computed by GAO using 1989 data supplied by IRS' Statistics of Income Division. Calculations based on data for 308 firms that reported actual employee compensation on their Employer's Annual Federal Unemployment (FUTA) Tax Return (Form 940). The calculations assume full phase-in of the wage credit.

**Appendix II**  
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**Table II.9: Estimated Effects of a  
100-Percent Wage Credit, Excluding  
Fringe Benefits, on Section 936 Tax  
Credits, Manufacturing Sector**

Constant 1991 dollars in millions

Percent of tax credits lost	Number/ percent of firms affected	Number/ percent of employees affected	Amount/ percent employee compensation without fringe benefits	Amount/ percent total tax credits claimed	Amount/ percent tax credits lost, 1989
0 percent	194	53,343	\$1,100.5	\$275.4	\$0.0
	63.0%	58.6%	53.3%	10.7%	0.0%
0 to 25 percent	36	15,779	355.3	301.7	44.3
	11.7%	17.3%	17.2%	11.7%	3.0%
25 to 50 percent	27	8,932	191.4	272.2	115.8
	8.8%	9.8%	9.3%	10.6%	8.0%
50 to 75 percent	33	9,110	285.6	770.9	493.0
	10.7%	10.0%	13.8%	29.9%	33.8%
75 to 100 percent	18	3,938	132.9	953.9	803.6
	5.8%	4.3%	6.4%	37.1%	55.2%
<b>Total</b>	<b>308</b>	<b>91,102</b>	<b>2,065.6</b>	<b>2,574.1</b>	<b>1,456.8</b>
	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

Note: Dollar amounts were adjusted for inflation. Employee compensation was adjusted using the Puerto Rican GNP deflator, and tax credits lost were adjusted using the U.S. GDP deflator. Totals may not add due to rounding.

Source: Computed by GAO using 1989 data supplied by IRS' Statistics of Income Division. Calculations based on data for 308 firms that reported actual employee compensation on their Employer's Annual Federal Unemployment (FUTA) Tax Return (Form 940). The calculations assume full phase-in of the wage credit.

**Appendix II**  
**Tax Benefit and Related Information for**  
**Section 936 Firms**

**Table II.10: Estimated Effects of a 100-Percent Wage Credit, Including Fringe Benefits, on Section 936 Tax Credits, Manufacturing Sector**

Constant 1991 dollars in millions

Percent of tax credits lost	Number/ percent of firms affected	Number/ percent of employees affected	Amount/ percent employee compensation without fringe benefits	Amount/ percent total tax credits claimed	Amount/ percent tax credits lost, 1989
0 percent	200	54,911	\$1,149.4	\$324.9	\$0.0
	64.9%	60.3%	55.6%	12.6%	0.0%
0 to 25 percent	36	15,403	330.7	284.4	30.7
	11.7%	16.9%	16.0%	11.0%	2.3%
25 to 50 percent	33	10,238	249.2	413.7	157.2
	10.7%	11.2%	12.1%	16.1%	11.8%
50 to 75 percent	25	7,776	239.5	758.7	478.1
	8.15	8.5%	11.6%	29.5%	36.0%
75 to 100 percent	14	2,774	96.9	792.5	663.3
	4.5%	3.0%	4.7%	30.8%	49.9%
<b>Total</b>	<b>308</b>	<b>91,102</b>	<b>2,065.6</b>	<b>2,574.1</b>	<b>1,329.3</b>
	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

Note: Dollar amounts were adjusted for inflation. Employee compensation was adjusted using the Puerto Rican GNP deflator, and tax credits lost were adjusted using the U.S. GDP deflator. Totals may not add due to rounding.

Source: Computed by GAO using 1989 data supplied by IRS' Statistics of Income Division. Calculations based on data for 308 firms that reported actual employee compensation on their Employer's Annual Federal Unemployment (FUTA) Tax Return (Form 940). The calculations assume full phase-in of the wage credit.

**Taxes Paid to the  
Puerto Rican  
Government by  
Section 936 Firms**

Section 936 firms paid over \$450 million dollars in taxes to the Puerto Rican government in 1987 and 1989, as shown in table II.11. More than two-thirds of the total was income taxes. One-third was tollgate taxes that Puerto Rico charges on income transferred off the island.

Table II.11: Taxes Paid to the Puerto Rican Government by Section 936 Firms

Constant 1991 dollars in millions

Year	Tollgate taxes	Income taxes	Total
1987	\$142.4	\$310.7	\$453.1
1989	132.0	325.1	457.1

Note: Dollar amounts were adjusted for inflation using the implicit price deflator for Puerto Rican GNP.

Source: IRS' Statistics of Income Division.

## Estimated Fixed Assets of Section 936 Corporations, Manufacturing Sector

Fixed assets are a firm's or an industry's net property, plant, and equipment, the physical factors of production used to produce a product. Table II.12 shows that the fixed assets of the section 936 firms in the manufacturing sector grew from \$2.6 billion in 1983 to \$4 billion in 1989, for an annual growth rate of 7.2 percent.

The chemical industry accounted for the largest dollar amount of manufacturing fixed assets in 1989, \$2.2 billion, or 55.6 percent of all the estimated fixed assets of section 936 firms in the manufacturing sector. The next largest percentage was the food and kindred products industry with 9.4 percent of the fixed assets. This was followed by the electrical and electronic equipment industry with 8.4 percent and the instruments and related products industry with 6.8 percent.

One alternative federal tax policy for Puerto Rico might be to provide tax credits for productive assets placed in Puerto Rico. The distribution of fixed assets is similar to the distribution of tax benefits provided under section 936 (see table II.4). Accordingly, if tax credits were allocated on the basis of fixed assets, the initial allocation of credits would be similar to that occurring under present law.



**Appendix II**  
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**Table II.12: Estimated Fixed Assets of  
Section 936 Corporations,  
Manufacturing Sector, 1983-1989**

Constant 1991 dollars in millions				
Industry	1983	1985	1987	1989
All 936 manufacturing	\$2,630	\$2,908	\$3,226	\$4,024
Food and kindred products	272	344	347	378
Textile mill products	2	<sup>a</sup>	<sup>a</sup>	1
Apparel	38	35	50	89
Chemicals	1,195	1,353	1,640	2,239
Pharmaceuticals	1,115	1,265	1,531	2,092
Rubber and plastic products	45	62	92	119
Leather	17	9	10	11
Fabricated metal products	92	86	118	89
Machinery, except electrical	20	80	68	67
Electrical and electronic equipment	407	448	313	339
Instruments and related products	183	164	287	272
Other manufacturing	359	326	301	420

Note: Fixed assets include net property, plant, and equipment. Fixed asset values were adjusted for inflation using the implicit price deflator for Puerto Rican GNP. Numbers may not add to totals due to rounding.

<sup>a</sup>Less than \$500,000.

Source: IRS' Statistics of Income Division Bulletins

**Estimated Charitable  
Contributions of  
Section 936  
Manufacturing  
Corporations**

Section 936 firms made contributions totaling about \$5.6 million in 1987 and \$3.2 million in 1989 (see table II.13). The chemical industry, and specifically its pharmaceutical sector, contributed the largest amount in each year.

**Appendix II**  
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**Table II.13: Estimated Charitable Contributions of Section 936 Manufacturing Corporations**

Constant 1991 dollars in thousands		
Industry	1987	1989
All 936 manufacturing	\$5,578.5	\$3,179.6
Food and kindred products	556.4	528.5
Textile mill products	0.6	1.6
Apparel	38.3	113.6
Chemicals	2,166.7	1,101.6
Pharmaceuticals	2,149.9	1,023.9
Rubber and plastic products	1,591.8	16.7
Leather	34.7	98.3
Fabricated metal products	193.8	13.5
Machinery, except electrical	571.7	847.1
Electrical and electronic equipment	170.9	94.2
Instruments and related products	118.7	243.8
Other manufacturing	135.0	120.8

Note: Data represent contributions section 936 firms, located in Puerto Rico, reported on their tax returns. The data do not specify whether the contributions were made specifically to Puerto Rican charities. Contributions were adjusted for inflation using the implicit price deflator for Puerto Rican GNP.

Source: Contributions were calculated by GAO from data supplied by the IRS' Statistics of Income Division.

## Maritime Shipments Between the United States and Puerto Rico in 1992

Table II.14 shows that \$11.4 billion of the U.S. 1992 imports came from Puerto Rico by ship. Seven billion seven hundred million dollars of U.S. exports in 1992 went by ship to Puerto Rico.

**Appendix II**  
**Tax Benefit and Related Information for**  
**Section 936 Firms**

**Table II.14: Maritime Shipments  
Between the United States and Puerto  
Rico in 1992**

Dollars in billions

Shipments	Total	Amount/ percent from Puerto Rico	Amount/percent to Puerto Rico
1992 U.S. Imports	\$518.8	\$11.4 2.2%	N/A N/A
1992 U.S. Exports	\$433.4	N/A	\$7.7 1.8%

N/A - not applicable

Source: Puerto Rico Planning Board.

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