

AICPA Keynote

Opportunities and Challenges in Government Accountability

August 14, 2024

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Comptroller General of the
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Topics of Discussion

- Fiscal Health
- Consolidated Financial Statements
- Duplication & Cost Savings
- Fraud Estimate
- COVID Lessons Learned
- Yellow Book Update
- Green Book Exposure Draft



Fiscal Health

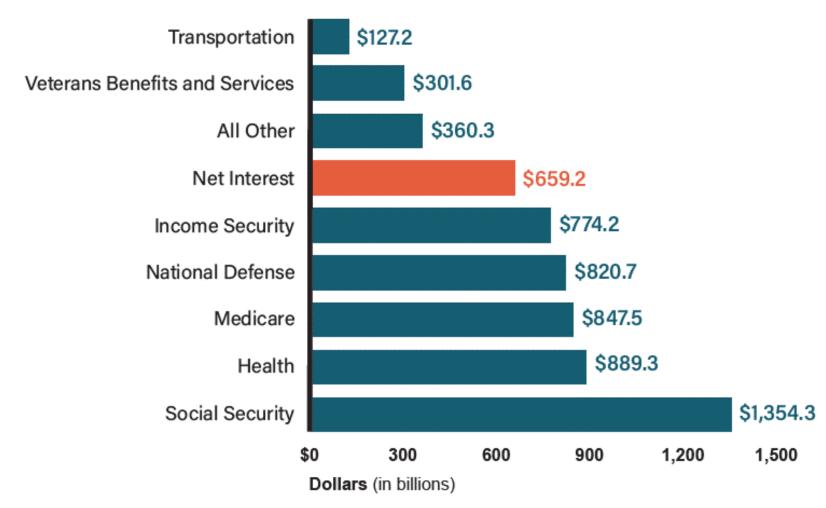
Debt Held by the Public Projected to Grow Faster Than GDP

Percentage of gross domestic product 250%



Source: Congressional Budget Office data and GAO simulation. | GAO-24-106987

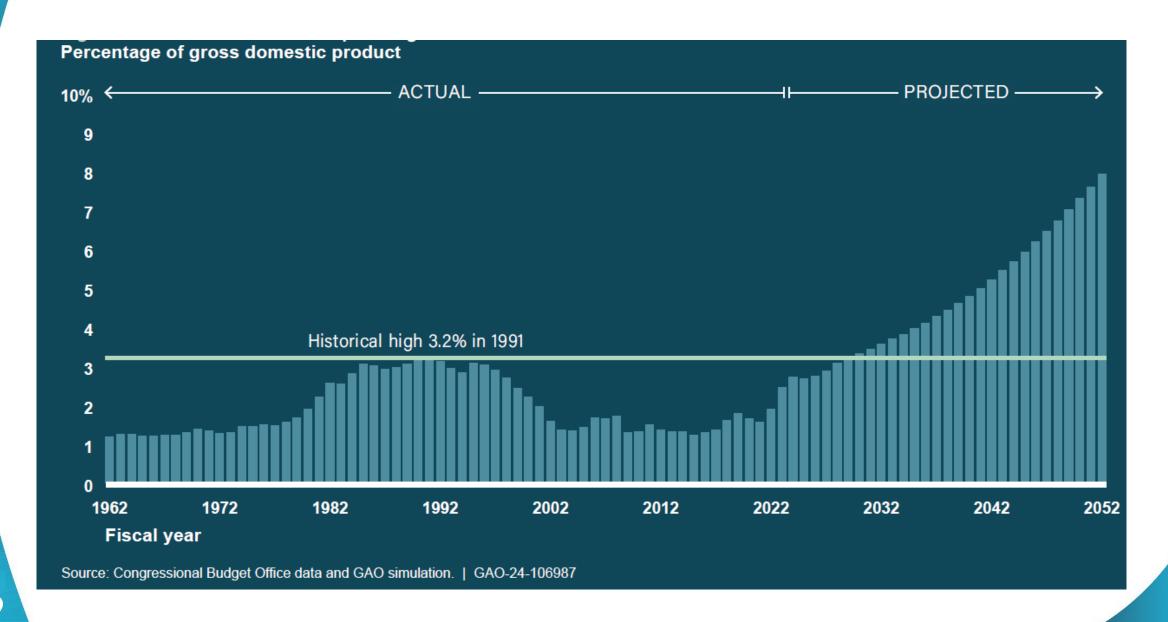
Federal Spending Categories in FY 2023, billions of dollars



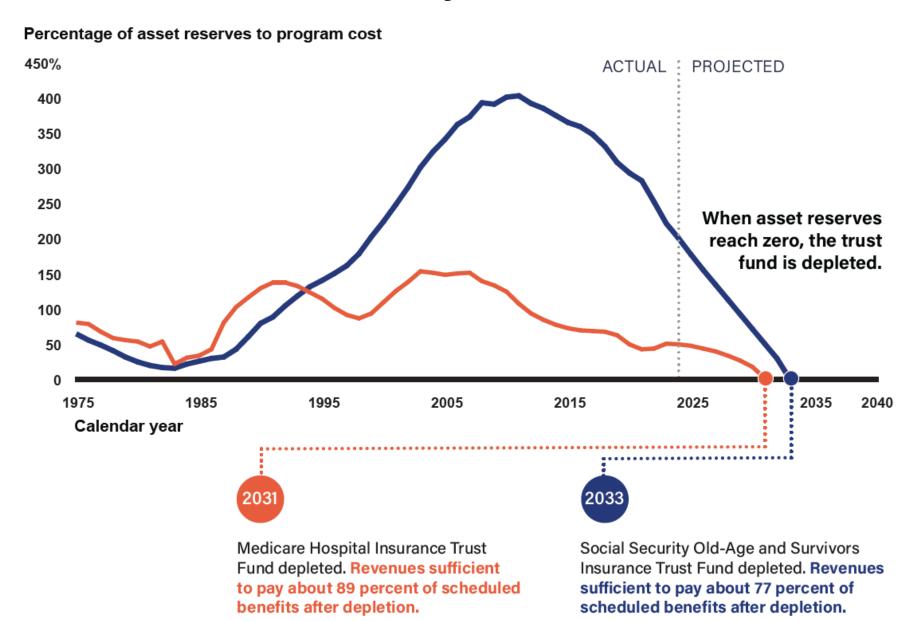
Source: GAO analysis of Department of the Treasury information. | GAO-24-106987

Note: These spending categories are reported by the Department of the Treasury as budget classifications. Income Security includes retirement, disability, unemployment, welfare, and similar programs (excluding Social Security and veterans retirement). The Health category includes Medicaid and all other medical services provided to individuals and families, other than Medicare. For our purposes, the "all other" spending category includes all other budget classifications not otherwise listed.

Annual Net Increase Spending as Share of GDP



Medicare and Social Security Trust Funds: Reserves Depleting



Potential Elements of a Long-term Fiscal Plan

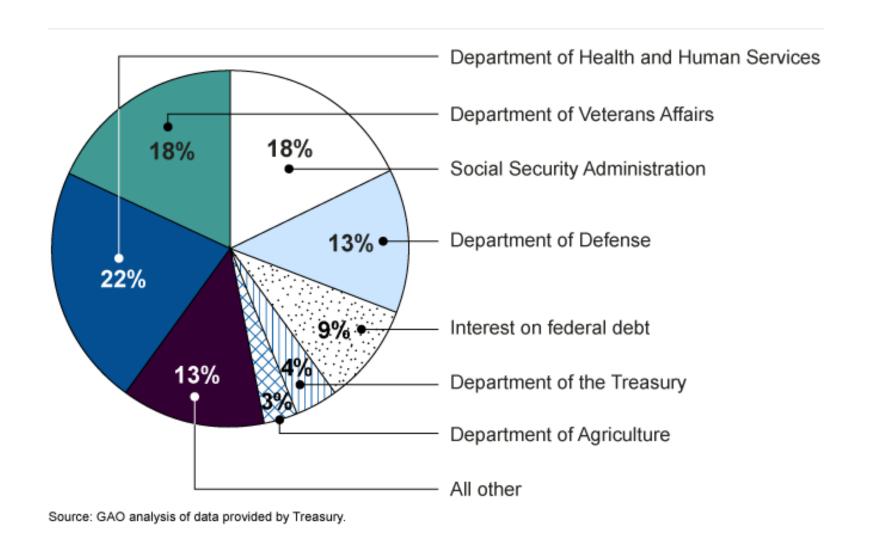


Source: GAO analysis and illustrations. | GAO-24-106987



Consolidated Financial Statements Audit

FY 2023 Net Costs of U.S. Government Operations: \$7.9 trillion



FY 2023 CFO Act Agency Audit Results

Unmodified Opinion (19)

- Department of Commerce
- Department of Energy
- Department of Health and Human Services¹
- Department of Homeland Security
- Department of Housing & Urban Development
- Department of the Interior
- Department of Justice
- Department of State
- Department of Transportation
- Department of the Treasury

- Department of Veterans Affairs
- Agency for International Development
- Environmental Protection Agency
- General Services Administration
- National Aeronautics and Space Administration
- National Science Foundation
- Nuclear Regulatory Commission
- Office of Personnel Management
- Social Security Administration

Modified Opinion (5)

Disclaimers of Opinion (3)

- Department of Defense
- Department of Education
- Small Business Administration

Qualified Opinion (2)

- Department of Agriculture
- Department of Labor

¹ Disclaimer of opinion on the Statement of Social Insurance and Statement of Changes in Social Insurance Amounts

Other Material Weaknesses

- Inability to determine the full extent to which improper payments occur and to take actions to reduce them
 - The fiscal year 2023 government-wide total of reported improper payment estimates was \$236 billion
- Inability to identify and resolve information system control deficiencies and to manage information security risks on an ongoing basis
 - 13 of the 24 CFO Act agencies reported material weaknesses or significant deficiencies in information system controls



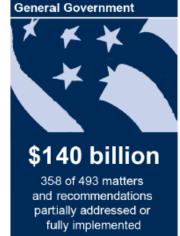
Duplication and Cost Savings

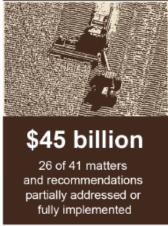
Summary of 14 Years of Benefits Achieved by Mission

Agriculture











\$667.5 billion in total financial benefits identified in GAO's **Duplication and Cost** Savings annual reports from 2011-2024







Source: GAO, (images clockwise top left) Department of Defense, ronstik/stock.adobe.com, USDA, Marcus Horn/stock.adobe.com, PhotoDisc, @Corbis, and Cherries/stock.adobe.com. | GAO-24-106915

Overlap, Duplication, Fragmentation

Examples of new topic areas:

- Tsunami Alerts
- Wildlife Disease Surveillance
- Cyber Threats to Critical Infrastructure
- Blockchain in Finance
- Safeguarding Federally Funded Research from Foreign Threats
- Efforts to Combat Child Trafficking
- Risks from Wildfire Smoke

GAO's Leading Interagency Collaboration Practices



Define Common Outcomes



Ensure Accountability



Bridge Organizational Cultures



Identify and Sustain Leadership



Clarify Roles and Responsibilities



Include Relevant Participants



Leverage Resources and Information



Develop and Update Written Guidance and Agreements

Examples of Open Topic Areas and Potential Financial Benefits

Area	Potential financial benefits (Source of estimate)
*Medicare Payments by Place of Service	\$141 billion over 10 years (Congressional Budget Office)
COVID Employer Tax Relief	Tens of billions of dollars over 2 years (GAO analysis of IRS data)
*Public-Safety Broadband Network	\$15 billion over 15 years ^a (GAO analysis of the FirstNet Contract)
Student Loan Income-Driven Repayment Plans	More than \$2 billion over 10 years (Congressional Budget Office)
*DOE's Treatment of Hanford's Low-Activity Waste	Billions of dollars over 11 years (GAO analysis of DOE data)

Source: GAO. | GAO-24-106915

Note: Potential financial benefits shown in this table represent estimates of amounts GAO or others believe could accrue if steps are taken to implement the actions described. The estimates are dependent on various factors, such as whether action is taken and how it is taken. Realized financial benefits may be less, depending on costs associated with implementing the action, unintended consequences, and the effect of controlling for other factors. The individual estimates in this table should be compared with caution, as they come from a variety of sources, which consider different time periods and use different data sources, assumptions, and methodologies.

^{* =} Legislation is likely to be necessary to fully address all matters or recommendations in this topic area.

^a If FirstNet sunsets, it is unclear what will happen to the remaining \$15 billion in scheduled annual payments, which FirstNet currently has authority to collect and reinvest.

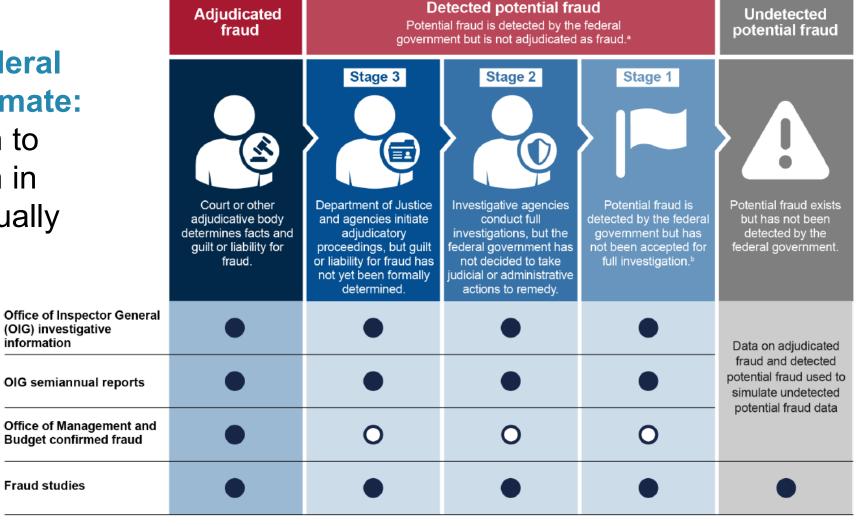


Fraud Estimate

Categories of Fraud-Related Data Used in GAO's Estimate

GAO's FederalFraud Estimate:

\$233 billion to \$521 billion in losses annually



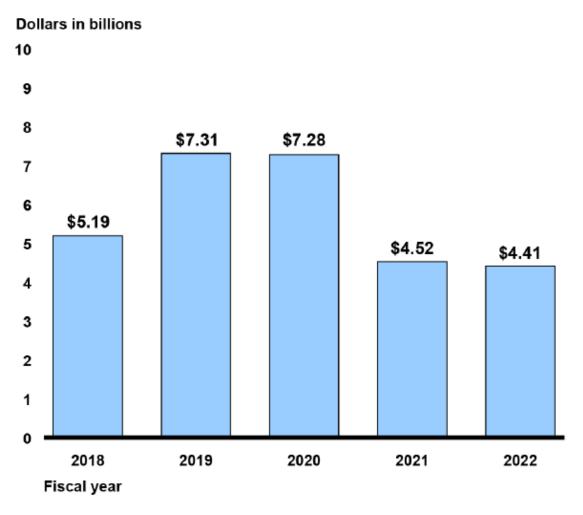


Source used for cross-government fraud estimate



Source not available for cross-government fraud estimate

Confirmed Fraud, as Reported by OMB for FY2018-FY2022





Key Recommendations on Fraud Estimation

- OMB should develop guidance on the collection of OIG and executive agency data to support fraud estimation
 - Identify and establish consistent data elements
 - Include timeline and milestones
 - Leverage existing data and processes, as appropriate
- Treasury should establish an effort to evaluate and identify methods to expand government-wide fraud estimation to support fraud risk management
 - Prioritize high-risk areas initially
 - Respond to changes in data availability and quality
 - Leverage data, such as in the Do Not Pay program

How Fraud Estimates Can Improve Fraud Risk Management





Demonstrate scope of problem

Fraud estimates provide information on the extent of fraud that is needed to effectively detect and prevent wrongdoing. By not understanding the scope of the problem, some may assume that a problem does not exist and, thus, not direct resources to stop fraud from occurring.



Improve oversight prioritization

Fraud estimates could help prioritize oversight resources. Reliably determining the extent of fraud – both frequency and impacts – in all federal programs could help Congress and agency officials prioritize fraud prevention and detection resources.



Demonstrate return on investment

Fraud estimates can help demonstrate the return on investment of fraud risk management activities and, thus, help obtain additional funding for oversight of programs with the most need.

Sources: GAO analysis; GAO and Icons-Studio/stock.adobe.com (icons). | GAO-24-105833



Covid Lessons Learned

GAO's Pandemic Work

12

Comprehensive Reports

200+

Standalone Products

428

Recommendations to 26 Federal Agencies

198

Of 428 Recommendations Fully Addressed

24

Matters for Congressional Consideration

GAO's Pandemic Work

Six laws provided about \$4.65 trillion in funding to help the nation respond to and recover from the COVID-19 pandemic.

2021

2020

- American Rescue Plan Act of 2021
- Consolidated Appropriations Act, 2021 Divisions M and N
- Paycheck Protection Program and Health Care Enhancement Act
- CARES Act
- Families First Coronavirus Response Act
- Coronavirus Preparedness and Response Supplemental Appropriations Act, 2020

Source: GAO. | GAO-24-107175

Major Spending Areas Under COVID-19 Relief Funding, as of April 30, 2024

Major spending area (dollars in billions)	COVID-19 relief funding	Total obligations	Total expenditures
Economic Impact Payments (Department of the Treasury)	859.8	859.3	859.3
Business Loan Programs (Small Business Administration)	830.0	828.1	828.0ª
Unemployment Insurance (Department of Labor)	697.9	697.5	689.0
Coronavirus State and Local Fiscal Recovery Funds (SLFRF) (Department of the Treasury)	350.0	349.9	349.9 ^b
Public Health and Social Services Emergency Fund (Department of Health and Human Services)	337.3	332.6	298.6
Education Stabilization Fund (Department of Education)	277.3	277.3	236.0
Coronavirus Relief Fund (Department of the Treasury)	150.0	149.9	149.8
Supplemental Nutrition Assistance Programs (Department of Agriculture)	121.0	98.4	102.3°
U.S. Coronavirus Refundable Credits (Department of the Treasury)	98.8	92.2	92.2
Other areas (includes over 300 accounts)d	927.7	883.4	803.9
Totale	4,649.9	4,568.5	4,408.9

Largest Unexpired Unobligated Balances Under COVID-19 Relief Funding, as of April 30, 2024

Spending areas (dollars in billions)	Unexpired unobligated balance
Pension Benefit Guaranty Corporation Funda (Pension Benefit Guaranty Corporation)	23.8
U.S. Coronavirus Refundable Credits (Department of the Treasury)	6.8
Public Health and Social Services Emergency Fund (Department of Health and Human Services)	4.7
Disaster Relief Fund ^b (Federal Emergency Management Agency)	4.1
Tenant-Based Rental Assistance (Dept. of Housing and Urban Development)	2.7
Emergency Connectivity Fund for Educational Connections and Devices (Federal Communications Commission)	1.7
State Small Business Credit Initiative (Department of the Treasury)	0.9
Centers for Disease Control and Prevention-Wide Activities and Program Support (Department of Health and Human Services)	0.8
Other areas (includes over 250 accounts)	6.9
Totald	52.4

High Risk Areas Related to the Pandemic



Source: frizio/stock.adobe.com. | GAO-23-106203

HHS should develop a coordinated, department-wide action program that encourages collaboration within HHS and includes external stakeholders involved with the public health response to identify and resolve challenges.

High Risk Areas Related to the Pandemic



Source: Mr Doomits/stock.adobe.com. | GAO-23-106203

DOL should develop and implement an antifraud strategy for Unemployment Insurance programs that is consistent with leading practices for preventing, detecting, and responding to fraud outlined in GAO's Fraud Risk Framework.

High Risk Areas Related to the Pandemic



Source: wladimir1804/stock.adobe.com. | GAO-23-106203

SBA should ensure that it had identified external sources of data that can facilitate the verification of applicant information and the detection of potential fraud across programs, including loans made under the Paycheck Protection program and the COVID-19 Economic Injury Disaster Loan program.

Lessons Learned for Federal Agencies from the COVID-19 Pandemic



Planning in Advance



Collaborating with Response Partners



Providing Clear and Timely Communications



Managing Program Integrity Risks



Collecting and Sharing Data



Leveraging Existing Infrastructure



Implementing Program Flexibilities



Yellow Book and Green Book Updates

Yellow Book Update

- The 2024 Yellow Book Revision was issued on Feb 1, 2024
- Updated from a Quality Control to a Quality Management concept
- Requires risk assessment and monitoring at least annually



- The revision introduced the concept of an optional Engagement Quality Review.
 This is someone outside the engagement team reviewing critical judgments.
- The Yellow Book revision will be effective December 2025. Early adoption permitted.

Green Book Exposure Draft



- GAO released the Green Book exposure draft on June 27, 2024
- The exposure draft focuses on controls related:
 - Fraud, IT and Improper payments risks,
 - Controls over emergency assistance and changed programs.
- Highlights preventive controls
- Focuses on coordinating amongst financial and programmatic teams to achieve controls
- Comments on Exposure Draft due by August 26, 2024.



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