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STATEMENT OF

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BEFORE THE

COMMITTEE ON PUBLIC WORKS AND TRANSPORTATION SUBCOMMITTEE ON SURFACE TRANSPORTATION UNITED STATES HOUSE OF REPRESENTATIVES

ON

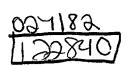
THE INFLUENCE OF THE MOTOR CARRIER ACT OF 1980

ON TEAMSTERS' EMPLOYMENT

Mr. Chairman and Members of the Subcommittee:

We are here today at your request to discuss the impact of regulatory reforms in the Motor Carrier Act of 1980 (the act) on Teamsters' employment. Last year we issued a report at the request of Senator DeConcini entitled "Effects of Regulatory Reform on Unemployment in the Trucking Industry," (GAO/CED-82-90, June 11, 1982). At that time we pointed out that there was a strong relationship between high trucking unemployment and the general downturn in the economy. This relationship made it hard to determine the effect of the regulatory reforms on unemployment in the trucking industry.





In recent testimony before this Subcommittee, officials of the International Brotherhood of Teamsters presented evidence of extensive layoffs among their union members since the passage of the act. In our statement today, we review this evidence in the context of an economy that has undergone a serious recession and an industry that has been substantially deregulated. We will also briefly discuss the issue of how deregulation has affected trucking service for small towns and small shippers.

### GROWTH IN NUMBER OF TRUCKING FIRMS INCREASES COMPETITION

The Interstate Commerce Commission (ICC) took administrative steps to reduce the regulatory framework in the trucking industry well before the Motor Carrier Act of 1980 was passed. Beginning in 1977, ICC under its own authority, eased entry for new carriers, relaxed restrictions on carriers' operations, and expanded the area carriers could serve.

The Motor Carrier Act, while not totally deregulating the trucking industry, substantially reduced government control of the industry. The act made it easier for carriers to enter the industry, eliminated certain operating restrictions placed on regulated carriers, and encouraged greater price competition among motor carriers.

## Increase in Motor Carriers

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The total number of motor carriers regulated by the ICC has continually increased since entry requirements began to be eased in 1977. In 1977 over 16,000 firms were registered with the ICC; by 1982 the number of registered firms increased to over 25,000.

The Motor Carrier Act not only made it easier for new carriers to enter the marketplace, but it also expanded the geographic coverage and range of commodities the carriers were authorized to handle. In addition, the ICC has often granted carriers broader operating authorities than requested in their applications. In 1976, 6,746 applications were submitted to the ICC for new and expanded permanent operating rights, and ICC approved about 70 percent of the applications. In contrast, the number of applications increased to a high of 28,414 in 1981, but fell to 15,553 in 1982. The ICC believes that the 1982 decrease was due mostly to the recession. From 1979 through 1982, the ICC approved an average of 96 percent of the applications.

# Motor Carrier Failures

While the overall number of trucking firms has increased, a number of trucking firms have failed. An official of the American Trucking Associations told us that as of June 1983, ATA has identified 233 trucking companies employing over 24,000 workers that have gone out-of-business since June 1980. An additional 41 motor carriers employing about 30,000 workers were reported to be operating under Chapter 11 of the Federal Bankruptcy Statutes. Industry sources generally attribute the causes of failure to a combination of more entrants into the industry, a declining economy, and price competition.

The net effect to date of new firms entering the industry and firms going out of business has been an increase in the number of firms in the marketplace. Between 1980 and 1982 the number of carriers regulated by the ICC increased by more than 7,600, representing an increase of about 43 percent.

### PRICE COMPETITION IS INCREASING

The many new entrants into the trucking industry and the decline in economic activity since passage of the act, have combined to induce lower trucking rates. The ICC reported in October 1983 that since 1980, rates by general freight less than truckload carriers have either fallen or are increasing less rapidly than before the act. In many cases, rates were reported to be down in the range of 10 to 20 percent as a result of widespread rate reductions. A number of cases have been reported in which shippers have received reductions of up to 40 percent. The price reductions following the 1980 Act have been greater in magnitude and more extensively applied than the rate reductions offered during the 1974-75 recession, reflecting the increased competitive pressures coming from new entrants. A March 1982 Federal Trade Commission study also showed that the act and the recession have combined to create lower trucking rates. That study noted that there is no evidence that large carriers are engaging in below cost pricing to eliminate their competitors. INCREASED COMPETITION AFFECTS BOTH

# INDUSTRY AND LABOR

Before the regulatory reforms were in place, regulated carriers operated in a protected environment. Competitive forces that tend to require efficiency and drive prices down were very weak. Carriers, either individually or collectively, could not, of course, charge any rates they wanted to without consideration of the demand for trucking services. However, restrictions prevented potential new entrants from competing for business and also constrained established carriers from reducing their rates without

the agreement of their competitors. The system for establishing rates also failed to promote efficient operations since firms could merely pass along cost increases to shippers. The entry restrictions and ratemaking procedures combined to allow rates to remain above what they most likely would have been in a more competitive market. With entry restrictions virtually eliminated by the 1980 act, many new firms, as I have noted previously, are entering the various markets in competition with established carriers.

In the absence of a recession, one would expect that rate reductions would increase business for the trucking industry, depending on how responsive demand for trucking is to changes in price. But, deregulation would also be expected to induce shifts in business to those carriers offering service at lower rates. Often the new competitors use non-union drivers with salaries below the Teamsters' operating under the National Master Freight Agreement (Master Agreement Teamsters). The new carriers are thus in a strong position to attract business from those established carriers who are unable to reduce their wage costs. Since wages are such a large share of trucking firms' total costs, the larger the wage differential and the longer it persists, the more business low wage firms are likely to attract.

Historically, the Master Agreement Teamsters, through collective bargaining with the regulated carriers, were able to share in the additional revenues that those carriers earned because of their protected positions. The Master Agreement Teamsters have earned among the highest wages of any category of

truck drivers. Although numerous factors--such as higher productivity--might have contributed to those wage levels, it is clear that regulation was also an important factor. Thus following passage of the 1980 act, the competitive environment has been accompanied by a freeze of the wages of Master Agreement Teamsters through the collective bargaining process as well as increased layoffs of those Teamsters.

Even though deregulation appears to be leading to lower costs and over time should increase business for the trucking industry as a whole, it is currently hurting carriers and drivers who are unable or unwilling to reduce wage costs sufficiently to match the new competition. As a result, layoffs of Master Agreement Teamsters and bankruptcies of previously regulated firms have been occurring at the same time as new firms employing new truck drivers enter the market.

The increased competition stimulated by the act is also leading to structural shifts in the share of tonnage hauled by general freight carriers and the share of drivers represented by Teamsters working under the Master Agreement. Since 1980, haulers of general freight, whose workers are predominately represented by the Master Agreement Teamsters, have been losing a substantial share of truck tonnage to a growing number of independent owneroperators, new truckload carriers, and some private company truck operations. Tonnage for these general freight carriers fell by 40 percent between 1979 and 1982. Data from truckstop surveys show that the percentage of union drivers for nearly all types of carriers decreased between 1978 and 1982. For example, the number of

union drivers for regular route common carriers decreased from 84 percent of the total in 1978 to 70 percent in 1982, and union drivers for private carriers decreased from 32 percent in 1978 to 26 percent in 1982.

#### COMMENTS ON TEAMSTERS SURVEY

Let me turn now to a discussion of the data presented last month to the Subcommittee by the Teamster officials. In their study of 36 local unions, the Teamsters found that the percentage of workers with seniority rights under the Master Agreement that are on layoff has increased substantially. This study does not use a random sample of all union members. However, the Teamsters believe that the sample is sufficiently representative to allow them to estimate that the layoff rate in April of 1983 was between 29 and 36 percent. In addition, four Teamster locals provided data that showed that many of their laid off members had been on layoff for a substantial period of time.

We have not attempted to validate the Teamsters' estimates and, therefore, cannot comment on their accuracy. However, their general conclusion, that layoffs of Master Agreement Teamsters have been substantial during the last 3 years, is consistent with what one would expect when both entry and pricing restrictions are lifted. By lifting these restrictions, the government allowed new entrants to compete with established carriers by employing lower paid workers and offering lower rates to shippers. Then, when the recession set in, there was a reduction in the overall demand for trucking services. Thus, there was less tonnage to be carried by more carriers, putting substantial competitive pressures on the higher cost carriers.

We have two general observations on the Teamsters layoff study. First, the Teamsters looked only at layoffs of workers with seniority rights under the National Master Freight Agreement. Their study does not say anything about either the number of unemployed or rates of unemployment in the general trucking industry. To look at the broader effects of the act on industry employment one would have to take into account possible increases in the number of workers in the industry not represented by the Master Agreement Teamsters. Second, workers who have been laid off by union carriers do not necessarily remain laid off until they are recalled or find work with another union carrier. The Teamsters study does not say how many of the laid off workers with Master Agreement Teamsters seniority rights have found other jobs, either inside or outside the trucking industry.

The analysis of trucking industry unemployment that GAO performed last year suggested that economic conditions are very important in explaining the increase in unemployment in the trucking industry since the act was passed. Our analysis, however, focused on the entire trucking industry, not just the segment represented primarily by Master Agreement Teamsters. Labor shifts from the Master Agreement Teamsters to other segments of the industry were not measured in our analysis. As we suggested in our testimony last year, the Nation has not yet had enough experience with a deregulated environment to do the careful statistical analysis needed to determine with precision how much each factor has contributed to changes in trucking industry employment.

#### SERVICE TO SMALL SHIPPERS AND SMALL TOWNS

Finally, let me turn briefly to the issue of how deregulation has affected trucking services for small towns and small shippers. In their testimony last month, Teamsters officials contended that small towns and small shippers are facing much higher rate increases under deregulation than in the 1970s. To evaluate this contention we reviewed several studies of truck service to small communities and small shippers since passage of the act. The ICC and the Department of Transportation have issued reports on this subject and there have been several independent reports and articles published in trade journals.

The reports we reviewed generally found that trucking deregulation has not adversely affected service to small communities and small shippers. These studies indicate little change in the quality or availability of truck service since passage of the act. Very few shippers report deteriorating service. Most small shippers reported that rates have risen only as fast as the overall price level has increased, or have declined slightly. Where service has changed, the ICC reports these changes have, in most cases, benefitted small communities and shippers.

Although these studies are not conclusive, they do present evidence that deregulation has not had unduly adverse effects on small shippers and small communities.

In conclusion, Mr. Chairman, we believe the Motor Carrier Act of 1980, while not totally deregulating the industry, has increased competition in the trucking industry. Increased competition, in turn, tends to create pressures on firms to operate

efficiently and keep prices of truck transportation lower. The competitive forces in the marketplace together with a slow economy have contributed to a number of trucking firms going out of business and to increased layoffs of Master Agreement drivers. Substantial tonnage previously hauled by general freight carriers has shifted to independent owner-operators, existing firms, and new lower cost trucking firms. While we cannot precisely distinguish the effects of the economy and deregulation, the increase in layoffs among Master Agreement Teamsters and the decline in their share of total trucking employment are consistent with how one would expect the trucking industry to respond to a lifting of entry and pricing restrictions.

Mr. Chairman, this concludes my statement. We will be glad to respond to your questions.

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