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BY THE COMPTROLLER GENERAL

12934

**Report To The Chairman,  
Joint Economic Committee  
Congress Of The United States**  
OF THE UNITED STATES

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**An Actuarial And Economic Analysis  
Of State And Local Government  
Pension Plans**

At the request of the Joint Economic Committee, GAO estimated the annual cost of future benefit payout to State and local government pension plans. Our analysis of several measures of financial soundness demonstrated an increasing financial burden on these pension plans in the aggregate. An increasing proportion of retirees in population of State and local employees is a basic cause of the problem. Varying the economic parameters does not change this fact, but merely changes the year in which the problem is first evident.

Our analysis is not intended to substitute for a detailed actuarial analysis of the more than 6,600 State and local pension plans, but concentrates on identifying emerging trends that should be brought to the attention of policy-makers.

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House Comm. on Education &

Labor: Welfare &

Pension Plans Task

Force



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COMPTROLLER GENERAL OF THE UNITED STATES

WASHINGTON, D.C. 20548

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The Honorable Lloyd M. Bentsen, Jr.  
Chairman, Joint Economic Committee  
Congress of the United States

Dear Mr. Chairman:

As part of the Special Study on Economic Change, the Joint Economic Committee has asked the GAO to estimate the annual cost of future benefit payout to State and local government pension plans. This report presents those estimates. Forecasts of other relevant economic and demographic factors are also presented and compared to benefit payout projections to provide perspective. The effect of these factors on the financial viability of State and local government pension plans in the aggregate is discussed. No recommendations are made for action by the Congress.

Copies are also being sent to the Pension Task Force, the President's Commission on Pension Policy, the Social Security Administration, the Department of Labor, and others who participated in our review process.

Sincerely yours,

A handwritten signature in cursive script, appearing to read "Thomas B. Atchafalana".

Comptroller General  
of the United States

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/

D I G E S T

State and local government pension plans exert an important and growing influence on the United States' economic, social, and political fabric. These plans held roughly \$108 billion in assets in 1975, and their management will affect the economic security of the 13 million current participants as well as of future participants.

The number of active employees in plans administered by State and local governments grew from 1.6 million in 1940 to 11.2 million in 1975. The assets in State and local plans as a percentage of total assets of all pension plans grew from 13.6 percent in 1950 to 26 percent in 1975 and grew from 20 percent of all government-administered plans in 1950 to 55.5 percent in 1975. Thus, State and local plan enrollment and assets have increased at an even faster rate than that of all pension plans. (See p. 2.)

CONCLUSIONS

At the request of the Joint Economic Committee, GAO estimated the annual cost of future benefit payout to State and local government pension plans. Our analysis of several measures of financial soundness showed evidence of an increasing financial burden on State and local government pension plans in the aggregate. In our analysis this problem is caused largely by the increasing proportion of retirees in the population of State and local government employees. Varying the economic parameters does not change this fact but merely changes the year in which the problem is first evident. Furthermore, growth in employment above the levels shown does not seem likely, and the characteristics of the plans were purposely unchanged, since a basic tenet of the review was to see what would happen if current benefit and financing provisions were continued.

Therefore, under the assumptions of this report a worsening financial status for State and local plans in the aggregate is certain.

Aggregating plans masks the differences among them. Our projections are driven by large plans, which are generally better funded (94 percent of the employees surveyed by the Pension Task Force were in large plans). Smaller plans, which often are not as well funded, are given less weight. The Pension Task Force report estimated that only 20 percent of State and local employees are enrolled in plans that are fully funded by actuarial standards. 1/ Furthermore, a recent GAO report 2/ reviewed 72 State and local government pension plans and found that 53 could not meet the funding standards imposed by the Employee Retirement Income Security Act of 1974 on private pension plans. These facts, combined with the inexorable growth in the proportion of retirees, explain why the financial status of the plans in the aggregate begins to deteriorate in the 21st century. Under some conditions, the decline is more rapid but the conclusion is the same: if present funding practices continue, a deterioration in the financial condition of the plans in the aggregate is likely. The few fully funded plans should remain in good shape, but the numerous poorly funded plans can expect financial difficulty in this century.

#### METHODOLOGY

Our analysis is not intended to be a substitute for a detailed actuarial analysis of the more than 6,600 State and local pension plans, but rather concentrates on

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1/The Pension Task Force was created by the Employee Retirement Income Security Act of 1974 to study public employee retirement systems. See discussion of funding techniques on p. 43, app. II.

2/"Funding of State and Local Government Pension Plans: A National Problem," U.S. General Accounting Office, HRD-79-66, August 30, 1979.

identifying emerging trends that should be brought to the attention of policymakers. The basic approach was to (1) divide the universe of over 6,600 State and local pension plans into homogeneous subdivisions, (2) develop prototypical plans representing the current characteristics of State and local government employees, (3) forecast employment and salary levels for each subdivision using reasonable assumptions about future economic and demographic growth, and (4) create an actuarial model to project cost streams and employment levels for the prototypical plans.

Several scenarios were developed showing the effect of varying the actuarial model's economic and demographic parameters, such as employment growth and the inflation rate. Other scenarios could have been presented showing the effect of varying other parameters, but time and resource constraints prevented further analysis. The projections show what would happen in the aggregate if the conditions that prevailed in the mid-1970s were combined with reasonable assumptions concerning future economic and demographic growth.

#### Benefit Projections

For the base case assumptions, benefit payments grow steadily through the remainder of the 20th century and then begin to grow more rapidly after the end of the century. (See p. 9.) Total payroll increases steadily, being driven upward mainly by inflation. The ratio of benefits to payroll remains roughly constant throughout the remainder of the 20th century. Benefits begin to grow more rapidly after the year 2000, reaching 17 percent of payroll in 2020. The ratio of retired employees to the total of active and retired employees grows at a roughly linear rate (see p. 11), increasing from 15 percent in 1980 to 24 percent in 2020. These figures indicate an increasing financial burden on State and local government retirement systems.

### Flow of Funds Analysis

The review's main focus was projecting the cost to State and local government pension plans of future benefit payout. To place benefit payout in perspective, benefit projections were compared to contribution and asset growth projections which allowed a simplified flow of funds analysis.

The base case assumptions show that assets grow throughout the 20th century but at a much lower rate after the year 2000. (See p. 11.) Benefits exceed estimated contributions after 2012. In the 21st century, the ratio of assets to benefits declines steadily until benefits exceed the sum of asset growth and contributions in 2049. This indicates that the plans in the aggregate would not be able to meet obligations from current income. (See p. 14.)

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## CHAPTER 1

### INTRODUCTION

State and local government pension plans exert a substantial and growing influence on the economic, social, and political fabric of the United States. Recent experience shows their growth in size and scope to be rapid. Roughly \$108 billion in assets were held by these plans in 1975. The way these assets are managed will affect the economic security of the 13 million current participants as well as that of future participants.

The Special Studies on Economic Change Subcommittee of the Joint Economic Committee is directing a study of future economic problems. One goal of the study is to obtain more accurate estimates of future outlays from pension plans and the potential effect of these outlays on the Nation's economic resources. The Joint Economic Committee asked us to estimate the cost of benefit payouts to State and local pension plans through the year 2020. We have based our estimates on actuarial and economic analyses of data obtained from the Pension Task Force Survey, the Bureau of the Census, and other sources.

The projections presented here do not pretend to predict future events exactly. Their purpose is to provide a better understanding of emerging financial problems, given reasonable assumptions about future economic and demographic changes. The projections are a result of aggregating all State and local government pension plans into two prototypes. Aggregating masks differences among plans, but allows a clear look at long-term trends so that problems can be addressed before they become worse. Note, however, that to an extent well-funded plans offset poorly funded plans; even when the plans are financially sound in the aggregate, some plans will be in serious financial straits.

#### GROWTH OF PUBLIC PENSION PLANS

The development of employee retirement systems began in the public sector. Before the turn of the century, groups of policemen, firemen, and teachers were covered under service-related retirement systems in New York, Boston, and other cities. Over 12 percent of the large State and local plans now in operation were established before 1930.

Social Security was instituted in 1935 but was not extended to State and local government employees. Nearly one-half of large State and local plans were established during

1931 to 1950 when Social Security coverage for public employees was being debated. Over one-third of the large plans began or underwent a major restructuring after 1950 when State and local employees were given the option to join the Social Security System. In contrast, nearly two-thirds of the small plans were started after 1950 and nearly one-fourth since 1970.

The number of active employees in plans administered by State and local governments grew from 1.6 million in 1940 to 11.2 million in 1975. The assets held by all pension plans in the U.S. (including Social Security) totaled over \$400 billion in 1975, up from \$38 billion in 1950. The assets in State and local plans as a percentage of total assets of all pension plans grew from 13.6 percent in 1950 to 26 percent in 1975. As a percentage of all government-administered plans, State and local plans grew from 20 percent in 1950 to 55.5 percent in 1975. Thus, while enrollment and assets in all pension plans have grown substantially, State and local plan enrollment and assets have increased at an even faster rate. This increase is largely the result of the substantial overall growth of State and local government in the last 20 years.

#### GROWING CONCERN OVER PENSION PLAN PERFORMANCE

As the number of people depending on pensions for future financial security grew, concern developed about the integrity of pension plans. In the 1960s, public awareness was heightened by news articles describing various abuses by the administrators of pension plans. Few plans actually failed. More frequent were complaints about restrictive age and service requirements, mismanagement of funds, and termination of coverage for employees who were close to retirement.

The closing of the Studebaker plant in South Bend, Indiana, in 1964, which inflicted heavy pension losses on workers, led to congressional hearings. Subsequent hearings on related pension concerns preceded the passage of the Employee Retirement Income Security Act (ERISA) on Labor Day, 1974. Although this law does not require that an employer have a pension plan, it does provide partial protection to the participants in plans by setting standards for participation, vesting, funding, and fiduciary responsibility.

The Congress chose not to include public retirement systems in the provisions of ERISA. Two reasons for this decision were the small number of complaints from public beneficiaries and the absence of reliable information about public

plans. However, the Congress did create the Pension Task Force to investigate public pension plans. Data gathered by GAO for the Pension Task Force were a basic data source for this report.

A bill was introduced in the 94th Congress that prompted hearings on public pension systems. Because of its similarity to ERISA, it was referred to as the Public Employee Retirement Income Security Act. PERISA bills have been introduced in subsequent sessions of Congress, and President Carter has appointed a commission to develop a national policy for both public and private pension plans.

#### SCOPE OF THIS REVIEW

Our primary source of information is data collected by GAO for the Pension Task Force Report issued in March 1978. We also collected data from the Bureau of the Census, the Bureau of Labor Statistics, and other sources. Chapter 2 discusses our methods of estimating future employment and salary levels of State and local government employees, creating prototypical pension plans, and forecasting the future costs of State and local pension plans.

To place the projections of benefit payouts in perspective, we compared them to projections of contribution and asset growth, which allowed us to make a flow of funds analysis. Chapter 3 summarizes the benefit payout projections and the flow of funds analysis. Several scenarios are presented covering a wide range of economic and demographic assumptions. Data limitations prevented a detailed actuarial analysis; our analysis is descriptive of the general financial conditions of the plans in the aggregate as measured by certain rough measures discussed in Chapter 3.

Appendix I contains information on the projections of State and local government employment and salary levels. Appendix II provides technical information on the development of the model to project benefit payout and other actuarial variables.

## CHAPTER 2

### METHODOLOGY

We developed our estimates of the future cost of State and local government pension plans by

- dividing the universe of 6,630 State and local pension plans into homogeneous subdivisions and determining the characteristics of the two prototypical plans that could be used to estimate the future costs of all plans;
- forecasting employment and salary levels for each subdivision; and
- creating an actuarial model to project benefit streams for these prototypical plans.

To determine the number and characteristics of the prototypical plans, we analyzed the Pension Task Force survey data and other sources. 1/ Forecasts of employment and salary levels for State and local government employees were based on an econometric analysis of historical data from the Bureau of the Census and forecasts from a national economic model. 2/

The characteristics of the prototypical plans and the forecasts of employment and salary levels were used as inputs to the actuarial model that projected benefit payout for State and local government pension plans. We developed the actuarial model for age and service retirees for large plans, and extended the results to the universe of all plans. Social Security benefits are not included in our estimates, because the plans were not integrated with Social Security to any appreciable degree.

#### CHARACTERISTICS OF PROTOTYPES

A review of the Pension Task Force survey and other material led us to conclude that two prototypes would be necessary--one representing teachers' plans, another representing those of other State and local government employees. We designed the types to conform initially to data collected by the Pension Task Force survey. The prototypes began in the base year 1975 with the characteristics shown in table 1.

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1/See appendix II.

2/See appendix I. It was our judgment that historical growth levels would not continue unabated.

Table 1  
Membership, Benefits, and Salaries  
for 1975 for the Two Prototypes

<u>Characteristics</u>	<u>Teachers</u>	<u>Other State and local employees</u>
Active membership	2,480,772	5,333,925
Retired membership <u>a/</u>	401,841	788,024
Total benefit payments (millions)	\$2,300	\$3,200
Total payroll (millions)	\$25,500	\$45,100
Average annual salary	\$10,275	\$8,451

a/Age and service retirees only.

Other data sources were used for areas that the Task Force survey did not cover. The age and sex distributions of the active populations were based on the Census Bureau's "Current Population Survey" (January 1978). For age and benefit distributions of the 1975 retirees, we aggregated data from actuarial valuations of certain large State, local, and teachers' retirement systems. Based on a review of 23 large plans conducted by the Pension Task Force, we set the post-retirement cost-of-living adjustments at half the future increases in the cost-of-living index. The Unisex Pension 1974 Table (adjusted for varying male-female ratios and future improvements in mortality) was used for mortality rates. Information on ancillary benefits was obtained from the Census Bureau.

PROJECTION OF SALARY AND  
EMPLOYMENT LEVELS

To capture the effect of different growth patterns among different regions of the U.S. and among different categories of State and local employees, we projected salary and employment levels for the four U.S. census regions and for six State and local government employment categories. Employment categories were aggregated into two prototypes for the actuarial model discussed in the next section.

Real per capita income correlates with several factors (such as urbanization, education, real per capita Federal Government transfers) that affect State and local government employment, and therefore is used as a proxy for all these factors. Our econometric model forecasts employment per million population as a function of real per capita income. By constraining the amount of employment per million population, an upper limit to the income effect is achieved, thereby constraining the future growth rate to a level lower than that found in the historical data.

The average annual salary in each employment category of State and local government in each of the six regions is based on fixed salary scales which are periodically increased for cost-of-living adjustments. Increases in the average nominal salary reflect increases in average years of experience, urbanization, cost of living, productivity improvements, and overall labor market conditions. The average nominal salary in each employment category in each region is considered as a function of two broadly classified categories--the cost-of-living index and other factors. Factors other than the cost of living adjustment correlated highly with regional real per capita income, and hence, we used the real per capita income in each region as a proxy for all the independent variables that can explain the variation in the real annual average salary.

The projections of State and local employment and salary levels, along with the national cost-of-living index, were the primary economic and demographic inputs for the actuarial model to project future benefit payout.

#### MODEL TO PROJECT BENEFIT PAYOUT

The characteristics of the prototypical plans and the projections of employment and salary levels were used as inputs to the actuarial model to estimate future benefit payout. Within each prototype, we projected benefits for three groups--persons retired in 1975, active employees in 1975, and new entrants after 1975. Projections of the growth in teachers' and in State and local governments' work forces determined the number of new pension plan entrants needed each year in the future.

To the first group, those retired in 1975, we assigned an initial age and benefit distribution, and then "aged" the group using our assumed mortality rates. A projection of inflation through 2020 was used to give the surviving retirees post-retirement cost-of-living adjustments. The total payroll (average salary times number of employees) was distributed initially among the active employees using a merit scale to

reflect a typical worker's career salary progression, neglecting inflation.

The active employees in 1975 and the new entrants who "survived" to retirement were accorded a benefit using the average benefit formulas constructed from the Task Force data. Retirement ages were spread uniformly over a 10-year period, with the median age determined by a review of actuarial valuations and plan provisions. Entry ages were set at 30 and 34 for the teachers' and the State and local prototypes. Note that they represent the average entry age for a typical retiree and not for a typical new entrant. The benefit formulas, entry ages, and retirement ages resulted in an average replacement ratio (that is, percentage of final compensation) of 52 percent for teachers and 50 percent for State and local retirees. Final compensation in both prototypes was the average of the last 4 years' salary.

The assumed benefit formulas were applied only to those employees retiring on account of age and service. Furthermore, the benefits so generated were confined to the modeled population--that is, large, defined benefit 1/ teachers' and State and local pension plans. Before a projection for all 6,630 plans could be obtained, the benefits had to be increased to take into account ancillary benefits 2/ and those plans (and members) outside the modeled population.

From 1970 to 1975 contributions to State and local pension plans increased but at a slower rate than benefits. As a percentage of payroll, however, contributions stayed roughly constant while benefits grew steadily. The Pension Task Force survey showed that contributions were approximately 15 percent of payroll in 1975 for large plans. For the flow of funds analysis, we assumed that this rate would continue through 2020. This assumption shows what the 1975 contribution level might lead to if allowed to continue unchanged.

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1/A defined benefit plan is one in which a participant's benefit is computed by a formula relating such factors as pay, age, and years of service. In contrast, a defined contribution plan is one in which the contribution is fixed and a participant's benefit is determined by such factors as the plan's investment earnings and annuity purchase rates at retirement.

2/Ancillary benefits include disability and survivor benefits and withdrawal payments. Data were obtained from the Bureau of the Census for 1974 through 1977.

The Pension Task Force survey showed that State and local government pension plans held \$108.3 billion in assets in 1975. A rate of return on assets of 7.5 percent 1/ was assumed for the base case, and assets were projected by adding contributions and interest income and subtracting benefit payments each year.

Several scenarios were developed showing the effect of varying several key parameters of the actuarial model. The effect of varying the growth rate for State and local government employment is discussed in the text. The effect of varying the inflation rate is discussed only in general terms because of the subjective judgments involved in applying different inflation rates to the model. Other scenarios could be presented showing the effect of varying other parameters, but time and resource constraints prevented further analysis.

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1/Since the assumed average inflation rate is 7.18 percent per year for the projection period, a small amount of real growth (that is, growth above the level of inflation) is allowed although this level of growth has not always been achieved in the recent past.

## CHAPTER 3

### RESULTS

The review was directed primarily toward projecting the future cost of benefit payout for State and local government pension plans. In the course of the review, projections were also made for the total number of active (contributing) employees, total age and service retirees, and total payroll. Finally, contributions and asset levels were projected to allow a flow of funds analysis that provides perspective for the benefit projections.

#### BASIC PROJECTIONS

The projection of benefit payout was made using the parameters determined by the analysis of salary and employment levels, the long-term trends estimated by the national economic model, and the basic characteristics of the prototypical plans. The assumptions underlying the national economic model affect the projections of State and local government employment and salary levels. The model's basic economic assumption is that the economy will grow steadily at about 2.5 percent (except for a small downturn in 1980), leading to a balanced Federal budget in the mid-1980s. State and local government employment is projected to continue growing through 2020, but the rate of growth declines sharply after 1990. Nonetheless, employment will increase by 62 percent from 1980 to 2020. (The ratio of State and local government employment to total U.S. population will only increase from 5.3 percent in 1980 to 6.6 percent in 2020.) The average salary in 2020 is 20 times greater than the 1980 salary, the result of an average annual inflation rate of approximately seven percent and a real growth rate of about one percent per year. 1/

The elements of the prototypical plans are summarized in chapter 2 and detailed in appendix II. This information is used as a starting point for the projection of benefit payout. The projections show what would happen in the aggregate if the conditions that prevailed in the mid-1970s were combined with reasonable assumptions concerning future economic and demographic growth.

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1/The inflation rate is 7 percent after 1995 and is higher before that year. The average annual inflation rate is 7.18 percent overall. Real salary growth also fluctuates with an average annual growth rate of 0.90.

Table 2

Benefit Payout Projections  
Base Case Assumptions

	<u>1980</u>	<u>1985</u>	<u>1990</u>	<u>1995</u>	<u>2000</u>	<u>2005</u>	<u>2010</u>	<u>2015</u>	<u>2020</u>	
Total benefit payout (billions of dollars)	13	28	47	69	101	173	341	613	995	
Total payroll (billions of dollars)	162	274	466	748	1160	1768	2629	3905	5809	
Benefits as a percentage of payroll	8	10	10	9	9	10	13	16	17	
Active employees (millions)	11.6	13.0	14.2	15.3	16.1	16.9	17.7	18.4	19.1	
Retired employees (millions)	2.0	2.6	2.9	3.0	3.0	3.4	4.3	5.3	6.1	
Retired employees as a percentage of total active and retired employees	15	17	17	16	16	17	20	22	24	
Average annual percentage increase in salary (inflation)	7.18	Average annual percentage increase in employment growth					1.37			
Average annual percentage increase in salary (real)	0.90	Average annual percentage increase in post retire- ment					3.59			

## Benefit projections

Table 2 shows the basic projections. Benefit payments grow steadily through the remainder of the 20th century and then begin to grow faster in the 21st century. Total payroll increases steadily, being driven upward primarily by inflation. Benefits as a percentage of payroll remain roughly constant throughout the 20th century and begin increasing after the year 2000, as benefits grow at a more rapid rate. As this ratio increases, the financial burden on State and local government pension systems increases. A steadily increasing ratio of retired employees to the total number of active and retired employees is the basic cause of this phenomenon.

The ratio of retired employees to the total number of active and retired employees grows at a roughly linear rate except for a period early in the 21st century. 1/ As mentioned in chapter 1, pension plan enrollment grew rapidly beginning in the 1940s until, by 1975, over 90 percent of all government workers were enrolled in public pension plans. During this same period, there was a trend toward early retirement and a gradual increase in the average lifespan in the U.S. These factors helped cause an overall "maturing" of State and local government pension plans as evidenced by the growing proportion of retired members. Figure 1 shows that this trend is forecast to continue through 2020.

## Flow of funds analysis

To place benefit payout in perspective, we computed a flow of funds analysis. Table 3 shows the results for the base case. Total assets grow throughout, but at a rapidly decreasing rate during the 21st century. Benefit payout exceeds contributions after 2012. The ratio of assets to benefits has been suggested as a rough measure of financial soundness for individual plans, with 15 to 1 or 10 to 1 as a minimal level of funding. 2/ For the base case assumptions,

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1/The downturn around the year 2000 stems from the original distribution of State and local employees. The age groups 35 through 55 start with roughly the same number of employees. Consequently, fewer of the younger ones actually make it to retirement. Because the possible retirement ages are centered at age 60, there is a significant decline in the number of new retirees in the 1990s, causing a corresponding decrease in the total number of retirees.

2/Pension Task Force Report, p. 150.

Figure 1

Retired Employees as a Percentage of Total

PERCENTAGE

30.0

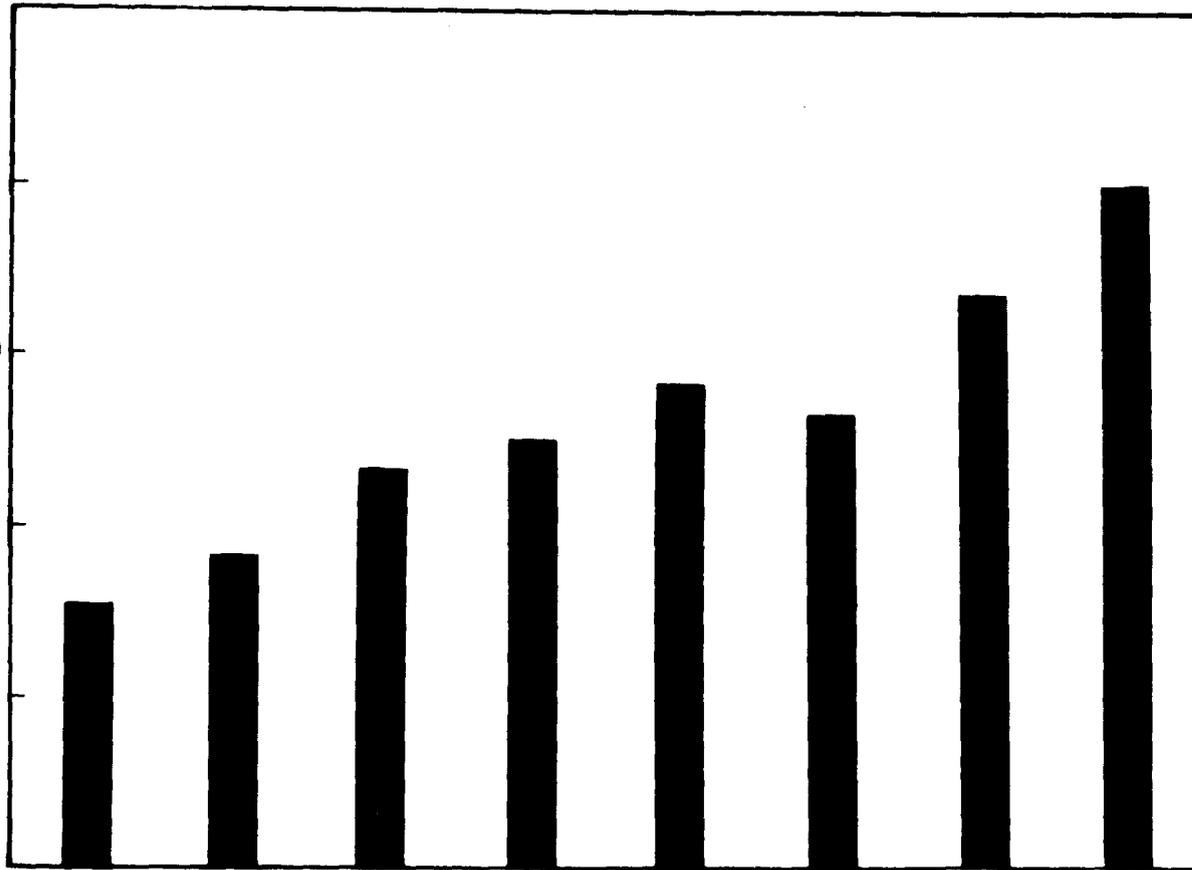
24.0

18.0

12.0

6.0

0.0



1950

1960

1970

1980

1990

2000

2010

2020

YEAR

Table 3

		<u>Flow of Funds Analysis</u>								
		<u>Base Case Assumptions</u>								
		<u>1980</u>	<u>1985</u>	<u>1990</u>	<u>1995</u>	<u>2000</u>	<u>2005</u>	<u>2010</u>	<u>2015</u>	<u>2020</u>
13	Assets (billions of dollars)	182	329	562	975	1703	2919	4648	6757	9231
	Percentage growth in assets from previous year	14	12	11	12	12	11	9	7	6
	Contributions (billions of dollars)	24	40	68	110	170	259	385	572	851
	Benefits (billions of dollars)	13	28	47	69	101	173	341	613	995
	Ratio of assets to benefits	14	12	12	14	17	17	14	11	9
	Average annual percentage increase in salary (inflation) <u>a/</u>			7.18						
										3.59
	Average annual percentage increase in salary (real)			0.90						
										7.50
	Average annual percentage increase in employment growth			1.37						

a/1975 is the base year for all forecasts shown in this report.

this ratio begins at 14 to 1 in 1980 and fluctuates throughout the remainder of the 20th century. In the 21st century, it decreases steadily reaching a level of 9 to 1 in 2020. The analysis was continued to 2050 for the base case. After 2020 the ratio of assets to benefits declines steadily until benefits exceed the sum of asset interest and contributions in 2049, showing that the plans in the aggregate would not be able to meet obligations from current income. The projected decline in the ratio of assets to benefits and the fact that benefit payments exceed the sum of asset interest and contributions in 2049 are evidence of a lack of financial soundness in State and local government pension plans in the aggregate. 1/

#### THE EFFECT OF VARYING SOME KEY PARAMETERS

The assumptions used to project the economic and demographic factors are deliberately conservative in the sense that they postpone the financial difficulties caused by the increasing proportion of retirees as discussed previously. The employment growth rate used for our basic analysis allows State and local government employment to continue growing throughout the projection period, though at a much slower rate than recent historical rates of growth. Lowering this growth rate has the effect of making the financial decline occur sooner, in the 20th century.

Further, the inflation rate shown favors the financial soundness of the plans, and the interest rate applied to asset growth is sufficient to allow a small amount of annual real growth. Many State and local government pension funds have not grown more rapidly than the inflation rate in recent years. A lower employment growth rate, inflation rate, or interest rate for asset growth would further exacerbate the financial difficulties.

The characteristics of the prototypical plans used for the benefit projections and the flow of funds analysis are based on our analysis of the Pension Task Force data and other sources and represent typical provisions in the mid-1970s. The effect of lowering the projected growth rate or changing the inflation rate or the manner in which it is applied to the projections is discussed in subsequent sections. Varying

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1/This simplified flow of funds analysis cannot be a substitute for a detailed actuarial analysis of the 6,600 individual pension plans. Our analysis concentrates rather on identifying emerging trends that need to be brought to the attention of policymakers.

the characteristics of the prototypical plans is not discussed: our analysis is designed to show what would happen if the typical characteristics of the pension system in the 1970s was projected into the future. 1/

### Lower Employment Growth

For the base case, growth is limited after 1990 by a limit on growth in per capita employment. To test the sensitivity of the projections to a change in the employment level, we developed a second scenario that limits per capita employment in most cases to the average level attained by 1980. In this scenario, we curtailed the growth of per capita employment throughout the projection, and employment grew 47 percent from 1980 to 2020. Table 4 shows the estimates. The total number of active employees reaches 16.9 million by 2020 compared to 19.1 million for the base case estimate. Retirees, who are affected less by this change, reach 5.8 million in 2020 instead of 6.1 million.

The number of retirees is affected less than the number of actives because no new entrants are assumed to retire until the 21st century. During the 20th century, the retirees come primarily from the active employees in 1975. The first new employees hired after 1975 take a minimum of 24 years to retire. Growth in the total number of active employees is achieved by adding new entrants. As a result, the forecast number of retired employees remains the same for any scenario until the year 1999, when the effect of new 1975 entrants retiring is first felt.

An extension of the lower growth-rate scenario is a zero growth-rate scenario. Table 5 presents this result, assuming the 1975 employment level. Retirees as a percentage of the total increase dramatically in this case.

We performed a flow of funds analysis for both the lower-growth and the zero-growth cases. Flow of funds estimates for the lower-growth case (table 6) reveal that benefits exceed contributions after 2010, or 2 years earlier than in the base case, and that the ratio of assets to benefits declines very rapidly in the 21st century, reaching a level of 8 in 2020.

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1/The sensitivity to changes in the contribution rate was tested. If the contribution rate is changed from 14.65 percent of payroll (as shown in the historical data) to 16 percent, the asset to benefit ratio changes from 9 to 1 as shown in Table 3 to 12 to 1 for 2020 and the year in which benefits first exceed contributions changes from 2012 in the base case to 2016.

Table 4

Benefit Payout Projections  
Lower Growth Rate Scenario

	<u>1980</u>	<u>1985</u>	<u>1990</u>	<u>1995</u>	<u>2000</u>	<u>2005</u>	<u>2010</u>	<u>2015</u>	<u>2020</u>	
Total benefit payout (billions of dollars)	13	28	47	69	101	172	333	583	927	
Total payroll (billions of dollars)	159	264	440	696	1067	1605	2361	3476	5134	
Benefits as a percentage of payroll	8	11	11	10	9	11	14	17	18	
Active employees (millions)	11.5	12.4	13.4	14.2	14.8	15.3	15.9	16.4	16.9	
Retired employees (millions)	2.0	2.6	2.9	3.0	3.0	3.3	4.2	5.1	5.8	
Retired employees as a percentage of total active and retired employees	15	17	18	17	17	18	21	24	25	
Average annual percentage increase in salary (inflation)	7.18		Average annual percentage increase in employment growth							1.01
Average annual percentage increase in salary (real)	0.90		Average annual percentage increase in post-retirement cost of living adjustment							3.59

Table 5

Benefit Payout Projections  
Zero Growth Rate Scenario

	<u>1980</u>	<u>1985</u>	<u>1990</u>	<u>1995</u>	<u>2000</u>	<u>2005</u>	<u>2010</u>	<u>2015</u>	<u>2020</u>	
Total benefit payout (billions of dollars)	13	28	47	69	101	167	299	478	701	
Total payroll (billions of dollars)	148	226	351	524	766	1101	1554	2217	3191	
Benefits as a percentage of payroll	9	12	13	13	13	15	20	22	22	
Active employees (millions)	10.4	10.4	10.4	10.4	10.4	10.4	10.4	10.4	10.4	
Retired employees (millions)	2.0	2.6	2.9	3.0	3.0	3.3	3.9	4.3	4.5	
Retired employees as a percentage of total active and retired employees	16	20	22	22	22	24	27	29	30	
Average annual percentage increase in salary (inflation)	7.18		Average annual percentage increase in employment growth					0.00		
Average annual percentage increase in salary (real)	0.90		Average annual percentage increase in post-retirement cost of living adjustment					3.59		



Table 7

Flow of Funds Analysis  
Zero Growth Rate Scenario

	<u>1980</u>	<u>1985</u>	<u>1990</u>	<u>1995</u>	<u>2000</u>	<u>2005</u>	<u>2010</u>	<u>2015</u>	<u>2020</u>
Assets (billions of dollars)	180	304	465	701	1061	1575	2103	2404	2349
Percentage growth in assets from previous year	13	10	9	9	9	8	5	1	-2
Contributions (billions of dollars)	22	33	51	77	112	261	228	325	467
Benefits (billions of dollars)	13	28	47	69	101	167	299	478	701
Ratio of assets to benefits	14	11	10	10	11	9	7	5	3
Average annual percentage increase in salary (inflation)	7.18		Average annual percentage increase in cost of living					3.59	
Average annual percentage increase in salary (real)	0.90		Assumed average annual rate of return on assets					7.50	
Average annual percentage increase in employment growth	0.00								

For the zero growth case (table 7), the situation is worse. Lowering the assumed growth rate in State and local government produces a distinct deterioration in the financial condition of the plans in the aggregate. Figure 2 displays this effect.

### Inflation

The effect on the forecasts of varying the inflation rate depends on the extent to which the changes in the rate are passed through to the active and retired populations. We based our forecasts of salary increases on historical wage rates adjusted for changes in productivity and the cost of living. A limited survey taken by the Pension Task Force of 23 large retirement systems (with total 1975-76 active membership of 4.5 million) reveals that post-retirement adjustments from 1969 to 1978 averaged about one-half the increase in the Consumer Price Index.

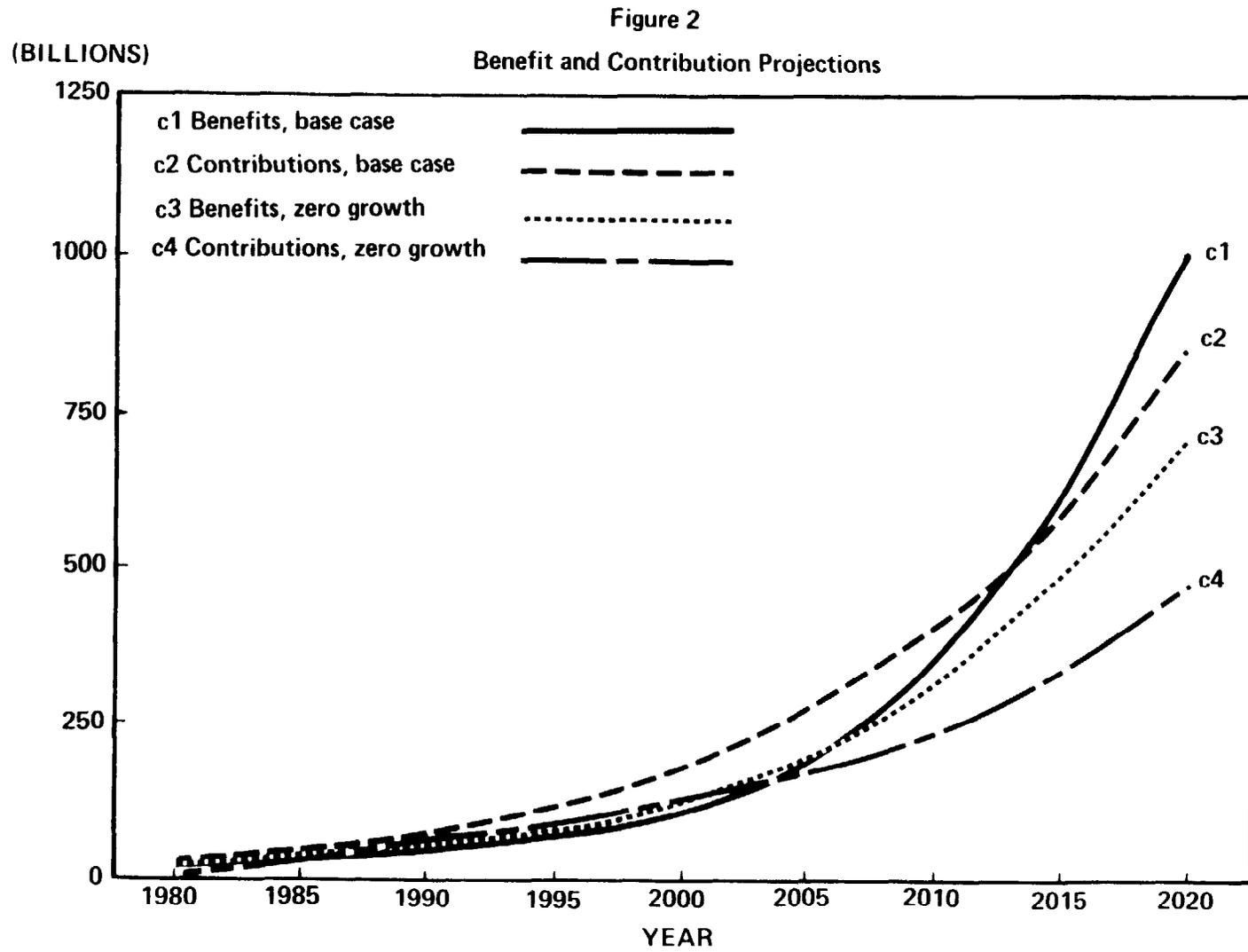
Our analysis of the limited Pension Task Force survey shows that most post-retirement cost-of-living adjustments were either ad hoc or automatic with annual increases. The weighted average of all cost of living adjustments was approximately half the average CPI increase from 1969 to 1978. Accordingly, for the analysis presented in this report, we gave half the annual increase in the cost of living 1/ to retirees. Since inflation rates are currently much higher than in the immediate past, it could be argued that employees will demand cost-of-living increases nearer to the inflation rate.

We used a long-term inflation rate of 7 percent. Appropriate monetary and fiscal policy could lower the rate; however, 7 percent is conservative for our purposes: since only half the cost-of-living increases is passed through the model to retirees, a higher inflation rate increases payroll more than benefits and further delays any difficulties that would be encountered by the plans in the aggregate. Giving retirees a higher percentage of future increases in the cost of living or lowering the projected inflation rate would exacerbate the financial difficulties discussed previously in this chapter. 2/

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1/See p. 29 of app. I for a discussion of the cost-of-living index used.

2/For example, if the inflation rate is changed to an average yearly rate of approximately 4.5 percent and all other parameters are unchanged, the ratio of benefits to payroll increases to 22 percent in 2020, up from 19 percent in the base case.



## SUMMARY AND CONCLUSIONS

We have concentrated primarily on projecting benefit payout to employees covered by State and local government pension plans through the year 2020. Our base case assumptions estimate that the ratio of benefits to payroll would increase from 8 percent in 1980 to 17 percent in 2020. The ratio of retired employees to the total of retired and active employees increases from 15 percent in 1980 to 24 percent in 2020. These figures indicate an increasing financial burden on State and local government retirement systems.

To place benefit payout in perspective, a simplified flow of funds analysis was also computed. For the base case, the ratio of assets to benefits begins to decline in the 21st century until by 2049 benefits exceed the total of asset growth and contributions, showing that the plans in the aggregate would not be able to meet obligations from current income.

The increasing ratio of benefits to payroll, the decline in the ratio of assets to benefits, and the fact that benefit payout exceeds the sum of asset growth plus contributions in 2049 for the base case are all evidence of an increasing financial burden on State and local government pension plans in the aggregate. In our analysis this problem is caused, to a large extent, by the increasing proportion of retirees in the population of State and local government employees. Varying the economic parameters does not change this fact but merely changes the year in which the problem is first evident. Furthermore, growth in employment above the levels shown does not seem likely and the characteristics of the plans were purposely unchanged. Therefore, under the assumptions of this report a worsening financial status for State and local plans in the aggregate is foreseen.

Aggregating plans masks the differences among them. Our projections are driven by large plans, which are generally better funded (94 percent of the employees surveyed by the Pension Task Force were in large plans). Smaller plans, which often are not as well funded, are given less weight. The Pension Task Force estimated that only 20 percent of State and local employees are enrolled in plans that are fully funded by actuarial standards. 1/ Furthermore, a recent GAO

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1/See discussion of funding techniques on p. 43 of app. II.

report 1/ reviewed 72 State and local government pension plans and found that 53 could not meet the funding standards imposed by ERISA on private pension plans. These facts combined with the inexorable growth in the proportion of retirees explain why key measures of the financial status of the plans in the aggregate begin to deteriorate in the 21st century. Under some conditions, the decline is more rapid but the conclusion is the same: if present funding practices continue, a deterioration in the financial condition of the plans in the aggregate is likely. The few fully funded plans should remain in good shape, but the numerous poorly funded plans can expect financial difficulty in this century.

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1/"Funding of State and Local Government Pension Plans: A National Problem," U.S. General Accounting Office, HRD-79-66, August 30, 1979.

PROJECTION OF SALARY AND EMPLOYMENT  
LEVELS FOR STATE AND LOCAL GOVERNMENT EMPLOYEES

State and local government employment and salary levels were estimated based on econometric analysis of long-term economic trends of historical data obtained from the Bureau of the Census. Forecast trends obtained from the Data Resources, Inc., national economic model were used as inputs to forecast future employment and salary levels. To capture the effect of different growth patterns among different regions of the U.S. and among different categories of the State and local government employees, four regions of the U.S. and six employment categories were considered. Employment categories and regions were aggregated for the actuarial model discussed in appendix II.

Table 8 shows the growth in State and local government employment as forecast by our model. State and local government employment is forecast to increase as a percentage of total U.S. population, but the rate of growth is considerably lower after 1990. The Bureau of Labor Statistics has estimated that total State and local government employment for the U.S. will reach 13.7 million by 1990. The estimate of 14.2 million shown in table 8 compares well with that estimate.

Figure 3 and table 9 show expected total State and local government employment by region for the period 1960 to 2020.

Table 8

U.S. Employment and State and Local  
Government Employment  
1960-2020

<u>Year</u>	<u>Total U.S. Population (millions)</u>	<u>Total State and Local Government Employment (millions)</u>	<u>State and Local Government Employment as a Percentage of Total Population</u>
1960	180.4	5.6	3.1
1970	204.1	8.5	4.2
1980	222.0	11.6	5.2
1990	243.3	14.2	5.8
2000	264.1	16.1	6.1
2010	274.8	17.7	6.4
2020	289.6	19.1	6.6

Source: U.S. population is DRI, State and local employment estimated by GAO.

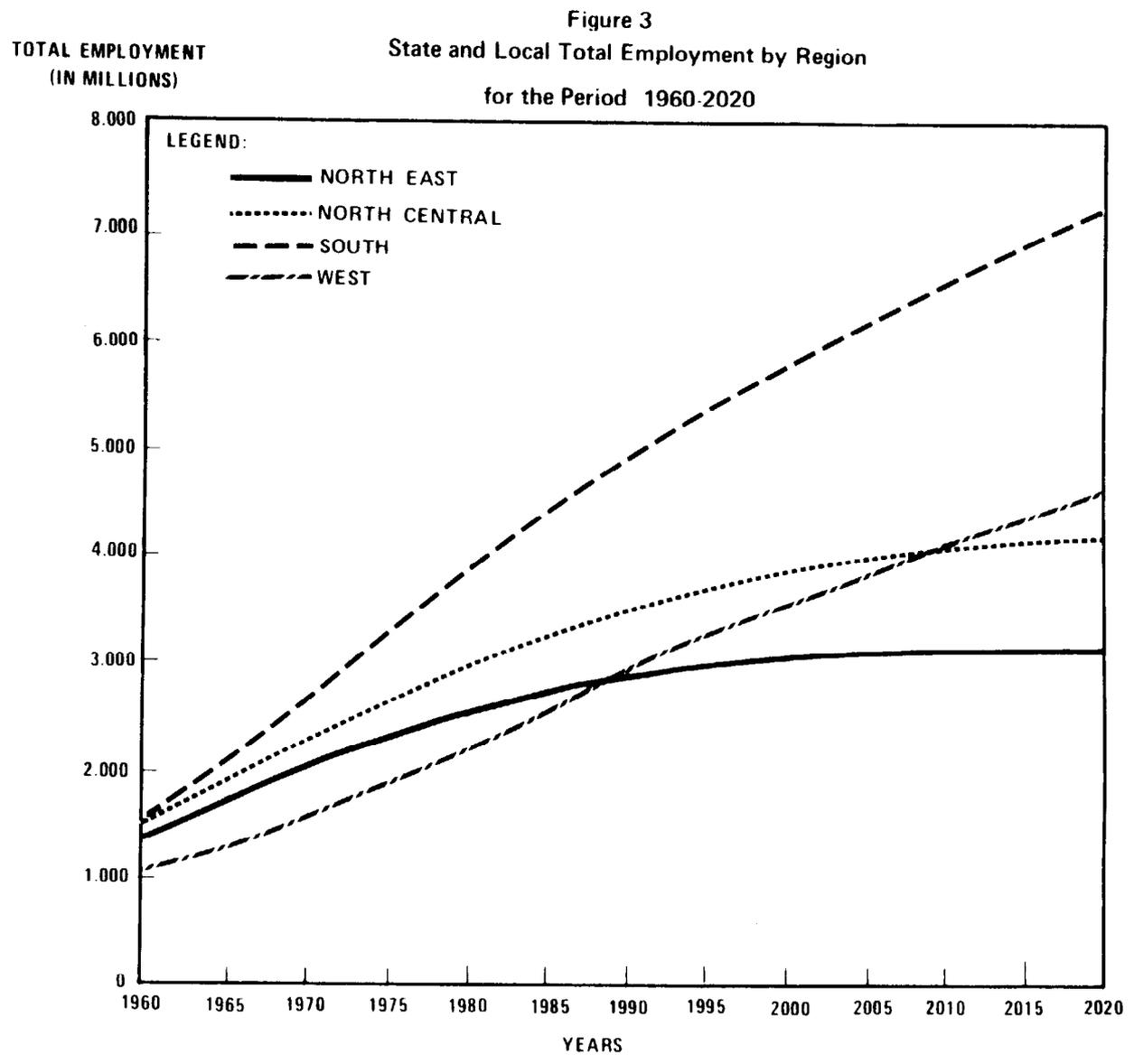


Table 9

State and Local Government Employment  
by Region and For U.S. for  
the Period 1960 - 2020 at an  
Interval of Five Years  
(in Millions)

Year	<u>Northeast</u>	<u>North Central</u>	<u>South</u>	<u>West</u>	<u>U.S. Total</u>
1960	1.391	1.530	1.629	1.021	5.571
1965	1.679	1.899	2.061	1.297	6.936
1970	2.079	2.278	2.577	1.594	8.528
1975	2.316	2.596	3.266	1.933	10.111
1980	2.531	2.923	3.866	2.266	11.585
1985	2.724	3.203	4.406	2.608	12.941
1990	2.876	3.455	4.918	2.947	14.196
1995	2.960	3.635	5.356	3.253	15.204
2000 a/	3.016	3.778	5.744	3.538	16.076
2005	3.065	3.903	6.118	3.817	16.903
2010	3.099	4.005	6.488	4.102	17.694
2015	3.127	4.085	6.851	4.392	18.455
2020 b/	3.144	4.132	7.181	4.669	19.126

a/Alicia H. Munnell and Ann M. Connolly of the Federal Reserve Bank of Boston projected local and State government employment of 22.8 million in the year 2000. Their projections are based on: an increasing ratio of employment in education to population in the 5-24 year age group and an increasing ratio of employment in the noneducation sector to population in the 25 year and older age groups. Their projected number is the total of permanent and part-time employment whereas our estimate is for full time equivalent employees. Their ratios are projected to increase by a constant amount whereas ours are nonlinear. The population projections used by them are different than ours. Thus their figures are not comparable with ours.

b/The medium (of low, medium, high) projection of employment by the Social Security Administration for the year 2020 is 149.2 million. This estimate is based on their population projection of 297.4 million. We used the Bureau of Census medium population projection of 289.6 million. The percentage of total local and State government employment (as projected by GAO) to total employment (as projected by Social Security Administration) for the year 2020 is 12.82. This percentage will be a little higher if the GAO estimate of local and State government employment is based on the population projection used by Social Security Administration. This percentage appears to be reasonable in view of the fact that the share of local and State government employment in the total employment is expected to stabilize because of proposition 13. This is also clear from the fact that the percentage of local and State government employment to total population does not substantially increase in the next 45 years. This percentage was 4.74 in 1975 and is projected to be only 6.604 for the year 2020.

Although total State and local government employment for the U.S. is forecast to almost double between 1975 and 2020, the total employment figure hides significant regional variations. The employment growth rates in the South and West are higher during the period 1960 to 1980 because of the rapid increase in population in these two regions. The growth rates in all regions are projected to drop off during the next two periods from 1980 to 2000 and 2000 to 2020. This decline is due to the slower increase in population compared to the previous period and the tapering-off in the growth rate for real per capita income. Figure 4 shows real average annual salaries by region as forecast by GAO based on DRI projections of regional per capita income. The average annual salary is forecast by adjusting the estimated real average annual salary for cost-of-living increases.

INPUTS OBTAINED FROM NATIONAL  
ECONOMIC MODEL OF U.S. ECONOMY

As described in the previous paragraph, the Data Resources, Inc., national and regional economic models were used to obtain forecasts of U.S. population and real per capita income by census region. These forecasts were in turn used as inputs for our econometric model that estimates employment and salary levels for State and local government employees.

The results of our model are based on the assumption that the underlying trends in the economy are actually reflected in the forecasts produced by the DRI model. This premise requires that the economy not be subject to any major disruptions, such as a curtailment of oil supplies, rampant inflation, war, natural catastrophe, and the like. DRI's basic economic assumption is that the economy will grow steadily at an average annual rate of 2.5 percent, leading to a balanced Federal budget in the mid-1980s.

Two important determinants of long-term economic growth that are critical for our estimates are demographic forecasts and the forecast of the potential output of the economy. Demographic estimates used by the economic model are based on the population statistics contained in the Census Bureau's Series II projections. The dominant element in the Series II projections is the fertility rate. Census forecasts that the total fertility rate will gradually increase from 1.8 in 1976 to 2.1 in 2015. Net immigration is assumed to stabilize at about 20 percent of total population growth.

**Figure 4**  
**Real Average Salaries of Local and State Government Employees by**  
**Region for Selected Years During the Period 1960-2020**

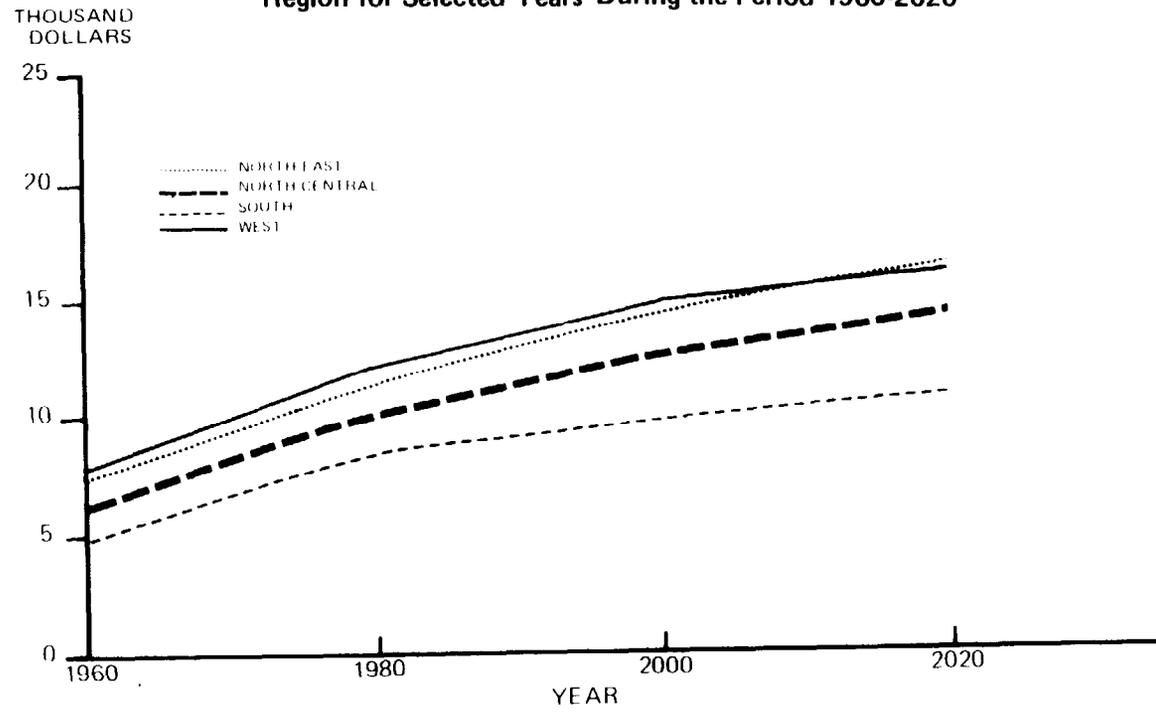


Figure 5 shows the total U.S. population and the population by census region as obtained from the national economic model and a forecast by the Social Security Administration. The Social Security forecast is slightly higher than the national economic model forecast. Both forecasts of total U.S. population show a slowdown in the rate of population growth. Regional population growth as forecast by the DRI national economic model provides for slow growth in the north-central region, substantial growth in the western and southern regions, and a modest decline in the northeast region.

The other important factor is the forecast of the potential output of the economy. The DRI model's forecasts of inflation and real GNP growth rates are similar to Social Security Administration estimates of these variables. The DRI model forecasts a long-term real GNP growth rate of 2.5 percent and a long-term inflation rate of 4.5 percent 1/; the Social Security Administration 2/ forecasts 3.0 percent and 4.0 percent, respectively, for real GNP and inflation. Recent, persistent economic events have forced the choice of a higher inflation rate. An inflation rate of roughly 7 percent was chosen as representative of recent trends.

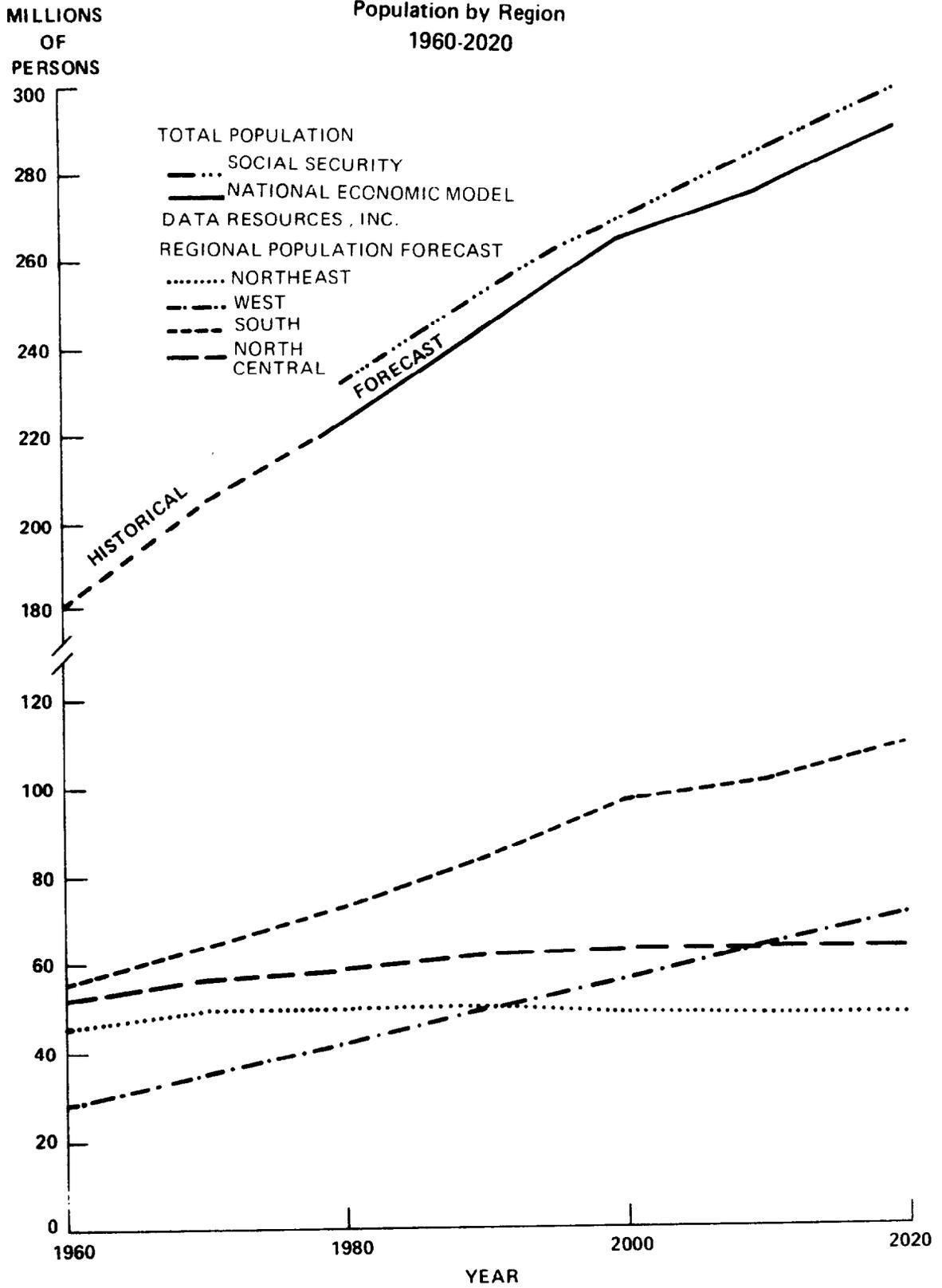
The following sections present the projections of State and local government employment and salary growth along with a detailed description of the employment and salary model's structure and assumptions.

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1/The national economic model uses the personal consumption deflator while Social Security uses CPI. The personal consumption deflator is a broad-based inflation index used to deflate total personal consumption expenditures for all consumers, not just inflation's impact on urban consumers as measured by the Consumer Price Index (CPI). For a 25-year forecast period (1979-2003), the average annual rate of increase in the personal consumption deflator is 0.4 percent below the respective forecast of the Consumer Price Index - All Urban Consumers.

2/1978 Annual Report of the Board of Trustees, Old-Age and Survivors Insurance and Disability Insurance, p. 24. The economic assumptions for the Alternative II forecast for the year 1978-1981 are similar to the economic assumptions underlying the President's FY 1979 Budget.

Figure 5  
Population by Region  
1960-2020



THE EMPLOYMENT MODEL

The employment model projects six employment categories within each region--police, firemen, local teachers, State teachers, all other local employees, and all other State employees. Projections in each category of employment were made using econometric techniques that accounted for the impact of population and real per capita income on the demand for services from State and local government employees. Real per capita income is highly correlated with a number of other factors which affect local and State government employment, such as urbanization, education, and real per capita Federal Government transfers to State governments. (See figure 6.) These others are not included since they would measure the same effect as measured by real per capita income. Figure 7 shows historical and forecast real per capita income as obtained from the national economic model.

Constraining the employment projections

As the population in a region increases, the demand for additional services from each functional State and local government employment category increases. Rising real per capita income increases the standard of living, which, in turn, increases the demand for police and fire protection, higher education and other State and local government services. In our opinion there is a limit to the demand for services even if real per capita income increases. By constraining the level of employment per million population in the employment model, the effect of increasing real per capita income on the demand for State and local government services is limited. We analyzed historical data on the growth of State and local government employment to establish our employment constraints.

Table 10 shows historical State and local government employment per million population by census region. These figures can be viewed as showing a real income effect on employment of providing a given level of State and local government service. For example, increased real per capita income was associated with an increase in police employment in the northeast region from 2,098 per million in 1957 to 2,956 per million in 1977. This is much higher than in the other regions although other regions have grown faster in the last 20 years. The higher demand for police protection in the northeast compared to other regions can be attributed to higher levels of real per capita income, urbanization and education. Similar regional growth patterns can be seen for firemen.

Figure 6  
Direct and Indirect Linkages of Population and  
Real Per Capita Income to Local and  
State Government Employment

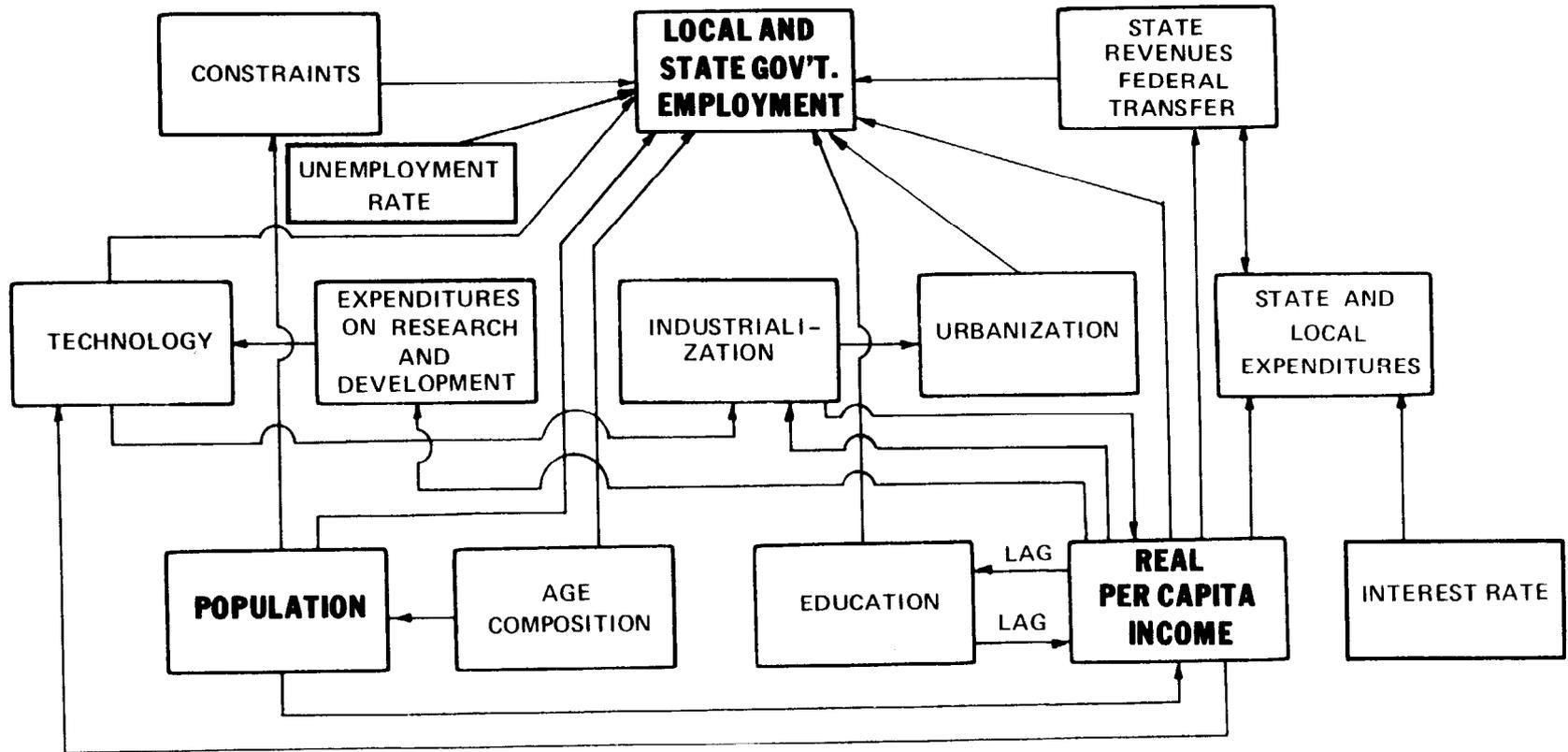


Figure 7  
Real Per Capita Income by Region  
1960-2020

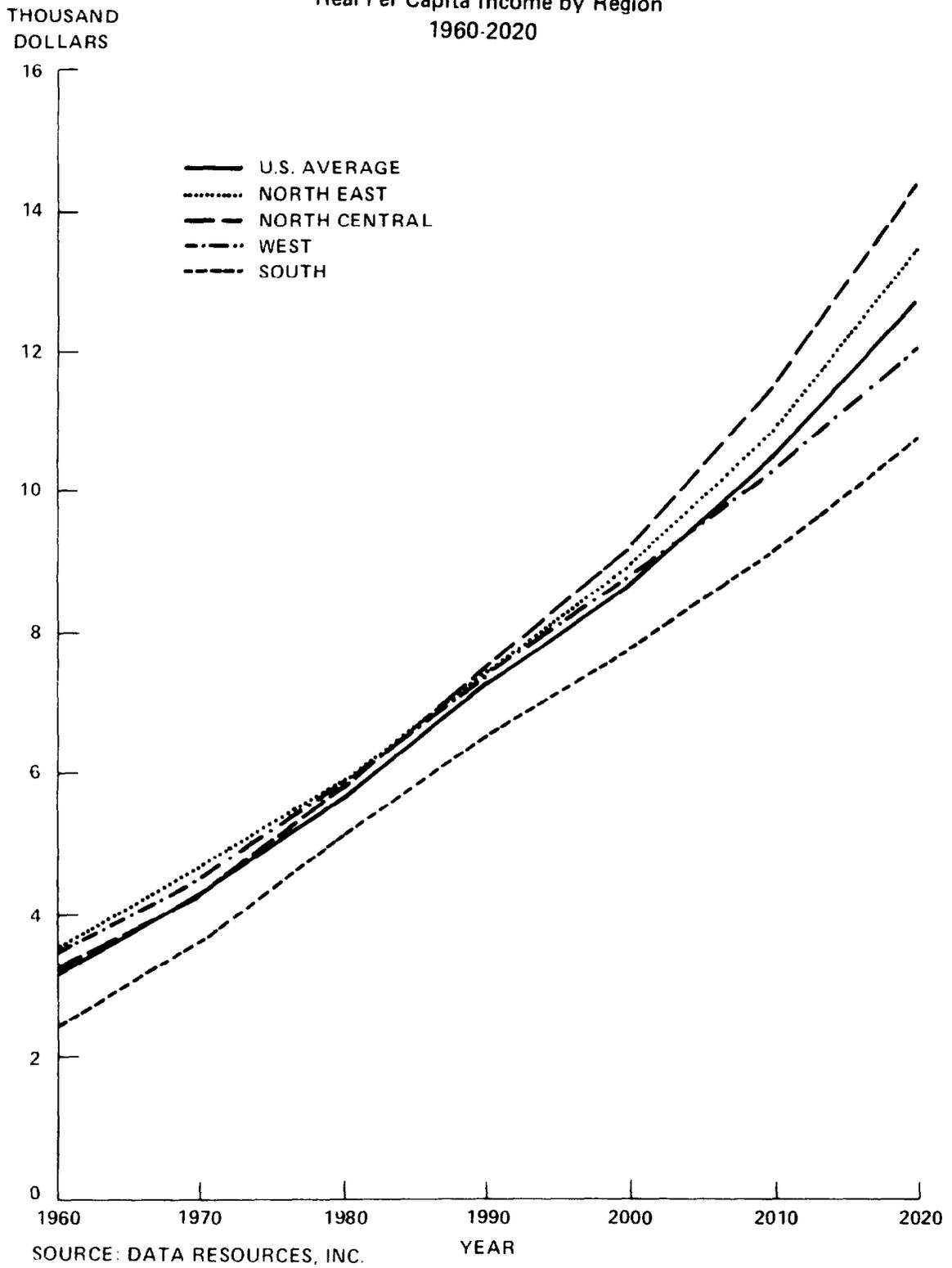


Table 10

Employment Per One Million Population  
by Region in Each Functional  
Category of Local and State  
Government for 1957, 1967, and 1977

<u>Year</u>	<u>Northeast</u>	<u>North-Central</u>	<u>South</u>	<u>West</u>
<u>POLICE</u>				
1957	2,098	1,444	1,261	1,600
1967	2,437	1,762	1,675	2,005
1977	2,956	2,384	2,395	2,777
<u>FIREMEN</u>				
1957	1,084	685	569	879
1967	1,121	852	770	918
1977	1,144	876	979	1,135
<u>LOCAL TEACHERS</u>				
1957	9,382	10,657	10,374	12,009
1967	15,373	15,562	15,992	17,370
1977	17,980	18,963	19,614	18,900
<u>STATE TEACHERS</u>				
1957	688	1,773	2,580	2,261
1967	1,695	3,461	3,292	4,303
1977	2,494	4,890	5,322	5,741
<u>LOCAL ALL OTHERS</u>				
1957	9,817	8,214	6,767	9,638
1967	10,936	9,768	9,143	11,199
1977	13,448	11,845	12,227	14,694
<u>STATE ALL OTHERS</u>				
1957	5,769	4,278	5,182	5,320
1967	6,984	5,488	6,723	6,804
1977	8,845	6,961	9,487	8,249

The growth in real per capita income from 1957 to 1977 in all the regions has created a substantial demand for higher education, as evidenced by a dramatic increase in local and State government employment in education in all the regions. Similarly, increased real per capita income and the parallel

growth in urbanization and education in all the regions has caused substantial increases in the demand for various traditional services. It has also created a demand for new types of services in all the regions in the last 20 years. This is substantiated by the increase in all other local and State government employment.

Increases in regional employment per million population have been substantial. This trend is not forecast to continue at the historical rate. The employment model constrains employment per million not to exceed the limits shown in table 11.

Table 11

Constraints on Employment Per Million  
by Functional Category

<u>Functional category</u>	<u>Employment per million people</u>	<u>Number of persons served by one job</u>
Police	3,498	286
Firemen	1,210	826
Local teachers	26,871	37
State teachers	7,250	138
All other local	17,464	57
All other State	11,805	85

Statistical estimation

Employment is projected taking into account both the population effect and a constrained real income effect. The employment model traces the real income effect on each category of State and local government employment in each region when population is kept constant. By limiting the amount of employment per million population, an upper limit to the income effect was incorporated into the model. The model is

$$\left(\frac{E}{P}\right)_t = e^{(B_0 + B_1 / X_t)}$$

Where  $\frac{E}{P}$  is the employment per million people in the year  $t$  and  $X_t$  is the real per capita income in the year  $t$ .  $B_0$  and  $B_1$  are the parameters to be estimated.  $B_0$  is positive and  $B_1$  is negative. The functional upper limit for  $\frac{E}{P}$  is  $e^{B_0}$ ;

judgmental limits were added as discussed in the previous section. The model was estimated in logarithmic form and adjusted for serial correlation for the six functional State and local government employment categories and the four Census regions.

Table 12 shows the regression coefficient,  $\bar{R}^2$  and rho values for the regression equations fitted for all the functional categories of employment in all the regions. All the coefficients are statistically significant at the five percent level. The  $\bar{R}^2$  values are generally higher than 0.90, indicating that the real per capita income serves to explain more than 90 percent of the variation of the ratio of employment to population in all functional categories in all regions except two cases during the past 20 years.

#### THE SALARY MODEL

Real annual salaries for State and local government employees correlated with real per capita income in each region. Hence, real per capita income in each region was used as a proxy for all the independent variables which can explain the variation in the real annual average salary:

$$Z_t = e^{(B_0 + B_1/X_t)}$$

where:  $Z_t$  = real average annual salary

$X_t$  = real per capita income.

$B_0$  and  $B_1$  are the parameters to be estimated. The equations were adjusted for serial correlation. Using the reciprocal of real per capita income in the equation provides estimates of real average annual salary increasing at a decreasing rate. The nominal average annual salary is estimated by inflating the estimated real average annual salary by the estimated cost-of-living adjustment.

#### Statistical estimation

Table 13 shows the regression coefficients,  $\bar{R}^2$  and rho values for the regression equations fitted in all the functional categories of employment in all the regions. The t-statistic values are not specifically given in the table because all the coefficients are statistically different from zero even at the 1 percent level of significance. In most cases, the  $\bar{R}^2$  values are higher than 0.90 indicating that the real per capita income in the reciprocal form explains more than 90 percent of the variation in real annual average salary in most functional categories in most of the regions during the past 20 years.

Table 12

The Regression Coefficients,  $R^2$  and rho  
 Values in the Functions Fitted in  
 All Functional Categories  
 of Employment in all Regions

<u>Region</u>	<u>Constant</u> <u>Term</u>	<u>Coefficient</u>	<u><math>R^2</math></u>	<u>rho</u>
<u>POLICE</u>				
Northeast	9.02753	-0.514545	0.9557	0.769005
North Central	8.35954	-0.247047	0.9671	0.822922
South	8.43121	-0.304263	0.9816	0.824848
West	9.18427	-0.487819	0.9727	0.725204
<u>FIREMEN</u>				
Northeast	6.92650	-0.606711	0.6534	0.568054
North Central	6.68000	-0.181161	0.4672	0.024509
South	7.44157	-0.424566	0.9714	0.729988
West	8.76935	-0.815335	0.9104	0.508397
<u>STATE TEACHERS</u>				
Northeast	9.42259	-0.186327	0.9877	0.150395
North Central	9.89154	-0.420489	0.9718	0.410339
South	9.45790	-0.401093	0.9623	0.783857
West	10.4506	-0.609410	0.9718	0.699416
<u>LOCAL TEACHERS</u>				
Northeast	11.0924	-0.388012	0.9691	0.479518
North Central	10.7469	-0.361185	0.9591	0.131219
South	10.5037	-0.359309	0.9854	0.517653
West	10.5314	-0.304363	0.9591	0.576608
<u>ALL OTHER STATE EMPLOYMENT</u>				
Northeast	9.91185	-0.351661	0.9735	0.708181
North Central	9.50252	-0.190730	0.9610	0.408203
South	9.74615	-0.414401	0.9786	0.874219
West	9.56413	-0.253079	0.9198	0.500326
<u>ALL OTHER LOCAL EMPLOYMENT</u>				
Northeast	10.1113	-0.333090	0.9433	0.708823
North Central	9.76047	-0.207495	0.9205	0.595405
South	9.93314	-0.287703	0.9743	0.826614
West	10.6485	-0.497117	0.9526	0.727322

Table 13  
2

The Regression Coefficients,  $\bar{R}^2$  and rho Values in the Functions Fitted in all the Functional Forms in all Regions for Real Average Annual Salaries

<u>Region</u>	<u>Constant term</u>	<u>Coefficient</u>	$\bar{R}^2$	<u>rho</u>
<u>POLICE</u>				
Northeast	10.4465	-5.49074	0.9460	-0.12388
North Central	9.96977	-3.57118	0.9632	0.579616
South	9.58124	-2.23339	0.9854	0.310168
West	10.1709	-4.00828	0.9644	0.709396
<u>FIREMEN</u>				
Northeast	10.4286	-5.33522	0.9790	0.29997
North Central	10.0186	-3.53814	0.9570	0.604772
South	9.64333	-2.24138	0.9887	0.59363
West	10.3759	-4.46636	0.9598	0.71527
<u>LOCAL TEACHERS</u>				
Northeast	9.95138	-3.39246	0.9386	0.56105
North Central	9.79694	-2.96925	0.9135	0.53234
South	9.40977	-1.78034	0.9276	0.748328
West	9.97067	-3.44135	0.9548	0.884518
<u>STATE TEACHERS</u>				
Northeast	10.16230	-4.22144	0.9298	0.511627
North Central	9.89789	-2.89829	0.8908	0.575996
South	9.70700	-2.35806	0.9525	0.824976
West	10.00500	-3.31563	0.8293	0.531574
<u>ALL OTHER STATE</u>				
Northeast	10.00230	-4.47651	0.9780	0.77894
North Central	9.83174	-3.59774	0.9570	0.60509
South	9.52789	-2.47126	0.9863	0.55148
West <u>a/</u>	10.0543	-3.91404	0.9344	OLS
<u>ALL OTHER LOCAL</u>				
Northeast	9.93239	-4.271930	0.9721	0.70312
North Central	9.51163	-2.55642	0.8630	0.28098
South	9.31501	-2.15596	0.9870	0.49750
West	9.84193	-3.41135	0.9839	0.92258

a/The equation was estimated using ordinary least squares.

MODEL TO FORECAST BENEFIT PAYMENTS

In 1975, the Pension Task Force and the GAO undertook a study of State and local government retirement systems, as required under Section 3031 of the Employee Retirement Income Security Act of 1974 (ERISA). An integral part of the study was a survey of pension plan membership characteristics and requirements, contributions, vesting, benefits, portability, and financing. The survey generated a large data base, with information representing 6,630 State and local pension plans.

The Task Force data base was used as the starting point to project benefit payout. To that extent, the data merit a discussion because of the picture they present of the overall characteristics of State and local government retirement systems in 1975. Table 14 shows the membership in all State and local plans, in all large plans (those with 1,000 or more active employees), and in all large defined benefit plans. Large plans, although only 6 percent of all plans, represent about 94 percent of the total active membership, while the 297 defined benefit plans contain over three-fourths of the total membership.

In 1975 active membership in large defined plans was 8.1 million, of whom 70 percent were also covered by Social Security. Social Security benefits were not included in any of our projections because they were not integrated with the State and local plans to any appreciable degree. In addition, there were 1.6 million retirees, over three-fourths of whom were retired because of age and service.

Most of the 82 large plans that are not defined benefit plans have features of both defined contribution and defined benefit plans and are referred to as "combination" plans. As might be expected, the large State and local government

Table 14

Membership in  
State and Local Retirement Systems in 1975

	<u>Number</u> <u>of plans</u>	<u>Membership (thousands)</u>			<u>Percent-</u> <u>age of</u> <u>Total</u>	<u>Number of</u> <u>Members</u> <u>per Plan</u>
		<u>Active</u>	<u>Inactive</u>	<u>Total</u>		
All	6,630	10,387	2,347	12,734	100.0	1,920
All large	379	9,859	2,112	11,971	93.9	21,600
Large defined benefit	279	8,070	1,612	9,682	76.0	32,600

retirement systems have a financial impact commensurate with the size of their membership.

Table 15 shows that large defined benefit plans account for about three-fourths of the total of all State and local government plans in key financial areas, while all large plans are over 90 percent of the total. We restricted our detailed analysis to the large defined benefit plans in an effort to ensure a level of homogeneity that would make projections practical. The intention was to use the information from the Task Force survey to build prototypes of State and local government plans and then project pension costs for State and local government retirement systems as a whole. Defined benefit plans exhibited sufficient similarities in provisions, experience, and funding to allow the construction of "typical" plans.

Most of the active members were in plans whose benefit formulas were a simple percentage (rate) of final compensation times years of service. Post-retirement cost-of-living adjustments took various forms, including ad hoc increases, automatic increases with the cost of living (but subject to

Table 15

General Financial Characteristics  
(in billions of dollars)

	<u>Large Defined Benefit Plans</u>	<u>Percent of all Plans</u>	<u>All Large Plans</u>	<u>Percent of all Plans</u>	<u>All Plans</u>
Assets	\$80.7	75	\$101.5	94	\$108.3
Investment Income	4.3	72	5.5	93	5.9
Benefit Payout	5.8	73	7.5	95	7.9
Employer Contri- butions	7.4	73	9.3	92	10.1
Employee Mandatory Contribu- tions	4.1	77	5.1	95	5.4
Payroll	74.2	76	92.6	95	97.5

a limit), and constant percentage increases. The Task Force's limited survey of 23 very large retirement systems (with total 1975-76 active membership of 4.5 million) revealed that post-retirement adjustments averaged, from 1969 to 1978, about one-half the increase in the Consumer Price Index. At least 87 percent of the large defined benefit plans featured mandatory employee contributions, usually at a simple percentage of salary, and 92 percent of the employees were in plans with some advanced funding.

#### MODEL TO FORECAST BENEFIT PAYOUT

The large defined benefit plans were divided into two groups--teachers' plans and other plans. A review of the responses to the Task Force survey and other actuarial material led to the conclusion that these two types of plans were too dissimilar to combine. For example, the teachers had in general more generous benefits, higher salaries, a different age and sex distribution, and higher withdrawal rates. Because each of these characteristics weighs heavily in a benefit projection, we developed two separate prototypical plans whose 1975 membership, total benefits, and average annual salaries are shown in table 1, page 5. Each prototype was designed to conform initially to these characteristics. In addition, we used the Task Force data to determine the number of years on which to base "final compensation" and to construct the two prototypical benefit formulas.

Other data sources were used in those areas that the Task Force survey had not covered. The age and sex distributions of the active populations were based upon information in the Census Bureau's "Current Population Survey" (January 1978). For age and benefit distributions of the 1975 retirees, data were aggregated from actuarial valuations of several large State, local and teachers' retirement systems. These valuations also supplied us some data on retirement ages, entry ages, withdrawal and disability rates, and salary scales. Post-retirement cost-of-living adjustments were set at half the future increases in the cost of living. We used the Unisex Pension 1984 Table, adjusted for varying male-female ratios and future improvements in mortality.

#### PROJECTING BENEFITS

Within each prototype, benefits were projected for three groups: persons retired in 1975, active employees in 1975, and new entrants after 1975. Projections through the year 2020 of the growth both in teachers' and in other State and local governments' work forces were incorporated into the model and served to predetermine the number of new entrants needed each year in the future.

The 1975 retirees were assigned an initial age and benefit distribution and then "aged" using the assumed mortality rates. A projection through 2020 of the cost of living was used in computing the remaining retirees' post-retirement cost-of-living adjustments. 1/

An age distribution from the BLS "Current Population Survey" was imposed on the 1975 active employees in each prototype. The total payroll (average salary times number of employees) was distributed initially among the age groups using a merit scale to reflect a typical worker's career salary progression, neglecting inflation. The career average annual merit increase was 1 percent for State and local government employees and 1-1/2 percent for teachers, with accelerated increases in the early years. At each year of the projection, salary growth forecasts were applied across the board to the total payroll.

Those actives who "survived" to retirement were accorded a benefit using the average benefit formulas constructed from the Task Force data. Retirement ages were spread uniformly over a 10-year period, with the median age determined by a review of actuarial valuations and plan provisions.

Entry ages were set at 30 and 34 for the teachers' and the State and local prototypes, respectively, and represent the average entry age for a typical retiree. The benefit formulas, entry ages, and retirement ages result in an average replacement ratio (that is, percentage of final compensation) of 52 percent for teachers and 50 percent for other State and local retirees. Final compensation in both prototypes was the average of the last 4 years of salary.

#### Augmenting the benefits

The average benefit formulas as computed could be applied directly only to those employees retiring because of age and service. Furthermore, the benefits so generated were confined to the modeled population--that is, large defined benefit teachers' and other State and local pension plans. To obtain projection for all 6,630 plans, the prototypical benefits had to be augmented first for ancillary benefits and second for all those plans outside the modeled population. Four augmentations were made in each year of the projections.

The prototypes dealt exclusively with members who retired because of age and service. Survivor benefits, disability

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1/See p. 29, app. I.

benefits, and returns of contribution were not separately calculated. Instead, we augmented the average benefit going to age and service retirees to take into account the payments for these ancillary benefits. The augmentation factors we used were based on the Bureau of the Census data for 1974 to 1977.

Among the 297 large defined benefit plans were 46 plans for police and firemen. Although 15 percent of the plans, they represented just 3 percent of the active employees and as such were considered too insignificant to merit their own prototype. To take these plans into account, total benefits were increased proportionately.

The combination and defined contribution plans were found to be similar to the large defined benefit plans in key financial areas. Differences in average benefit and average salary for 1975 were recognized before augmenting the prototypes' benefits by the ratio of total actives in all 379 plans to total actives in the 297 defined benefit plans. 1/

The 6,251 small plans accounted in 1975 for less than 5 percent of the active membership in State and local government pension plans. The model's total benefit payments were increased proportionately to take into account these additional plans and thereby extend the model to the known 1975 universe of State and local government retirement systems. Table 16 summarizes the assumptions used.

About 42 percent of State and local government systems of all types were funded on a nonactuarial basis. Moreover, many claiming to use an actuarial basis were not using the "dynamic normal cost" approach 2/ recommended by GAO for all Federal plans. The Task Force went on to estimate that only 20 to 25 percent of all State and local government pension plans would meet ERISA's minimum funding standards.

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1/See table 14.

2/This approach takes into account future cost-of-living increases and general pay hikes.

Table 16Base Case  
Projection Assumptions

<u>Age at retirement</u>	Median age 60 for teachers, with 10-year spreading Median age 62 for State and local employees, with 10-year spreading		
<u>Entry age</u>	30 for teachers 34 for State and local employees		
<u>Rates of mortality</u>	Unisex Pension-1984 Table, with one-year setback for every 17 years of projection  Sample annual rates of termination are as follows:		
	<u>Age</u>	<u>Teachers</u>	<u>State &amp; local</u>
<u>Rates of withdrawal</u> (original actives)	25	15.9%	16.0%
	30	5.7%	11.4%
	35	2.6%	7.4%
	40	1.2%	5.1%
	45	0.6%	3.9%
	50	0.3%	3.0%
(New entrants)	35	5.4%	13.9%
	40	1.1%	5.3%
	45	0.4%	3.2%
	50	0.2%	1.6%
	55	0.1%	1.0%
<u>Rates of disability</u>	<u>Age</u>	<u>Rate per thousand</u>	
	25	0.600	
	30	0.672	
	35	0.768	
	40	0.920	
	45	1.926	
	50	1.920	
<u>Benefit formulas</u>	<u>Teachers</u> 1.85% x years of service x final compensation.		
	<u>State &amp; local</u> 1.78% x years of service x final compensation.		

Table 16--Cont.

<u>Final compensation</u>	Average of last 4 years of salary.
<u>Average service at retirement</u>	28 years
<u>Replacement ratios</u>	<u>Teachers</u> 51.8%
	<u>State &amp; local</u> 49.7%
<u>Ancillary benefits</u>	<u>Teachers</u> Projected as a constant 7.6% of total payout.
	<u>State &amp; local</u> Projected as a constant 16.4% of total payout.
<u>Withdrawal payments</u> (Return of contributions)	<u>Teachers</u> Projected at 9.5% of total payout.
	<u>State &amp; local</u> Projected at 15.2% of total payout.



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