

Highlights of GAO-12-614, a report to the Chairman, Subcommittee on Near Eastern and South and Central Asian Affairs, Committee on Foreign Relations, U.S. Senate

# Why GAO Did This Study

Improvised explosive devices have been a significant cause of fatalities among U.S. troops in Afghanistan. About 80 percent of the IEDs contain homemade explosives, primarily calcium ammonium nitrate (CAN) fertilizer smuggled from Pakistan. U.S. officials recognize the threat posed by the smuggling of CAN and other IED precursors from Pakistan into Afghanistan, and State and other agencies are assisting Pakistan's government to counter this threat. This report (1) describes the status of U.S. efforts to assist Pakistan in countering IEDs and (2) reviews State's tracking of U.S. assisted efforts in Pakistan to counter IEDs. To address these objectives, GAO reviewed agency strategy and programmatic documents, including State's fiscal year 2013 MSRP for Pakistan. GAO also met with U.S. officials in Washington, D.C., Arlington, Virginia, and Tampa, Florida; and met with U.S. and Pakistani officials in Islamabad, Pakistan.

## What GAO Recommends

To improve State's ability to track progress of efforts in Pakistan to counter IEDs, GAO recommends that the Secretary of State direct the U.S. Mission in Pakistan to enhance its counter-IED performance measures to cover the full range of U.S. assisted efforts. State concurred and committed to look for ways to broaden the scope of existing metrics in order to better reflect and evaluate interagency participation in counter-IED efforts.

View GAO-12-614. View related video clip. For more information, contact Charles Michael Johnson, Jr. at (202) 512-7331 or johnsoncm@gao.gov.

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# COMBATING TERRORISM

# State Should Enhance Its Performance Measures for Assessing Efforts in Pakistan to Counter Improvised Explosive Devices

### What GAO Found

Multiple U.S. agencies and international partners are engaged in efforts to assist Pakistan in countering improvised explosive devices (IEDs) but face a variety of ongoing challenges. The agencies providing counter-IED assistance to Pakistan are primarily the Departments of State (State), Defense (DOD), Homeland Security (DHS), and Justice (DOJ). The following table identifies the types of assistance these U.S. agencies have provided and the corresponding objectives of Pakistan's National Counter-IED Strategy. According to U.S. officials, U.S. agencies have encountered ongoing challenges to their efforts to assist Pakistan, such as delays in obtaining visas and in the delivery of equipment. U.S. officials have also identified broader challenges to Pakistan's ability to counter IEDs, including the extreme difficulty of interdicting smugglers along its porous border with Afghanistan. In addition, though Pakistan developed a National Counter-IED Strategy in June 2011, it has yet to finalize an implementation plan for carrying out the strategy.

Types of U.S. Assistance to Pakistan to Counter IEDs	
U.S. assistance efforts	Objectives of Pakistan counter-IED strategy
Counter-IED training and/or equipment	Engage the international community for equipment, training, and capacity building in the area of counter-IEDs
Counter-IED public awareness campaign	Launch a vigorous counter-IED public awareness campaign
Training of border officials	Control cross-border movement of IEDs, accessories, smuggling of ammonium nitrate and other precursors
Legal assistance for laws and regulations to counter IEDs and IED precursors	Modify the existing legislative framework by strengthening legislation on terrorism and explosives

Source: GAO analysis based on documents and interviews.

The U.S. fiscal year 2013 Mission Strategic and Resource Plan (MSRP) for Pakistan includes a new performance indicator to track some of Pakistan's efforts to counter IEDs, but the indicator and targets used to measure progress do not cover the full range of U.S. assisted efforts. The performance indicator focuses on cross-border activities, specifically on Pakistan's efforts to prevent illicit commerce in sensitive materials, including chemical precursors used to manufacture IEDs in Afghanistan. As such, progress of U.S. counter-IED assistance efforts not specifically linked to cross-border smuggling are not covered, such as counter-IED training and/or equipment, a counter-IED public awareness campaign, and legal assistance for laws and regulations to counter-IEDs and IED precursors. Consequently, effects of key U.S. assisted counter-IED efforts are not tracked under the existing performance indicator and related targets. The absence of comprehensive performance measures that reflect the broad range of U.S. assisted counter-IED efforts limits State's ability to track overall progress in Pakistan to counter IEDs and to determine the extent to which these counter-IED efforts are helping to achieve the U.S. goals.